

FINANCIAL TIMES

Start
the week
with...

Cyberinvestment
Help from the
Motley Fool

Lisa Branton, Page 16



Olympic Games
Athletes take
centre stage

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Business travel
Latin America's
resurgence

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World Business Newspaper

MONDAY JULY 22 1996

Basque conciliation to go on despite bomb attacks

The Spanish government said it would maintain conciliatory moves aimed at neutralising Basque terrorism despite bomb attacks on Saturday which injured 85 people, most of them British tourists. Yesterday, 12 people were still in hospital with mostly light injuries. This year's costs of terrorism have come amid a complex policy to combat terrorism by the new centre-right government. Page 2

Brussels move on Ecu market: The European Commission plans to meet banks and other financial institutions on Thursday to discuss ways of restoring confidence in the Ecu market, after doubts over the legal status of financial instruments denominated in Ecu. Page 18; EU and Pakistan to seek closer political ties. Page 4; Editorial Comment, Page 17

Tuol massacre claimed: More than 300 people, mainly women, children and babies, are reported to have been massacred in a Tuol refugee camp at Bungendana in the Gitega region of Burundi. Hutu spies are being blamed.

Lehman keeps nerve and lifts Open title: American Tom Lehman (in white shirt next to Nick Faldo of Britain) kept his cool to win the 125th Open golf championship at Royal Lytham in north-west England, his first major title. The 37-year-old Minnetonka, who last month lost the US Open on the final hole, hit a final-round 78 to finish with a 13-under-par total of 271, a record for an Open at the course. Lehman, six strokes clear after a course record 64 on Saturday, beat Ernie Els of South Africa and fellow American Mark McCumber by two strokes and Faldo by three strokes.

Flat deal for GKN: UK engineering group GKN has signed an exclusive deal to supply parts for Fiat's new Palio motor car. The Palio is expected to be built in at least six countries. Page 18

\$1.2bn ventures Midor: An Egyptian-Israeli consortium which is the largest joint venture between Israel and the Arab world, is to build a \$1.2bn oil refinery in Alexandria, Egypt. Page 8

Toshiba, Japan's second-largest integrated electronics company, plans to seek international alliances or closures where it cannot compete effectively alone, says its new president, Tadao Nishimura. Page 21

Eurotunnel's fate will be in the hands of the president of the French commercial court if the Anglo-French operator of the Channel tunnel does not agree an outline refinancing plan with its banks this month. Page 19

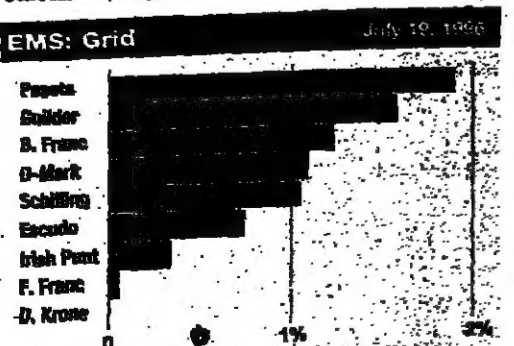
Japan's bosses aim to improve image: Top Japanese executives at an employers' meeting agreed to toughen up the Kaidanren's "charter for good corporate behaviour". This follows a series of scandals in Japanese corporations. Page 4; Talk of soap and dope shakes sumo. Page 10

Metallgesellschaft: German industrial and trading company that nearly collapsed in 1994, backed off from an out-of-court settlement of bitter legal disputes with former chairman Heinz Schimmler. Page 21

UK companies faulted on research: British companies are less aware of publicly-funded scientific research than Japanese and US competitors, says a UK study of the effect of scientific research on economic performance. Page 8

HK groups in China road project: Two of Hong Kong's largest infrastructure groups, Hopewell Holdings and Cheung Kong Infrastructure, are to join forces in a ¥2bn (\$240m) project to build part of a ring road in the southern Chinese city of Guangzhou. Page 4

European Monetary System: The spread between the strongest and weakest currencies in the EMS grid was little changed last week. This was in spite of gyrations between the D-Mark and the dollar caused by a fall in US share prices over speculation about possible interest rate rises. The D-Mark held firm even though there were growing expectations that the Bundesbank might cut its short-term repo rate at its regular council meeting this week. The Irish punt dropped five places within the grid as sterling weakened. Currencies, Page 28



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of the agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the guilder which move in a 2.25 per cent band.

Country	Currency	Value
Albania	LEK 200	Germany
Austria	S 35.7	Denmark
Belgium	Bfr 20	France
Denmark	Dkr 136	Italy
France	F 66.6	Japan
Germany	M 1.00	Netherlands
Greece	Dr 200	Portugal
Ireland	Ir 7.87	Spain
Italy	L 200	Sweden
Japan	Y 100	Switzerland
Netherlands	fl 100	United Kingdom
Portugal	P 200	United States
Spain	P 166.6	
Sweden	S 100	
Switzerland	Sfr 70	
United Kingdom	£ 100	
United States	\$ 100	

Smaller nations create ripples in Olympic pool

By Keith Whitley in Atlanta

When the swimmers completed their laps in the Olympic pool yesterday, they walked into the political theatre that is Atlanta. An Irish woman and a Belgian man became national icons, small nations celebrated triumphs over the large, and then there was the issue of drugs.

Dominated in the past by the communist countries of eastern Europe and by the US, the swimming pool suddenly seems, well, a more level playing field. Belgium, the Irish Republic and New Zealand all won swimming gold medals

for the first time, and the US, by its high standards, belly-flopped.

Michelle Smith, who won gold in the 400-metre individual medley, has become much more than a swimmer in Ireland. Mrs Mary Robinson, the Irish president yesterday described her as "a superb role model for all young sports people, and in particular for Irish women".

The turnaround in Smith's career has been extraordinary by any standards, especially at an age when even the most distinguished swimmers stop expecting any increase in performance. In Barcelona, Smith finished 28th in the event and looked unlikely, then aged 22, to go

on to glory. However, at those Olympics she met and later married Dutch shot-putting coach Erik de Bruin, who has become Smith's poolside guru. She credits his unconventional methods with her remarkable improvement over the past two years. "It isn't an explosion," Smith replied to a question about her 19-second improvement since 1992.

The problem for Olympic champions is that any remarkable improvement is accompanied by a whisper campaign about drugs - Smith has been tested several times for banned substances and found to be "clean".

However, the sudden progress of Chi-

nese women swimmers in recent years, and a spate of positive drug tests, provided evidence for some opposing coaches that unusual training techniques were not the main reason for their success.

This time around, the Chinese women's team has struggled, and only Le Jingyi was able to take gold in the 100m freestyle. In the 400-metre individual medley, the two Chinese women ranked first and second in the world swim 13 seconds slower than their best times and failed to qualify for the final.

Team officials blamed an Olympic village fire alarm that went off during the

night, forcing athletes outside.

Then there was the brewery-to-champagne story of Belgian swimmer Fred de Burghgraeve, who broke the world 100m breaststroke record by 0.35s in the preliminaries before taking gold in the final on Saturday night. He had dropped out of competitive swimming after slipping on the start blocks in Barcelona and coming 34th.

Until recently, the shaven-headed Burghgraeve, 33, worked in a brewery and swam just an hour a day.

Olympic round-up, Page 6
Editorial Comment, Page 17

Asean balks at non-trade issues in WTO talks

By James Kyng in Jakarta

The Association of South East Asian Nations yesterday united to condemn attempts to introduce social and labour issues into World Trade Organisation deliberations.

A joint communiqué approved after a two-day meeting of foreign ministers from the seven Asean nations said the grouping should oppose efforts to discuss issues which were not specifically related to trade - "such as corruption and social clauses" - at a WTO meeting in Singapore in December.

The determination followed criticism on Saturday from President Suharto of Indonesia of "the efforts of developed countries to sidetrack the [WTO] deliberations... so that the focus will be on matters other than trade". Asean, as expected, also welcomed Burma as an observer to the group in spite of strong western criticism of the country's military rule.

Asean has rejected calls for sanctions on Burma to force political change.

A senior Thai official said Asean was particularly concerned that the US and European nations might try to introduce regulations to standardise minimum wages among WTO members. He added that attempts to legislate against child labour were also worrying.

"We are very serious about these issues," the Thai official said, "but there has not been a common position declared by Asean until now."

Many Asean members fear that

the inclusion of minimum wage laws and other social clauses in WTO deliberations could erode their competitive edge in exports of manufactured goods. US civil rights activist Mr Jesse Jackson drew attention to the issue by visiting a Reebok shoe factory in Jakarta where he said workers were being paid the equivalent of 80 US cents an hour.

In a joint news conference the leader of the opposition Indonesian Democratic party, Mrs Megawati Sukarnoputri, agreed with Mr Jackson that labour conditions needed to be improved. Asean, which groups Malaysia, Vietnam, Indonesia, Brunei, Thailand, Singapore and the Philippines, endorsed a plan to accelerate tariff reductions.

Under the plan, put forward by Asean leaders in December last year, 80 per cent of tariffs in the region will be reduced to below 5 per cent by the year 2000 - three years earlier than a former target date.

Intra-Asean trade was climbing as a result of the tariff initiative and the region was becoming more attractive to foreign investors as a result, officials said. Asean stopped short of criticising China for its fresh assertion in May of sovereignty over the Paracels, a set of islands east of Vietnam which are also claimed by Taiwan and Vietnam. Beijing for the first time drew cartographical "boundaries" around the Paracels, claiming its territorial claims.

Mr Ali Alatas, Indonesia's foreign minister, said that the issue may be raised with China during the Asean Regional Forum meetings starting on Tuesday.

Mediation by Germany leads to first exchange in five years



Hizbollah and Israel to swap dead prisoners

By Julian Ouzoun in Jerusalem, Andrew Fisher in Frankfurt and Sean Evans in Cairo

Lebanon's pro-Iranian Hizbollah guerrilla movement yesterday handed over the bodies of two missing Israeli soldiers in a German-brokered deal to swap them for Arab prisoners and the remains of fighters killed by Israel.

Israel will return the bodies of up to 123 guerrillas killed in clashes on the Israel-Lebanon border and will order the South Lebanon Army - the Lebanese militia it arms and supplies - to hand over some 18 bodies and free up to 45 prisoners. Hizbollah will also hand over 17 pro-Israeli SLA fighters.

The bodies of the two soldiers were handed to delegates of the International Committee of the Red Cross yesterday at the Hizbollah press office in Beirut's southern suburbs. The bodies were flown to an Israeli airfield at Lod and were met by an Israeli guard of honour.

The deal, the first exchange between the two enemies for five years, ended a 10-year ordeal for the families of Mr Yosef Fink and Mr Rahamin Alsheikh, the two Israeli soldiers who were 20 years old when they were captured by Hizbollah in 1986.

However, the agreement was largely negotiated before Mr Benjamin Netanyahu, the Israeli

prime minister, took office and is not expected to have a substantial impact on the continuing conflict between Hizbollah and Israel or on the broad Middle East peace process.

For both sides, the exchange suits domestic political needs without signifying a fundamental change in foreign policy.

The deal appeared to be a victory for the German government, which has argued that its policy of dialogue with Iran is more successful than the US policy of isolating that country.

Mr Helmut Kohl, the German chancellor, yesterday raised the prospect of the release of other missing Israelis, saying that Bonn's efforts would "make a contribution to the peaceful development" of the Middle East. Mr Netanyahu publicly thanked Mr Kohl for Germany's part in the return of the bodies. Mr Netanyahu also paid tribute to Mr Bernd Schmidbauer, who brokered the deal, and said Israel would continue efforts to trace other missing soldiers.

The fate of seven Israeli soldiers, including Mr Fink and Mr Alsheikh, who went missing in Lebanon between 1982 and 1986 has been a sensitive issue in Israel. One body was returned in 1991. The subject is regularly raised in bilateral talks between Israel and its western allies. For

Continued on Page 16

Compaq cuts prices in new challenge to computer rivals

By Christopher Perkins in Los Angeles

Compaq, the world's leading personal computer maker, today presents a fresh challenge to its competitors with the launch of a number of high-powered machines for business users at prices 10-15 per cent lower than its previous range.

It will be the latest shot in a vicious computer price war which has undermined manufacturers' profits and knocked the US stock market. Compaq will today also start deliveries of the new range outside the US. Prices will depend on local market conditions but reductions are expected to be similar to those in North America.

"We are anticipating a reaction from competitors," said Mr Lewis Schrock, Compaq's business product manager. "But the cost and price savings have been designed into these machines from the ground up. It will be

harder for them to come back at us this time," he claimed.

New manufacturing processes had helped cut production costs at Compaq's factories in Houston, Scotland and Singapore by 17 per cent.

Retail prices for the most basic model, which includes a Pentium 100MHz microprocessor, start at \$1,100 in the US. One leading US mail order supplier was last week still offering a 75MHz Compaq Deskpro business computer for \$1,499.

The top of the new range, equipped with Intel's Pentium Pro 300MHz chips, are expected to sell for \$4,500.

The introduction, just before the group is expected to release flat prices for the three months to the end of June, completes a revamp of Compaq's marketing and model range.

It comes a week after Dell, Compaq's closest competitor and the leading direct marketer of PCs in the US, reduced prices on

its business computers for the third time this year.

Although aggressive pricing has long been a characteristic of the PC market, the pace and range of cuts has been stepped up by manufacturers anxious to boost slowing sales to business customers.

Compaq, which yesterday also announced reductions of up to 28 per cent on its existing business machines, rebooted its falling revenues in the quarter to the end of March by slashing 20 per cent off most prices.

However, such tactics have hit margins and earnings across the industry, and a nervous Wall Street was rattled further when Hewlett-Packard recently reported slowing sales.

In the past few weeks Compaq has introduced enhanced models for the consumer, laptop and network server markets which will be managed as distinct market segments. The new Deskpro range completes the process.

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NEWS: EUROPE

German railways plan \$20bn city centre redevelopments

Putting trains underground in 25 cities will make services faster and free land for homes, shops and offices, writes Charles Batchelor

Railway lines and stations in at least 25 German towns and cities could be placed underground, freeing large areas for redevelopment as housing, office space and parks, as part of a DM30bn (\$19.7bn) refurbishment plan drawn up by Deutsche Bahn railway group.

Many of the townships are built around the turn of the century would be converted into through stations by building extra underground tracks below city centres, making timetabling simpler and journey times shorter.

This initiative forms part of Deutsche Bahn's Project 21 to modernise its rail network and make its stations more attractive. DB was established as a private company in 1994 - with

the government still as sole shareholder - but it is preparing to list its operating divisions on the stock market over the next few years.

These ideas could be applied to the stations in many large European cities where there are large areas of unused track. Most 19th century railway companies built lines into large termini on the edges of the city centre. Since the companies were competing for passengers and tunnelling was expensive, there was no incentive to build direct links between them.

In London, proposals for an underground east-west main line rail link known as Cross-Rail which would take travellers direct from Heathrow to the City and beyond have been

drawn up but shelved because of the cost. Paris has constructed underground suburban links but long-distance trains still run overground into the main termini.

Selling off large areas of inner-city land to developers will help cover the estimated DM30bn cost of refurbishing Deutsche Bahn's 6,400 stations while giving new life to run-down city centres, said Mr Heinz Dürr, DB chairman.

The main station buildings, many of which are protected monuments, would be retained but platforms would be placed underground to minimise the use of space. But unlike city metros the platforms will remain open to natural light coming in through the original glass station roofs.

Mr Dürr estimates that at least 1,600 hectares (3,950 acres) of surplus land could be sold off in 25 cities. New technology and changes in the way freight and passenger locomotives are operated have meant that large areas of marshalling yards and depots have become surplus or could be moved to the edge of town. In Neu-Ulm the 16 existing tracks could be reduced to just four.

In Stuttgart, where plans are furthest advanced, more than 100 hectares of land in the city centre could be freed by placing railway tracks in tunnels. DB estimates that it could earn DM2.2bn from the sale of the land to the local authority and meet a large part of the DM4.9bn investment costs. The remaining costs would be met

by federal and state government subsidy. If the proposed timetable is met the new station and tracks could be in operation in 2008.

In Frankfurt-am-Main 138 hectares of land would be freed by putting freight and passenger tracks underground while the main terminus would be linked under the city centre with a smaller station on the east side of the city.

Through running would cut out delays caused by the large loops the trains now make around the city to reach the main terminus.

Other city centre stations suitable for the Project 21 plan include Munich and Saarbrücken.

DB has already taken steps to develop the commercial potential of its stations jointly with private developers. At Hamburg-Altona, the station was rebuilt to incorporate a large Kaufhof store with finance from the company.

Leipzig station is currently undergoing a DM600m reconstruction to increase retailing space. This is being financed jointly by shopping centre developer, Einkaufs-Center-Entwicklungsgesellschaft, which is providing two thirds of the funding.

Small investors can buy bonds in a rail property fund set to help finance the work at Leipzig.



Right: An artist's impression of the new Frankfurt station

Erbakan pledge to Turkish Cypriots

By John Bartham in Ankara

Mr Necmettin Erbakan, Turkey's Islamist prime minister, reaffirmed Ankara's commitment to northern Cyprus during a weekend trip to mark the anniversary of the Turkish invasion which led to partitioning of the island in 1974. His visit coincides with renewed international efforts to end the division of Cyprus.

Mr Erbakan told a cheering crowd: "We are determined now as we were in 1974 to support the rights and freedoms of our brethren in Cyprus. I am here to show you that we stand with you."

Last week Ms Madeleine Albright, Washington's UN ambassador, said during a visit to Cyprus that commanders from both sides would soon discuss measures to reduce tension on the island, one of the world's most heavily militarised places.

The US, which declared 1996 to be "the year of the big push on Cyprus", is investing considerable time and effort to find a settlement, hoping this would ease enmity between Turkey and Greece and forge regional stability.

While Turkish northern Cyprus held military parades, in the southern half church bells tolled and flags flew at half mast. Mr Glafcos Clerides, the Greek Cypriot prime minister, called on Turkish Cypriots and Turkey to begin talks. He said: "[We] are ready to negotiate with courage, if the Turkish side is ready for a logical and viable compromise."

Mr Ramuf Denktas, the Turkish community's veteran leader, said: "I say to the Greeks once more. Come, let us make Cyprus a bridge of peace between Turkey and Greece."

Although both communities agree to a UN plan for a federation with a weak central government in which both groups would retain considerable autonomy, negotiators have not overcome deep distrust between the two sides.

Mr Erbakan, who was deputy prime minister during the 1974 invasion, scarcely mentioned reconciliation. He said: "All we want in Cyprus is the recognition of the fact that there are two different communities, two states. We want them to live together in peace."

Northern Cyprus declared itself a separate republic in 1983, but is recognised only by Ankara, which provides 30,000 troops and economic aid to overcome an international trade embargo. The European Union is hoping the prospect of EU membership will help achieve a settlement.



Jordi Pujol, left, Catalan leader, looks at a pool of blood in Barcelona airport

Basque conciliation to go on despite Costa bombings

By Tom Burns in Madrid and agencies

The Spanish government said yesterday it would maintain its current policy aimed at defusing Basque terrorism - including conciliatory gestures towards prisoners - despite a series of bomb attacks which left 35 people injured, most of them British tourists.

In the most serious incident a bomb, left in a rubbish bin, exploded on Saturday in a packed departure lounge of Reus airport, south of Barcelona, as the area was being cleared minutes after a bomb warning by Eta, the Basque terrorist organisation. Yesterday, 12 people were still in hospital with mostly light injuries.

Shortly afterwards there were two similar blasts in the resort towns of Salou and Cambrils, which are served by Reus airport, but no one was hurt.

In separate incidents yesterday, police defused another

bomb at a Salou hotel, from which Dutch tourists were evacuated, and eight grenades exploded near a barracks of the paramilitary Civil Guard in the Basque town of Ordizia.

The bombings are similar to Eta campaigns in recent years along the Spanish coasts at the height of the holiday season. This month six small blasts have caused damage but no deaths in resorts further south on the Costa del Sol.

This year's Costa bombings come amid a complex policy to combat terrorism by the new centre-right Popular party government. The policy involves rejecting all contacts with Eta but making conciliatory moves towards convicted Eta members and working closely with the moderate Basque Nationalist party, which runs the autonomous Basque government and backs the Popular party in the Madrid parliament.

One of the Madrid government's key initiatives has been to move, on the advice of the Basque Nationalist party, some of the 500-odd jailed Eta members to prisons closer to the Basque Country. This reverses the dispersal policy of the previous Socialist government.

It is believed that the new interior minister, Mr Jaime Mayor Oreja, who is a Basque and a senior figure in the Popular party, has a secret agenda of further initiatives agreed with the Basque Nationalist party. Yesterday, after visiting the injured in the Reus airport blast, Mr Mayor Oreja said Eta violence would not change his anti-terrorism timetable, including the prisons policy.

He said there could be no miracle breakthroughs to end Eta terrorism. In a reference to his talks with the Basque Nationalists, Mr Mayor Oreja said the government would maintain a firm policy that was "understood and agreed by all".

Mr Mayor Oreja said the government would maintain a firm policy that was "understood and agreed by all".

Mr Mayor Oreja said the government would maintain a firm policy that was "understood and agreed by all".

Nato and its one-time foes play peace games in the sun

By Kester Eddy in Szolnok, Hungary and Bruce Clark

The brass band played, the top brass spoke, the (Soviet-designed) top-guns flew past, and 1,000 air crew from 17 participating nations shimmered in the sun at Hungary's Szolnok airbase.

Co-operative Chance - the latest in Nato's joint exercises in its Partnership for Peace (PFP) programme with former Warsaw Pact adversaries and the first joint air exercise hosted by a PFP nation - began on Saturday with good weather and seeming goodwill all round.

After the speeches came the real work. In the full air crew briefing, Czechs, Poles and others strained to concentrate on British, American and Dutch versions of the command language, English. The US commander admits Nato doesn't know it all. "We will make mistakes. It's your job to tell us when we do. We need your help," he asked of his comrades in arms.

In its scale and its strong emphasis on air power, the exercise is a landmark in the two-year history of the partnership programme, intended to

groom some countries for full Nato membership and to maintain cordial military relations with such countries as Russia and Ukraine which are not expected to join Nato in the near future.

For a week flyers and their commanders, along with Red Cross and civil defence groups, will combine to carry out a co-ordinated humanitarian aid exercise and train staff within a multi-national air command HQ. An earthquake has struck

The exercise is a landmark in the history of the partnership programme

a fictitious state located near Hungary's Lake Balaton. The devastation calls for air support, but neighbouring (also fictitious) states and resentful ethnic minorities may exploit the chaos. Intruders must be repelled from no-fly zones.

The exercise comes at a time when western governments are engaged in intensive but very

private deliberations over what role, if any, their forces should play in Bosnia next year.

By hosting the exercise, Hungary is underlining the crucial role it has already played, and may again play in 1997, as a stepping stone for Nato troops moving in and out of Bosnia.

"We've been waiting for years to do precisely these humanitarian missions multi-nationally," said General Dieter Stockman, commander of Allied Air Forces Central Europe.

PFP was set up to concentrate on boosting the capacity of ex-communist countries to take part in peacekeeping operations. But this mandate has been steadily broadened to include western military assistance for the upgrading of a range of military installations and communication systems, as well as defence planning and budgeting.

US military planners face a dilemma in Bosnia because of the widespread consensus that some military presence will be required in 1997, despite President Bill Clinton's promise that the US mission will be terminated in December.

One theory among military experts holds that some US troops will be withdrawn only as far as the temporary base they have established in Hungary, signalling that they could be sent back to Bosnia if necessary. Hungarian officials are counting on the fact that western gratitude for the use of its territory will make it virtually impossible for Nato to step back from its plans to enlarge.

If Hungarian, Polish and Czech officials get their way, Nato will not later than spring 1997 announce a firm timetable for their countries to join the alliance.

However, the basic problem of European security planners - how to enlarge Nato without irreversibly alienating Russia - looks far from resolved.

Mr Evgeny Primakov, the Russian foreign minister, has hinted that Nato enlargement could be acceptable - or at least, less unacceptable - if the alliance refrains from extending its military structure to the soil of new members.

Nato officials say privately that while there is no question of formal guarantees to Russia, the concerns of Mr Primakov should be relatively easy to address.

Czech kingmaker must decide whether to crown old rival

By Vincent Boland in Prague

Mr Miloš Zeman, head of the opposition Czech Social Democrats (CSSD), which he has headed since February 1993, back to the centre of Czech politics in the election. His vote soared to 26.4 per cent from 6.5 per cent in 1992, while support for the Civic Democratic party (ODS) led by Mr Klaus was 28.6 per cent, almost unchanged from four years ago.

He must decide whether the CSSD will support the new minority government of Prime Minister Václav Klaus in a confidence vote tomorrow. To do so would upset the support-ers who gave him his protest votes. But to oppose the government would damage his image as a credible parliamentarian, on which he has been working overtime since the election. To abstain would simply be a cop-out.

Nobody has enjoyed the little bout of instability the country has endured since the election as much as Mr Zeman. It has given him the key political role he craved. While Mr Klaus, his old enemy, floundered in the immediate aftermath of the loss of his coalition's governing majority, the CSSD leader became the kingmaker, in that

the government needs his party's support to survive.

A tall, ponderous 51-year-old, Mr Zeman led the 103-year-old CSSD, which he has headed since February 1993, back to the centre of Czech politics in the election. His vote soared to 26.4 per cent from 6.5 per cent in 1992, while support for the Civic Democratic party (ODS) led by Mr Klaus was 28.6 per cent, almost unchanged from four years ago.

He was also elected to the Czech parliament for the first time, having been a federal MP until the demise of Czechoslovakia in 1992. In northern Moravia, where both he and Mr Klaus stood for parliament, he led the CSSD to become the largest party in the region.

Though a parliamentary novice, Mr Zeman is a political veteran. Born in 1944, he joined Dubček's Communist party at the height of the Prague Spring in 1968 and was expelled with other reformers after the Soviet-led invasion. He languished in odd jobs for nearly two decades, cementing his anti-communist credentials.

Mr Zeman and Mr Klaus have never made any secret of



Zeman: enormous ego

their mutual dislike, which dates from their days at the Forecasting Institute. The two men have enormous egos, and both vied for intellectual supremacy at this official tolerated think-tank in the late 1980s, planning scenarios for a post-communist world.

Since electoral deadlock emerged both men have indulged in ever greater measures of brinkmanship as each tested the respective powers of his opponent. The result so far has been a draw. Tomorrow's

parliamentary debate on the government's policy programme, to be followed by the confidence vote, is meant to get a definitive result, but a last-minute deal will have to be cooked up for that to happen.

In theory this could not be too difficult. The ideological divide between the coalition and the CSSD is not especially wide. On two key issues - university tuition fees and health service reforms - a compromise is possible. A third - the return of confiscated property to the Roman Catholic Church - may be more divisive. The Christian Democrats, a coalition ally of the ODS, are unlikely to back down on their insistence that this measure be pushed through, though many anti-clerical Czechs oppose it.

President Václav Havel asked the politicians on Friday to rally around for the good of the country. Mr Zeman says it would "not be a tragedy" if the government failed to win the confidence of parliament, suggesting he wants Mr Klaus to cook up the fudge that will be necessary to prevent a show-down on tomorrow.

Berlusconi stitch-up smooths constitutional deal

The former Italian premier has been forced to make political concessions to protect his threatened TV empire

The setting up of a special parliamentary commission to overhaul Italy's 1948 constitution - the first major deal struck between government and opposition in the new legislature - offers a foretaste of how relations are likely to develop between the ruling centre-left Olive Tree coalition and the right-wing alliance headed by former premier Silvio Berlusconi.

Initial analysis of the agreement, hammered out last week, suggests Mr Berlusconi has been obliged to co-operate with the government on constitutional reform in order to protect his own media interests.

The deal coincided with the cabinet's approval of the establishment of a new regulatory authority to cover television and the media alongside new anti-trust rules on the share of the television market. These directly affect Mr Berlusconi's recently floated Mediaset group, of which he now controls 51.5 per cent. In return for being obliged to reduce Mediaset's share of the ter-

restrial audience and advertising market, he has been able to keep three channels in a liberal interpretation of a constitutional court decision and will be allowed to enter the telephone business. Originally it was thought that he would have to divest one channel. The proposed law allows one channel to be converted into either a cable or satellite one.

The link between co-operation over constitutional reform and the new arrangements on television/telecoms has produced unease both within government ranks and among Mr Berlusconi's allies. Inside the government coalition, there has been concern that too much had been settled in private negotiations between Mr Berlusconi and Mr Massimo D'Alema, leader of the Party of the Democratic Left (PDS), the dominant partner in the Olive Tree. Even during the election campaign Mr D'Alema made it clear Mr Berlusconi's TV interests should not be victimised.

Mr D'Alema's stance has irritated several former Christian Democrats in the alliance as well as Mr Romano Prodi, the prime minister. They felt too many concessions had been made to Mr Berlusconi to resolve his self-created problem of conflict of interest. As a result, at the last minute the television/telecoms legislation endorsed by the cabinet

has been criticised by those in his alliance who believe their role as opposition in the new parliament has been compromised. In his desire to sort out the problems of his TV empire, they say he was forced into the embrace of Mr D'Alema. This led him to drop the right's constitutional reform platform of introducing a presidential system

like that of France and of having a complete first-past-the-post electoral system like the UK.

Beyond this, Mr Berlusconi's critics fear that, during the next year when the constitutional reform commission carries out its review, it will be hard for the opposition not to be locked into co-operating with the

government on a broader set of issues. They say it seems nonsensical to voters to be seen co-operating with the government on the constitution but then being obstructive on other key issues such as economic policy.

Such tensions, even before the bi-cameral commission has been formed, suggest the path towards a successful shake-up of the constitution - no matter that every party admits the need for change - will be strewn with minefields. To overcome such obstacles, some politicians in both government and opposition are talking of having a broader based administration. This would include elements of the current opposition, and thus ensure the constitutional commission produces consensus proposals to modernise the Italian state and introduce a more federal system of government.

The chief loser in such a scenario would be Mr Prodi, the Bologna economics professor and former

head of Iri, the state holding company, who was recruited last year to lead the Olive Tree alliance. He would almost certainly be pushed aside. Mr Antonio Maccanico, his posts minister, who unsuccessfully tried to form such a broad-based government to carry out constitutional reform in February, said as much in a brutally frank interview last week.

For the moment Mr Prodi is still likely to be given the benefit of the doubt by his coalition partners and in particular by Mr D'Alema, who is the effective back-seat driver of the government.

Outsting the premier so soon after the April elections would be difficult to sell to the public. But Mr Prodi has not helped himself by a lacklustre performance as leader during his first two months in office, while his authority continues to be undermined by Mr D'Alema's overt mistrust of him.

Robert Graham

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Egypt-Israel group in refinery deal

By Sean Evers in Cairo

An Egyptian-Israeli consortium, Midor, yesterday signed a \$1.5bn oil refinery in Alexandria, Egypt. Midor, which groups the Hussein K. Salem Group of Egypt and the Egyptian General Petroleum Corp (EGPC), is the largest joint venture between Israel and the Arab world.

The engineering, procurement and construction contract worth \$1bn was awarded to a European consortium led by Technipetrol of Italy and Technip of France.

A ground-breaking ceremony is expected in October. The final stage in project development, including financing as well as selection of other construction groups, are expected to be concluded shortly, with the project fully operational by late 1998. The main licensor for the refinery, which will include a hydrocracker, is the US company UOP, supplemented by Conoco-Bechtel.

Senior officials from Technipetrol said the refinery would be one of the first in the region to meet European environmental standards in both process and products.

The project is Egypt's largest private venture and the first private sector refinery. The equity capital represents only 20 per cent of the total cost of the project.

National Westminster Bank of the UK and Bank Nationale de Paris are working as the co-lead managers for the estimated \$600m export credit component of the financing. The export credit cover has been pledged by several European agencies, including Spain's CESCE, France's

Coface, the UK's Export Credit Guarantee Department, Germany's Hermes and Italy's SACE.

The European Investment Bank has approved an \$800m (Euros) loan for the construction of the export-oriented oil refinery in the free zone area near the port of Alexandria.

The scheme, the largest to be financed by the EIB in the Middle East, will draw on Egyptian oil resources to supply 5m tons per annum of advanced refined products including lead-free petrol and low-sulphur gas. Israel and Egypt will each get a third of production while the rest will be sold to adjacent markets, such as Turkey, southern Italy, Greece, Cyprus and the Palestinians.

Saudi Arabia has awarded the building of a \$2.4bn (E1.16bn) power plant to Japan's Mitsubishi Heavy Industries following months of talks with international companies, Reuters reports from Manama.

The Saudi Consolidated Electric Company-East (Sesco-East) awarded the bidding to Mitsubishi Heavy Industries Consortium to build and install the 2,400MW Ghazlan power plant. In March Saudi Arabia said the SESCO-East project was part of a master plan to raise power generation in the oil-rich kingdom to 60,000MW over 25 years from a current 17,700MW capacity.

Saudi Arabia is hungry for added electricity capacity and needs new plants.

The SESCO-East project was revived last year when Riyadh's financial standing improved with rising oil prices and higher revenue due to a rise in domestic electricity rates.

Cairo SE sees jump in foreign investments

By Sean Evers in Cairo

Foreign investors have more than tripled their share on the Egyptian stock exchange in the first half of 1996 as international interest in the market has risen.

International investors accounted for 20 per cent of the E23.5bn (\$970m) of stock traded on the Cairo Bourse in the first six months of the year, compared with just 6 per cent of the E23.5bn traded in the whole of last year. The majority of the foreign investors have come from the US, Britain, Singapore and the Gulf Arab states.

Mr Ashraf Shams el-Din, deputy chairman of Egypt's capital markets authority (CMA), explained: "The flurry of sales of state companies and the Egyptian government's renewed commitment to economic reforms was drawing the international investors."

Since Mr Kamel Ganzouri, prime minister, and his more reform minded cabinet were

appointed in January, the pace and profile of the privatisation programme has been stepped up.

But the Egyptian business association continues to criticise the mainly partial sell-off, claiming "privatisation is not selling 10 or 20 per cent it is a change in management".

However, the Egyptian state is moving up another gear, following the ground-breaking offerings of majority stakes in less well known companies including Medinet Nasr Housing and Construction, and a fertilizer company, Egyptian Financial and Industrial.

The state sold off 55 per cent of EGI to private investors in May. The company is one of the most active on the Cairo bourse and it announced a 29 per cent increase in sales last week.

A recent international economic study by Baring East management reveals that the Egyptian stock market is the most attractive Arab market for investors.



Zouren: rejected participation by Islamic Salvation Front

Algeria to hold new round of talks

By Rouse Khalaf

Algerian President Liamine Zouren and political parties will hold a further round of talks on Thursday after failing to reach agreement on a common strategy towards ending four years of bloody struggle and to prepare for new legislative elections.

In talks which ended at the weekend, Mr Zouren rejected a suggestion by two opposition parties to include leaders of the Islamic Salvation Front (FIS) in the dialogue. FIS militants have been battling the government since 1992, when their party was stripped of an electoral victory.

Mr Sliman Chenine, a spokesman for the Hamas Islamist party, said yesterday that Mr Zouren told Hamas representatives the question of the FIS was no longer open for discussion.

The most difficult point in the talks was Mr Zouren's proposals to amend the Algerian constitution before legislative elections due in the first half of 1997. The president is seeking revisions to bolster the presidency's powers, create a second chamber of parliament which includes non-elected officials, and prevent parties from using Islam to further their political parties.

Main opposition parties, who suspect the president of seeking to monopolise the political field, believe a new constitution should be drafted by the elected assembly after the poll. Mr Chenine said Hamas proposed that instead of amending the constitution this year, parties fielding candidates in legislative elections be asked to adhere to a set of principles such as promising not to exploit religion in campaigning.

Because views diverge on the constitutional amendments, Mr Zouren invited the parties for bilateral talks on the constitution to start later this month. A spokesman for the Berber-based Socialist Forces Front, a strong critic of Mr Zouren's approach, said yesterday that although Mr Zouren showed little willingness to compromise on this point, the FIS would take part in the bilateral talks.

Some progress was made on other revisions sought by Mr Zouren. Three commissions are to be set up including representatives from various parties to discuss Mr Zouren's proposed changes to the electoral law to introduce proportional rule, to the law governing parties, and to prepare for a national conference later this year.

The talks ended amid reports of a resurgence in violence. Several bombs exploded around Algeria last week.

Corn group may face more claims

By Laurie Morse in Chicago

Rain drenched the fields of Illinois last week, putting an end to fears of drought and ruined corn crops, but doing little to ease the troubles of one of the state's most famous corporate sons, Archer-Daniels-Midland, the country's biggest corn processor.

On Friday, a federal judge in Chicago approved a civil anti-trust settlement in which ADM and two of its Japanese rivals, Ajinomoto and Kyowa Hakko Kogyo, agreed to pay \$45m to customers of their animal feed ingredient businesses.

The civil suits were brought after the US government conducted a two-year undercover investigation into ADM's role in international feed ingredient markets and in particular, the market for lysine, an amino acid widely used as a livestock

feed supplement by poultry and pork producers.

The government has not yet brought criminal charges against any of the companies, but the civil settlement is evidence the price-fixing probe is having a profound effect on the small group of global companies producing lysine.

Heartland Lysine, a US division of Ajinomoto, and the US subsidiary of Kyowa Hakko have each agreed to pay \$10m of the settlement, and ADM will contribute \$25m. While agreeing to the payments, none of the companies admitted to any wrongdoing.

The civil settlement is only the first case of, perhaps, many facing ADM. More than a dozen of ADM's customers participated in the class action, but several other big clients opted out of the deal, leaving open the possibility of

further suits and settlements.

ADM officials fear that criminal actions will be brought against two prominent executives in coming weeks, though the company, its attorneys and federal prosecutors are not commenting on what has been a colourful investigation.

The investigation has shaken ADM, known for its political influence and connections in Washington

With a large stock of video tapes recorded by an ADM executive who turned FBI mole and whistleblower, Mr Mark

Whitacre, the government been sifting through evidence. The tapes are believed to show executives of ADM and rival companies discussing the global market for lysine - the question is whether investigators have enough evidence to take a case of alleged market manipulation to court.

For more than a year, prosecutors have been distracted by the accusations and counter-accusations involving Mr Whitacre, who has separately been investigated by the FBI for alleged fraud. He denies the allegations.

Another difficulty for US investigators is that the case stretches far beyond the boundaries of the US. To prove collusion, the police have to gather evidence that, among others, South Korean and Japanese competitors were parties to an international agreement.

The investigation has shaken ADM, well known in the US for its political influence and its connections in Washington. Allegations have focused on the roles of two executives: Mr Michael Andreas, the executive vice president and the son of company chairman, Mr Dwayne Andreas; and Mr Terrance Wilson, head of ADM's corn processing unit.

The unresolved investigation has cast a shadow over the future of Michael Andreas, presumed to be the natural successor as chief executive to his 78-year-old father.

Public debate about the case has already forced extensive reforms of ADM's board, which had been dominated by Dwayne Andreas for 30 years. In the past year, the company has promised to expand the board and limit participation by company employees.

Paris Club restructures Peru's debt

By Sally Bowen in Lima

After three days of tough bargaining in Paris, Peru has succeeded in restructuring most of the \$2.5bn owing to its official creditors. Paris Club debt represents some 28 per cent of Peru's total foreign debt.

Speaking in a Lima at the weekend, President Alberto Fujimori described Peru's treatment "exceptional", noting that it was the only country apart from Russia to have reached such a favourable restructuring arrangement with the Paris Club.

Rescheduling will be over 20 years with substantial relief for the next three, Mr Fujimori said. Payments this year will total around \$450m, rising to

\$600m in 1998. Without relief, Paris Club servicing would have been double this.

Of Peru's total debt with its bilateral creditors almost \$7bn was contracted before 1988, the year in which Peru ceased servicing most of its external debt.

Pre-cut-off debt is the only part of the total susceptible to restructuring.

Payments to the Paris Club are expected to rise to \$1bn plus by the end of the decade. Despite the relief obtained, this - added to payments under the soon-to-be-closed Brady deal - will still impose a heavy burden on Peru. Last year's export earnings, even with exceptionally buoyant minerals and commodities prices, were only \$5.5bn.

Peru will now seek to negotiate separately, and as soon as possible, with each of the Paris Club members, President Fujimori said. In addition to bilateral forgiveness, Peru will press to swap some debt for nature or social programmes.

The agreement came after three days of talks in Paris between Peru's negotiating team and officials from Austria, Belgium, Canada, Finland, France, Germany, Italy, Japan, the Netherlands, Norway, Spain, Sweden, Britain and the US.

The Paris Club issued a statement outlining its decision "to grant Peru an ambitious treatment of its external official debt tailored to the prospects of its economic growth".



President Fujimori called Peru's treatment 'exceptional'

The statement, which did not give financial details, said the agreement was "a very significant contribution to Peru's

present and future external financial situation".

Economists and political analysts in Peru hailed the accord as another feather in Mr Fujimori's cap and a major step towards the nation's reintegration into world financial circles. Lima was considered a pariah by lending institutions when former President Alan Garcia effectively suspended all debt payments in the mid-1980s.

The Paris Club deal should also permit the de-blocking of some \$500m in credits already granted by Japan. These could not be released until agreement was reached in Paris. Still pending on Peru's foreign debt agenda is renegotiation with creditor countries of the former Soviet Union.

“People say that we live in the past. Well yes, we have been providing for the future by managing investments for 200 years.”

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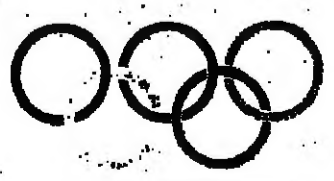
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Hollinger proposes \$285m Fairfax share deal

By Bernard Simon in Toronto

Mr Conrad Black's Hollinger International newspaper group may raise as much as \$285m through securities backed by its stake in John Fairfax, the Australian publisher.

Hollinger International, which is 66.5 per cent owned by Mr Black's main holding company, Toronto-based Hollinger Inc, also said it was trimming a planned international equity issue because of stock market turbulence.

The proposed Fairfax deal, disclosed in a filing to the US Securities and Exchange Commission, could lay the ground work for the disposal of Mr Black's 34.7 per cent interest in the Australian chain, which is held through the UK's Telegraph group.

A decision is expected to hinge on a forthcoming review of media ownership rules by the Australian government. The rules presently bar Mr Black from owning more than 25 per cent of Fairfax. Depending on the outcome of the review, he is likely either to increase his stake or sell.

Hollinger said in the SEC filing that the securities would be designed "to monetise its investment in Fairfax... while retaining the option of maintaining or increasing its indirect holdings."

The scaled-back share issue is one of a number of debt and equity deals designed to replace short-term borrowings incurred in Hollinger's pending buy-out of minority shareholders in the Telegraph group and expansion of its stake in Canada's Southern newspaper chain from 31 to 41 per cent.

Analysts and credit rating agencies have expressed concern about the impact of the Telegraph and Southern deals on Hollinger's balance sheet.

Hollinger shares have dipped from a peak of \$134 on the New York Stock Exchange in May to \$10. They gained 25 cents on Friday. The equity issue, initially set to raise about \$425m, has been reduced from a minimum of 18m common shares and 21.5m convertible preferred shares to 10m and 15m respectively.

Hollinger did not elaborate on how it planned to monetise the Fairfax stake.

One widely used instrument is a debenture that allows repayment in cash or shares, at the issuer's option.

Conrad Black: waiting for media ownership review

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Toshiba to extend international alliances

By William Dawkins in Tokyo

Mr Taiso Nishimuro, the new president of Toshiba, Japan's second largest integrated electronics company, is planning to seek international alliances or closures where the group cannot compete effectively alone.

Mr Nishimuro, in his first interview with a foreign newspaper since taking office last month, said he had launched a review of the group's operations, with the aim of focusing more sharply on basic semiconductor technology, integrated systems (advanced microchips), visual communications and power generation, its core businesses.

"The technology and the businesses which we are engaged in are getting more complex. In these circumstances, if we try to do everything by ourselves, we are making a mistake. We would rather concentrate on businesses where we can claim to have something to contribute," he said.

Toshiba would seek new

semiconductor technology, integrated systems (advanced microchips), visual communications and power generation, its core businesses.

"The technology and the businesses which we are engaged in are getting more complex. In these circumstances, if we try to do everything by ourselves, we are making a mistake. We would rather concentrate on businesses where we can claim to have something to contribute," he said.

Toshiba would seek new

international alliances in "potentially every business sector but wherever we feel it is better, not only with large, but also small enterprises."

The group already has joint ventures with Motorola of the US in semiconductors, Time Warner of the US in cable television, IBM in visual displays and Thomson Multimedia of France in video cassette recorders, among others.

Where alliances proved unsuitable, there would be closures, though Mr Nishimuro declined to specify, beyond say-

ing that they would be carried out in a "quiet and patient" manner.

Mr Nishimuro's appointment has been widely seen among other Japanese companies as a mark of change at Toshiba. He has spent most of his career working in semiconductors and consumer electronics, rather than engineering, as have most previous Toshiba presidents.

Group net profits declined in the three years to 1994, since when they have bounced back, with more than doubled profits

of ¥90.4bn (\$829m) in the year to March, helped by strong demand for semiconductors, on a 7 per cent increase in group sales to ¥5,120bn. But the company faces a sudden sharp drop in demand for semiconductors and fierce competition in multimedia.

However, Mr Nishimuro expects Toshiba's information technology, communications systems and semiconductors division to grow faster than its engineering interests over the next decade.

It will be helped by the

launch next autumn of the digital video disc player, widely tipped to be the most important consumer electronics product of the 1990s.

He predicted that the electronics businesses would account for 65 per cent of total sales in 10 years' time, up from 54 per cent last year. Of the remainder, 22 per cent was in heavy electrical apparatus, such as power generation equipment, and consumer products.

Fresh outlook at the top, Page 12

The two groups' shares start trading separately next month amid less noise about a bid for the music side

Thorn and EMI prepare to dance to different tunes

A chapter of British corporate history will close today when Sir Colin Southgate announces the valuations of results of Thorn EMI, together with formal proposals for its demerger.

The stock market will be interested less in what Sir Colin says, most of the demerger details are known and analysts have been asked to estimate quarterly figures - than in the outlook for the Thorn retail chains and EMI music group as independent entities. On Friday the group's shares closed at £17.35, a market value of £7.47bn (£11.6bn).

The immediate concern for Thorn EMI's investors will be the value of the two companies' shares when they start trading separately next month. Yet the subject to the demerger is whether it will, as the speculators hope, trigger a bid for EMI.

Thorn, a series of household retail and retail chains including Rent-A-Center in the US and the UK's Radio Rentals, has most to gain from the demerger. Overhauled, the bigger and more glamorous music business, it should benefit from focused senior management and the full attention of the investment community.

Thorn's finances improved after last year's part-sale, particularly of Rumbelows, the troubled electrical chain. It registered a 20 per cent increase in operating profits to £187m (£151m) in the year to March 31 on turnover down (because of

losing Rumbelows) from £1,620m to £1,541m. SBC Warburg, which is advising Thorn EMI, forecasts an 11 per cent rise in pre-tax profits to £150m this year.

However, Thorn's international breadth and its idiosyncratic mix of retail and rental activities make it difficult to value. The middle of the range of share price forecasts by analysts is 44p, putting Thorn at a slight discount to the retail sector and valuing it at £1.5bn.

EMI's valuation is more straightforward. As the fourth largest of the big five companies that dominate the £40bn (£36bn) music market and the owner of the world's biggest music publisher as well as the HMV chain of record shops, it should command a healthy premium, as does the closest comparable company, PolyGram. Mr Steve Winram, media analyst at ESW Securities, expects its shares to start trading at about £13.50, valuing EMI at around £5.5bn.

The company's prospects seem bright. EMI raised pre-tax profits 25 per cent to £425m (£341m) in the year to March 31, on revenue 23 per cent higher at £2,710m (£2,190m). Older, the George Michael album, is selling well and the new Beatles release is expected to be a hit this autumn.

Over the longer term, EMI is well placed to benefit from the 7.5 per cent annual compound growth forecast for the music market over the next five years by Music Business International magazine. Growth will



EMI Group's artists include (clockwise from top left) The Beatles, George Michael, Radiohead, Roberto Alagna and Angela Gheorghiu

be higher at 13.4 per cent in the emerging markets such as Asia, Latin America and eastern Europe. Whereas North America, EMI's weakest market, will have far slower growth and profitability will remain under pressure.

Yet EMI's outlook is still coloured by bid speculation. A year ago the prospect of a North American entertainment group snapping up the last of the big five record companies to remain in private hands was considered a near certainty, but now the odds are longer.

One issue is expense. Thorn EMI's shares have risen 70 per cent in the past 18 months and Mr Nigel Reed, media analyst at Paribas, suspects EMI could cost up to £7.74bn, given there are several suitors and a bid might trigger an auction.

Another consideration is that the likely bidders have been distracted by other issues. News Corp is concentrating on expansion in television, as illustrated by last week's \$2.5bn offer for New World Communications. Viacom is constrained by the debt

incurred to buy the Paramount movie studio. Walt Disney is still getting to grips with the recently acquired Capital Cities/ABC. Even Seagram, the market's favourite bidder given that EMI would neatly complement its MCA record labels, is said to be wary about entertainment investments after the costly MCA deal.

If there is no bid, what will happen to EMI's shares? Sir Colin insists that it justifies its premium on fundamentals given the music market's growth prospects and the

potential for diversification into music-related fields such as radio, television and direct record sales.

Yet analysts suspect that, even if a bid does not materialise promptly, the speculation will simmer on. "The market won't believe EMI isn't going to be bid for until it sees sworn affidavits from the head of every entertainment group," said Mr Mike Hilton, media analyst at Kleinwort Benson. "And that will never happen."

Alice Rawsthorn

GKN in exclusive deal with Fiat

By Heig Simonian, Motor Industry Correspondent

GKN, the world's leading maker of constant velocity joints for the motor industry, has signed an exclusive deal to supply parts for Fiat's new Palio world car wherever it is built around the globe.

The secret deal is the first time a carmaker has agreed to let a components company supply crucial parts for a new model on such an international basis.

The Palio, designed for fast-growing car markets in south

America, Asia and eastern Europe, will probably be built in at least six countries, including Brazil, Argentina, Poland and India.

GKN declined to put a value on the deal. However, Fiat has said production of the Palio, launched in Brazil earlier this year, could reach up to 1m units a year at full tilt.

The agreement marks a further step in GKN's strategy to develop its international coverage to meet the needs of carmakers as the motor industry grows more global.

The UK group is expected

shortly to announce a number of other transactions to reinforce its position as a leading international components maker.

In China, it plans to double its 25 per cent stake in Shanghai GKN Drive Shaft, a joint venture which supplies CVJs to Shanghai Volkswagen, the country's biggest carmaker. It is also expected to announce that it will start manufacturing CVJs at a new site in northern China.

Thailand, which is establishing itself as a centre for the motor industry in Asia, is also

under consideration for a new factory.

GKN makes about 40 per cent of the CVJs used by the world motor industry. Although it supplies virtually all the world's big carmakers, it has recently developed a particularly close relationship with Fiat.

The Italian company has been at the forefront of the accelerating trend towards "outsourcing". Many carmakers are now contracting out important functions to suppliers in order to reduce costs.

Eurotunnel to face French court if deadline passes

By Geoff Dyer in London and David Owen in Paris

Eurotunnel's fate will be in the hands of the president of the French commercial court if it fails to agree an outline refinancing plan with its banks by the end of this month.

Negotiations believe the court is likely to ask for a continuation of some form of non-binding arbitration between Eurotunnel and its 225 banks.

However, the court does have the option of beginning formal pre-insolvency procedures for the Anglo-French operator of the Channel tunnel if no agreement is in sight.

The two sides will continue their negotiations this week to try to break the deadlock before the end of the month. The talks, which have made progress in recent weeks, are believed to centre around the sizes of a debt-for-equity swap and a convertible bond issue.

In February, the commercial court appointed two mediators

- Mr Robert Badinter and Lord Wakeham - to assist the negotiations, which began in September when Eurotunnel halted interest payments on \$8.4bn (\$13.1bn) of debt.

However, the mandate of the two mediators, who last week presented their report on progress in the talks to the French court, runs out on July 31.

At the group's annual meeting last month, Mr Patrick Ponsolle, co-chairman, said that if the company did not reach an outline refinancing agreement by the end of July, we will never get there... [and] we will have to bear the consequences.

Lawyers said that if the president of the court believed an agreement was in sight he would probably ask for further informal arbitration, either by extending the mandate of the mediators or by asking different independent advisers to assist the talks.

However, the court would have the power to begin redress

ment judiciaire, a court-based reorganisation procedure which lawyers say could lead to Eurotunnel being put into administration in the UK.

Bankers involved in the negotiations said they thought the court would request further mediation if there was no agreement by the end of the month. However, one negotiator said: "The problem is that no one person is in charge of the process."

Adcock, the Association for the Defence of Eurotunnel Shareholders, acknowledged that the company could be put into administration if the deadline was not met.

However, Mr Joseph Gouranton, vice-chairman of the shareholders' organisation, said: "We do not expect a bankruptcy. We still have some time left."

He thought a final decision on the company's future would not be made until the autumn. Eurotunnel refused to comment.

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June 7, 1996

COMPANIES AND FINANCE

Lucas confident of completing Varsity merger

By Ross Tieman and John Griffiths

Lucas Industries last night appeared confident of completing its planned £3.3bn (\$4.99bn) merger with Varsity Corporation of the US, in spite of suggestions that Caterpillar, the US earth moving equipment and diesel engine manufacturer, might bid for Varsity.

Caterpillar, which has been aggressively expanding its die-

sel engines business by acquisition, is believed to be attracted by Varsity's UK-headquartered VarsityPerkins diesel engines business - one of the world's biggest independent diesel engine manufacturers.

However, an alternative possibility is that Caterpillar might make an offer for the business once the LucasVarsity merger was completed. Caterpillar yesterday would neither confirm nor deny its interest.

The driving force for the LucasVarsity merger is the desire to combine Lucas's brakes business with Varsity's Kelsey-Hayes subsidiary, a world leader in anti-lock braking systems for light trucks. LucasVarsity would be one of the world's top automotive component groups, with Varsity's Mr Victor Rice at its head.

But directors of Lucas and Varsity have yet to discuss

focusing the merged group. The future of VarsityPerkins and Lucas's aerospace components business are likely to be reviewed. Some within Lucas view both as "secondary" to the core automotive component activity.

VarsityPerkins' status as one of the world's biggest independent producers of diesel engines makes it an obvious user of Lucas's advanced diesel fuel injection systems. It builds

250,000 engines a year and plans to double this rate of output by the end of the decade, partly by moving into areas such as large-capacity executive car diesels.

However, Lucas has a global network of car and truck makers for whom it develops, as well as supplies, diesel systems. Some regard VarsityPerkins as a rival and may not welcome such a close association between VarsityPerkins

and a company they have entrusted with their evolving engine technology.

Assuming that the merger does go through, LucasVarsity will have to assess whether prospects for the £680m turnover diesel engines business outweigh potential difficulties with other buyers of Lucas diesel systems. A sale of VarsityPerkins to Caterpillar or another US rival, Cummins, could provide a satisfactory solution.

Three in frame for Westminster Press sale

By David Blackwell

Three bidders are likely to emerge before the end of this month for Westminster Press, the UK regional newspaper business which was put up for sale last month by Pearson, the media group.

The three are understood to be Mirror Group Newspapers acting with Independent Newspapers, the Irish media group; Newsquest, a management buy-out from Reed Elsevier via Roberts, the US investment firm; and Cinven, the venture capital group. Due diligence operations started last week.

Among those that have fallen by the wayside - perhaps deterred by the minimum £300m price tag - are United News and Media and the Daily Mail and General Trust.

Pearson, which also owns the Financial Times, last month appointed Lazard Brothers to approach about half a dozen potential buyers.

The Mirror Group's continuing

interest in regional newspapers has been reflected through its stake in Scottish Television, which is bidding £120m for Caledonian Publishing, publisher of The Herald and Evening Times in Glasgow. Nevertheless, MGN is believed to feel that the price being sought for Westminster Press is on the high side.

Last year Westminster Press made operating profits of £25m on sales of £143m before exceptional charges of £3.7m for redundancies and closures. It has more than 60 titles, including the Evening Argus (Brighton) and the Oxford Times. Total circulation is more than 2.4m papers, but is in decline - in the first half of 1995 Evening Argus sales fell 9 per cent to 62,632.

Mr John Makinson, Pearson finance director, last month described the disposal as "a sensible way to free resources" to achieve better positions in the group's chosen international markets of information, education and entertainment.

Sharp rise in bid activity

By Motoko Rich

UK bid activity increased by nearly 50 per cent in the year to March 31, reaching its highest level since the end of the 1980s.

According to the Takeover Panel's annual report, there were more takeover or merger proposals published in 1995-96 than in any of the previous six years.

Some 156 takeover or merger proposals were published, up from 108. Of these, 151 (106) issued formal documents - associated with 145 target companies.

Of the formal offers, 37 were not recommended initially and 82 of these remained hostile. Of the unrecommended bids, eight lapsed.

The panel consulted on a further 241 cases which either did not lead to published proposals, were waived in cases involving very few shareholders, or involved controlling blocks of shares.

The high level of activity helped the panel more than double its surplus after interest and tax to £2.02m (£900,096), on income of £5.45m (£4.6m). The accumulated surplus was £7.55m.

The contract note levy will be cut from 21 to 25p per transaction from February 1.

Readicut moves into wallpaper

Readicut International, the household textiles, carpeting and yarn company, is moving into wallpaper with the purchase of Alan Farrow Group in a deal worth £28.5m.

Readicut will pay £22.2m for the share capital of the specialist supplier to the wall-coverings industry, and assume £6.5m of bank debt.

AFG's net assets are only £800,000, partly because of this debt and partly because of a pre-acquisition dividend of £12m paid to Mr Alan Farrow and Mr Ian Knighton, the sole directors and shareholders. Its sales were £44.5m and operating profit £4.5m in the year to September 30 1995.

Goldman buys CINMan

By John Gapper, Banking Editor

Goldman Sachs, the US investment bank, is to buy CINMan, the pension fund manager for 500,000 current and former UK coal industry employees. The deal concludes a 16-month effort to sell CINMan.

The sale includes a six-year management agreement covering £150m of CINMan's assets which are held in marketable securities. A further £20m is held in property.

The deal gives Goldman Sachs Asset Management its first chance to manage a balanced portfolio in the UK. The firm already employs fund managers in the UK, but they invest overseas funds in European securities.

GSAM is thought to have paid between £40m and £50m to buy CINMan. Most of its £5

employees will transfer to GSAM, and will continue to invest the coal industry pension fund liabilities.

GSAM was among five institutions bidding for CINMan, which was originally sold for £70m to Friends Provident in December. However, the Friends Provident deal fell through within six weeks when the fund managers rejected it.

The enlarged GSAM will have about £85bn (£54.4bn) under management. The deal is part of GSAM's efforts to manage large, complex portfolios for which it can use its global asset allocation techniques.

Mr David Ford, co-chief executive of GSAM, said he believed its ability to improve the investment performance of the coal industry pension funds had been as important in winning the deal as the

initial purchase price.

"If we can improve the value of the funds over the life of the contract, it is worth a great deal more than the purchase price," said Mr Ford.

The length of the contract appealed to GSAM because it ensured it a long-term commitment.

GSAM now manages public employees' pensions in Japan, and is also developing mutual funds there.

Mr Ford said some of CINMan's asset managers might switch to Japan and other centres to manage some of the funds locally.

Mr Neil Clarke, chairman of British Coal, said that bids had sought and received from "a number of very high quality institutions". He said Goldman Sachs' ownership would give CINMan's staff new opportunities.

Costain vote 'too close to call'



Alan Lovell: receivership faced if shareholders block rescue plan

By Andrew Taylor, Construction Correspondent

Today's vote by Costain shareholders on a £73.5m rescue share issue, "was too close to call", Mr Alan Lovell, chief executive, said last night.

Intrix, a Malaysian construction company which is underwriting a large part of the issue, is expected to be left with a stake of up to 40 per cent of the enlarged capital.

Mr Lovell has said that Costain would be forced into receivership if shareholders blocked the issue.

Costain's bankers, which are also underwriting the issue, could be left with a holding of up to 35 per cent, swapping debt for equity.

However, the two largest shareholders - Kharafi, a Kuwaiti industrial conglomerate, and Raymond International, a Saudi Arabia-based construction company - object to the terms.

Both companies, which each have a stake of about 18 per cent, previously have indicated to Costain that they will vote against the proposals.

A number of UK institutional shareholders have said they will support the company in the absence of any other rescue proposals.

Shareholders are being offered three new shares at 50p each for every one owned. The shares, suspended this month at 38p, will be relisted if the proposals are approved.

Bank of Scotland awaits fate of stake this week

By George Graham, Banking Correspondent

Bank of Scotland will this week learn the fate of the 28 per cent stake which Standard Life, its largest shareholder for the last 11 years, has put up for sale.

After two weeks of roadshows, which have coincided with some of the most turbulent stock market conditions for years, investment bankers at BZW will today begin gathering orders for the shares in the bookbuilding process.

On Wednesday, they will announce the price and tell institutions how many of the 351m shares offered by Standard Life have been allocated.

BZW conducts the exercise through a computer model which collates orders and displays the patterns of demand, broken down by geography, price, order size and type of investor, on 12 stacked Macintosh screens.

Some investment bankers encourage institutions to place unqualified orders, good at any price. However, BZW believes it can price the shares more

accurately if institutions give it a more precise idea of their appetite at a range of prices.

"If you can get a real idea of the investors' demand elasticity, you have a much better chance of pricing it right," said an investment banker who has been involved in several bookbuilding exercises.

Sir Bruce Pattullo, the bank's governor, hopes the technique will help to avoid pushing the shares down. "We are quite glad Standard Life did not go for a bought deal, because by definition a bought deal is going to be done at a discount," he said.

But with conditions so volatile, some analysts believe investors will be reluctant to stick their necks out on the right price for the shares.

The bank has one of the sector's best track records. Yet many investors are uncertain whether this will translate into a rising share price in future.

"It is a well-managed bank and it has had a premium rating for as long as I can remember. The question you have to ask is, was that premium rating created by the quality of

the management, or by the fact that 32 per cent of the shares were locked up in the hands of Standard Life," says Mr David Pontney of Pennine Gordon.

Its post-tax return on equity has averaged 13.3 per cent in the past nine years and Sir Bruce boasts it has increased its dividend for the past 24.

Critics counter that its dividend yield is still the lowest in the sector and that other banks have caught up to its return on equity. Moreover, its loan growth has been much faster than rivals, lowering its return on weighted risk assets to just 0.88 per cent, some 40 per cent below the sector average.

Although the share price has held up well in the recent market turmoil at about 24p, many institutions are still seeking a discount of about 10 per cent from the trading range before the offering of 24p-24.5p.

"You are absorbing a lot of the net buying demand for months to come, so the price will go to sleep. That means that people will want it to look explicitly cheap," concluded one analyst.

ICI set to detail £400m cost cuts

By Jenny Luesby

Imperial Chemical Industries will this week unveil details of its £400m cost-cutting and efficiency drive in an effort to stem the slide in its share price, which has fallen by more than 17 per cent in three months.

On Thursday, as the group announces an expected drop in interim profits, Mr Charles Miller Smith, chief executive,

will face tough questions on how he plans to meet his pledges.

Mr Miller Smith has yet to provide details of the "value gap" programme, which he said last year would be at the heart of a new direction for the group. "All we have heard so far is very nebulous," said one analyst. "We are going to need something far more concrete."

This pressure for information has intensified as the out-

look has deteriorated. Analysts now expect a fall of more than 30 per cent in the group's second-quarter earnings, with pre-tax profit forecasts ranging from £173m to £188m, compared with £288m last year.

The slide has been caused by external factors, with overcapacity triggering a reversal in ICI's star business, polyester, and weak demand causing a slowdown in its other growth centre, the materials division.

However, it has also thrown the spotlight on to the potential of the value gap programme, which has left analysts floundering. "We are simply being asked to take the £400m on trust," said one.

ICI's Toxicide subsidiary is overhauling 15 sites, starting with Grimsby. Grimsby is investing £10m in manufacturing improvements, which it believes will cut costs by 15 per cent within 18 months.



WORLDINVEST INCOME FUND

DECLARATION OF DIVIDEND No. 39

The Trustees of the Worldinvest Income Fund are pleased to announce an interim US\$7.50 per share distribution to Shareholders in respect of the half-year period from December 29, 1995 to June 27, 1996.

For holders of bearer units with accompanying coupons, Coupon Number 39, and any previously unrepresented coupons, may be presented for payment on or after August 1, 1996 to:

BankAmerica Trust Company (Jersey) Limited,
PO Box 120, Union House, Union Street, St. Helier,
JERSEY, JE4 80E, Channel Islands

For holders of registered units, the dividend will be distributed in accordance with individual mandating instructions in place.

Payments will be made subject to any applicable fiscal or other regulations within fourteen days of such presentation.

Due to new legislation a new Prospectus for the Worldinvest Income Fund has been produced and will be available from September 1, 1996 at the offices of the Manager.

WORLDINVEST EXCELLE
GLOBAL FIXED INCOME SUB-FUND

DECLARATION OF DIVIDEND No. 7

The Trustees of the Worldinvest Excelle Fund are pleased to announce an interim E0.28 per share distribution to Shareholders of the Global Fixed Income Sub-fund in respect of the half-year period from December 29, 1995 to June 25, 1996.

The dividend will be distributed in accordance with individual mandating instructions in place and will be paid on August 1, 1996.

Semi-annual Report and Accounts for both the Worldinvest Income Fund and the Worldinvest Excelle Fund will be available from August 20, 1996 at the offices of the Manager.

Worldinvest (Managers) Jersey Limited
Manager

NOTICE TO HOLDERS OF THE 7 1/4 PER CENT.
CONVERTIBLE SUBORDINATED BONDS 2007 OF
ROYAL INSURANCE HOLDINGS PLC

NOTICE is hereby given that the scheme of arrangement dated 22nd May 1996 between Royal Insurance Holdings plc (the "Company") and the holders of the Scheme shares (as defined therein) became effective on 19th July 1996. As a result, 100% of the votes which may ordinarily be cast on a poll at a general meeting of the Company have been unconditionally vested in Royal & Sun Alliance Insurance Group plc ("Royal Sun Alliance").

Holders of 7 1/4 per cent. Convertible Subordinated Bonds 2007 (the "Bonds") of the Company have the right ("conversion right") to convert their Bonds into ordinary shares of 25p each in the Company ("Royal Insurance shares").

Under the Articles of Association of the Company as amended at the Extraordinary General Meeting of the Company held on June 1996, any Royal Insurance shares issued on conversion of the Bonds will be transferred to Royal Sun Alliance in exchange for ordinary shares of 25p each in Royal Sun Alliance ("Royal Sun Alliance shares") on the basis of 1,067 Royal Sun Alliance shares for every 1,000 Royal Insurance shares so issued and so in proportion for any other number of Royal Insurance shares.

Under Condition 5(b)(x) of the Bonds, the applicable conversion price for the period of 60 days from the date of this notice will be 276.5p. The conversion price applicable on exercise of conversion rights (other than during the 60 days from the date of this notice) will be 297p subject to the Terms and Conditions of the Bonds.

Bondholders will receive more Royal Sun Alliance shares if they exercise their conversion rights during the 60 days immediately following the date of this notice (i.e. up to and including 20th September 1996) than if they exercise their conversion rights after the expiry of the 60 day period. In addition, Bondholders who effect conversion in the period up to and including 20th September 1996 and who retain the Royal Sun Alliance shares resulting from such conversion until the relevant record date will be eligible to receive the interim dividend payable on those shares in respect of the half year ending 30th June 1996.

Holders of Bonds are referred to the document dated 22nd May 1996 addressed to them (the "Bondholders' Circular"), which contains a unanimous recommendation from the board of the Company that holders of Bonds should exercise their conversion rights in order to obtain the benefit of the enhanced conversion rights referred to above. The board of the Company, which has been so advised by Baring Brothers International Limited, considers this proposal to be fair and reasonable. Copies of the Bondholders' Circular, together with an appropriate form of conversion notice, can be obtained from the offices of the paying agents referred to below.

PAYING AGENTS

Bankers Trust Company,
1 Appold Street, Broadgate,
London EC2A 2HE.

Bankers Trust Luxembourg SA,
PO Box 807, 14 Boulevard F D Roosevelt,
L-3450 Luxembourg.

Credit Suisse,
Paradeplatz 8, 8001 Zurich,
Switzerland.

Baring Brothers International Limited, which is regulated by The Securities and Futures Authority Limited, is acting for Royal Insurance Holdings plc and so one else in connection with the merger between Royal Insurance Holdings plc and Sun Alliance Group plc (the "Merger") and will not be responsible to anyone other than Royal Insurance Holdings plc for providing the protection afforded to customers of Baring Brothers International Limited or for providing advice in relation to the Merger.

The new Royal Sun Alliance shares to be issued under the scheme of arrangement referred to above and pursuant to the exercise of conversion rights in respect of the Bonds have not been and will not be registered under the United States Securities Act of 1933 (as amended) nor under the securities laws of any state of the United States and may not be offered, sold or delivered, directly or indirectly, in or into the United States except pursuant to an exemption therefrom.

Dated 22nd July 1996

Schlumberger

SCHLUMBERGER 1996 SECOND
QUARTER EARNINGS

New York, July 18 - Schlumberger Limited reported today that net income was \$197 million and earnings per share were \$0.80, plus of 18% and 16%, respectively, compared to second quarter 1995. For the quarter, operating revenue was \$2.15 billion, 15% above the prior year. For the first six months, operating revenue was 15% above the prior year. For the first six months, operating revenue was 15% above the same period last year while net income was up 17%.

Chairman and Chief Executive Officer Euan Baird stated: "The continued strong growth of all our Oilfield Services product lines reflects the increasing confidence of our clients in their upstream operations and the commitments we have made to a broad range of technologies focused on improving productivity. The Measurement & Systems business had a poor quarter, mainly due to market pressures arising from significant technology changes and the confusion caused by deregulation in the electricity and gas utility businesses in Europe."

Oilfield Services revenue rose 22%, while the rig count worldwide increased 7%. All product lines contributed significantly to this quarter's results, including a profitable contribution from Geopac.

Measurement & Systems revenue increased 2% compared to the same period last year, with strong growth from Electronic Transactions largely being offset by lower metering revenue.

Citicorp Banking Corporation
Unconditionally guaranteed on a subordinated basis by
CITICORP

U.S. \$250,000,000
Guaranteed Floating Rate Subordinated Capital Notes
Due July 10, 1997

NOTICE IS HEREBY GIVEN THAT Citicorp (as successor in interest to Citicorp Banking Corporation) has elected to redeem on August 30, 1996 (the "Redemption Date") all of the U.S. \$250,000,000 Guaranteed Floating Rate Subordinated Capital Notes (the "Notes") issued by Citicorp Banking Corporation on July 10, 1993 and assumed by Citicorp on November 28, 1994 (the "Notes"), at a redemption price, which will become due and payable on the Redemption Date, equal to 100% of the principal amount of the Notes to be redeemed plus interest accrued to, but not including, the Redemption Date. On and after the Redemption Date, interest on the Notes will cease to accrue.

The Notes are to be redeemed at the main office of Citicorp, N.A. in London, Frankfurt am Main and Brussels, at the main office of Citicorp Bank (Switzerland) in Zurich and at the main office of Citicorp Bank of New York in New York. The Notes, together with all interest coupons maturing subsequent to the Redemption Date attached thereto, should be presented and surrendered at the offices set forth above on the Redemption Date.

July 22, 1996, London
By: Citicorp, N.A. (Corporate Agency & Trust), Paying Agent

CITIBANK

JAN 10 1996

ING BANK
Seu Parceiro em Mercados
Emergentes e de Capitais
ING BARINGS

FINANCIAL TIMES MARKETS THIS WEEK

ING BANK
At Home in Emerging
and Capital Markets
ING BARINGS

Global Investor / Philip Coggan

How to pick a market winner

Stock picking systems have an easily understood appeal. If one can find a set of hard and fast rules which select market winners, a lot of the anxiety can be removed from the investment process.

Efficient market theory suggests that such strategies should not work over the long run. If stocks are high-yielding, for example, that suggests the investor is incurring higher-than-average risk. But a number of studies have shown that anomalies do persist over a long period of time.

Mr Jim O'Shaughnessy, a US fund manager, conducted research showing that a portfolio of 50 stocks with the lowest price-to-sales ratios beat the market by three percentage points per annum over a 40 year period. Other strategies,

such as selecting the stocks which have risen fastest over the previous 12 months, have also beaten the index.

But the trouble is that such systems, while producing brilliant results when back-tested over previous years, seem to break down when hard cash is invested. The O'Higgins theory, which finds the ten highest-yielding stocks in the Dow and selects the five with the lowest share prices, has performed well in the US.

It also seemed to work in the UK (when applied to the FT 30) but the introduction of a personal equity plan based on the system seems to have coincided with one of the method's worst performance periods.

Better luck will be needed for a new investment trust from Thornton Fund Management based on a theory of

earnings momentum. It looks for small company shares where brokers have been upgrading earnings forecasts over the past three months.

Thornton did a study dating back to 1988 using stocks in the Hoare Govett Smaller Companies Index, and brokers' earnings forecasts supplied by IBES. The stocks covered were divided into sections: those where forecasts rose; those where they fell; and those where they were unchanged.

The risers and fallers were further divided in half, based on the size of the change. A "rolling portfolio" was then constructed, consisting of four sub-sets. Each quarter a new sub-set would be created and then held for a year. Gratifyingly, the companies which showed the biggest increase in earnings forecasts produced

exactly the best returns.

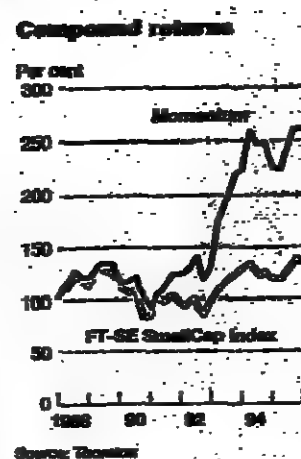
Even allowing for annual costs of 7 per cent, the "highest upgrades" portfolio returned 12.9 per cent per annum, well ahead of the 4.3 per cent recorded by the FT-SE Small Cap (excluding investment trusts) index.

Why should this discrepancy occur? Several US studies have focused on the success of stock-picking methods which use earnings momentum. Research by Professor Jeremy Siegel at the Wharton School in Philadelphia found that even investors who bought the "Nifty Fifty" - a set of stocks in the 1970s which were bid up to stratospheric price-earnings ratios on the basis of their continued earnings growth - outperformed the index over a 25 year period.

Focusing on smaller com-

panies appears to make sense. Markets in such stocks are likely to be less efficient and it takes longer for an improved view of a company's prospects to be reflected in its share price. The Thornton system is picking up stocks where forecasts changed anything from two weeks to three months ago. The biggest element of outperformance came in the first three months after purchase. In part, this may result from other analysts catching up in response to an upgrade by a house broker.

Another factor may be that small companies get "on a roll" with a period of success in response to a new product or management change. Similarly, when news starts to turn bad for a company, it usually gets worse - the first earnings downgrade is rarely the last.



Source: Thornton

Total return in local currency to 18/7/96

	US	Japan	% change over period	Index	US
Cash	0.10	0.01	0.05	0.07	0.13
Week	0.45	0.04	0.28	0.25	0.40
Month	5.81	0.88	4.83	5.57	11.50
Year					
Bonds 3-5 year					
Week	0.78	0.28	0.75	0.54	0.51
Month	1.27	0.35	1.02	1.14	1.01
Year	4.54	1.82	9.02	11.47	11.50
Bonds 7-10 year					
Week	1.34	0.41	1.05	1.05	0.75
Month	1.97	0.72	1.88	1.88	1.13
Year	4.84	1.46	10.55	14.01	11.50
Equities					
Week	0.1	1.8	0.5	0.1	1.3
Month	0.7	3.5	1.0	0.7	2.0
Year	17.5	23.7	14.5	10.1	12.7

Source: Cash & Bonds - Lehman Brothers. The FT-SE All-Share World Index is partly owned by FT-SE International Ltd. Goldman Sachs & Co. and Standard & Poor's.

The system is effectively a way of picking growth stocks, although no valuation criteria are being applied. It may have been worked well in the 1990s when recovery, or value-based, systems have produced poor results. But there is a cycle between value and growth, and it may soon turn against the latter.

The system may also tell us something about the health of the small company sector. The

number of stocks selected depends on the number of forecasts being upgraded.

A graph of the number of stocks selected fits remarkably well with the Small-Cap index. Or at least it did until recently, when upgrades have dropped but the Small-Cap index has kept rising, suggesting the UK stock market is due for a fall.

A footnote for those of a statistical bent who will be musing about last week's tur-

bulence in the US stock market. According to stock market historian Mr David Schwartz, in 1929, 43 trading days elapsed between the peak in the US market and the Wall Street crash; in 1987, there were 58 trading days between the peak and Black Monday. The recent high in the S&P 500 occurred on May 24; today will be the 39th trading day since then. Thursday will be the 42nd. Enjoy the week.

COMPANY RESULTS DUE

Quarterly earnings expected to fall at IBM

Quarterly earnings at International Business Machines were expected to decline on the back of falling mainframe prices in the US, declining profits in Europe and unfavourable exchange rates, industry analysts said.

IBM is expected to report on Thursday that second-quarter earnings per share fell to \$2.49 against \$2.97 a year earlier, according to a consensus estimate compiled by IBES from a survey of 16 analysts.

Most Wall Street analysts have cut their quarterly and full-year earnings estimates for IBM over the past month, citing rising competition in the

US which has pressured margins, and the impact of the stronger dollar in translating overseas sales.

"The tone is going to be very cautious," said Mr David Taketa analyst at Gruntal, who has cut his estimate to \$2.39 a share from \$2.74 previously.

He warned that analysts believe earnings could be in even below their revised forecasts after disappointing quarterly earnings from Motorola and Texas Instruments and a profit warning from Hewlett-Packard.

AFX News, New York

■ Exxon is expected to report earnings per share in the second quarter of \$1.59 today, compared with \$1.50 year earlier, with improved refining margins and higher crude oil prices offset by weakness in its petrochemical business, analysts said.

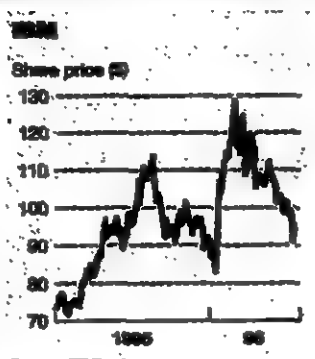
The consensus estimate was provided by the IBES tracking

firm in a survey of 18 analysts, whose earnings per share forecasts ranged from \$1.18-\$1.40. AFX News, New York

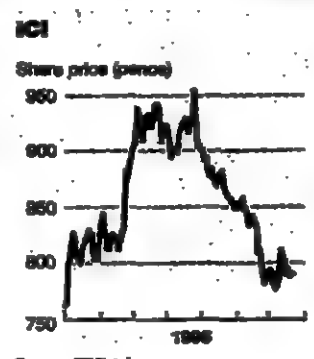
■ PolyGram: The world's largest music group with U2 and Elton John among its roster of artists, saw its shares fall in the run-up to last week's news that it had failed in its bid to acquire MGM, the Hollywood movie studio.

The announcement of its first-half results on Wednesday is unlikely to revive them. Analysts expect a sluggish set of figures with little change, or even a slight decline, over the net income of \$170m (\$161m) reported for the first six months of 1996. However, PolyGram's performance is expected to improve in the second half with SBC Warner forecasting a 12 per cent increase in net income to \$163m for the whole of 1996.

■ Philips Electronics is expected to report on Thursday net profit for the second quarter declining to \$1.32bn (\$1.41bn) compared with \$1.58bn (\$1.64bn) a year earlier, analysts said.



Source: FT Data



Source: FT Data

ted to report on Thursday net profit for the second quarter declining to \$1.32bn (\$1.41bn) compared with \$1.58bn (\$1.64bn) a year earlier, analysts said.

There were no extraordinary

■ Imperial Chemical Industries is expected to report a sharp drop in second-quarter earnings on Thursday. Pre-tax forecasts range from \$17m to \$19m (\$307m), representing a drop of 30-40 per cent on the \$26m achieved in the second quarter of last year. Falling prices for industrial chemicals and materials have been

responsible for most of this slide. But it has been exacerbated by continuing problems in the US explosives division.

The only area expected to show some improvement, thanks to acquisitions and a traditional seasonal upturn, is paints. Analysts warn of further downgrades on full-year forecasts of \$800m, unless the group can convince on the feasibility of its current cost-cutting drive.

■ SmithKline Beecham: The UK's second largest pharmaceutical company, should report first-half pre-tax profits of close to \$750m (\$1.1bn) tomorrow. That would be an improvement of almost 14 per cent on the result for the first six months of 1995 for the company's continuing businesses. Sales should rise to \$3.8bn (\$3.36bn) thanks largely to growth on the company's prescription drugs.

Earnings per share should

rise 10 per cent to more than 18p, with a dividend of 8p (6.4p).

■ Reuters: The UK information and transaction systems group, is expected to report interim pre-tax profits of about \$35m (\$51m) on Wednesday. The company, which last week launched a new generation of information systems, the 3000 series, could surprise the market with either a share buy-back or a special dividend. Returning cash to shareholders has been promised by Reuters at some stage this year. However, the company has indicated that the detailed and complex discussions it is undertaking with the Inland Revenue over the structure of the move, is likely to take some time.

■ British Telecommunications is expected on Thursday to post first-quarter pre-tax profits in the range \$550m to \$580m

(\$1.4bn) after taking out the cost of redundancies.

The figures are essentially flat compared with last year. BT has some flexibility in how it presents its numbers but the regulator's insistence on a decision on his fair trading proposals by August 2 makes a reference to the Monopolies and Mergers Commission more likely and the group is unlikely to give hostages to fortune.

■ Lex Service: The UK car dealer and contract hire group, is expected to increase interim pre-tax profits to \$55m (\$41m) compared with \$22m when it reports its half-year results on Friday. The figures will benefit from the contribution of Multi-part distribution business the group bought for \$26m last July.

Analysts will watch closely to see what progress the group has made on rationalising its car dealership network.

Bad timing for Commonwealth float

Fortune doesn't always favour the brave. The A\$100m (\$2.1bn) sale of the Australian federal government's remaining 50.4 per cent stake in Commonwealth Bank was billed as the country's largest share float. Unhappily, it hit the market in a week when the All-Ordinaries Index - taking its lead in part from Wall Street - sank to a seven-month low.

Under the circumstances, both the government and its advisers made the best of a difficult job. The issue's partly-paid structure, which required investors to pay a portion in July and the remainder in November, coupled with the entitlement to full cash dividends in the meantime, was always designed to attract yield-conscious investors.

So it proved. Strong interest from foreign-based yield funds and small local investors helped ensure oversubscription, and offset a more muted response from domestic institutions. Even so, in the wake of a falling market, the shares were

priced at a wary A\$10.45 - with A\$6 due at the outset, and the remainder in six months. The sale, however, proved justified. On Monday morning the partly-paid shares (officially called "installment receipts") did their best to rally beyond the A\$6 issue price. But progress was short-lived and they ended the day unchanged. On Tuesday, they sank to as little as A\$5.74 at one stage, leaving some disgruntled investors.

Only on Friday did a decent premium emerge with the receipts jumping 13 cents, to A\$6.14. Even so, this was well below some brokers' initial hopes, pitched at about A\$6.30. If they do not actively select the shares alternatively, the stock to which they were entitled will be pooled and sold to outside investors, and they will get cash instead.

With this process taking almost three months - policyholders start to go out immediately - a degree of market gyrations was almost certain to be encountered. More-

over, heading for a sale at this stage saves a possible clash with Colonial Mutual in early 1997, and any risk colliding with the A\$50m partial privatisation of Telstra, the telecommunications group owned by the federal government.

Indeed, while Australia looks set to have a fairly active new issues market, many of the likely issues are modest in size. The exception will be Optus Communications, the country's second significant telecoms group, currently owned by a mixture of local institutions, Australia's Mayne Nickless, the UK's Cable & Wireless, and BellSouth of the US.

Optus is forecast to attract a valuation of A\$4bn-plus, but the number of shares on offer is likely to be constrained. Mayne Nickless will sell its 20 per cent stake, although a large part of this will be offered first to existing Mayne shareholders. Most of the other shareholders appear reluctant to give up large blocks of stock.

FT/S&P ACTUARIES WORLD INDICES

The FT/S&P Actuaries World Indices are owned by FT-SE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FT-SE International Limited and Goldman Sachs in conjunction with the Faculty of Actuaries and the Institute of Actuaries. NatWest Securities Ltd. was a co-founder of the indices.

NATIONAL AND REGIONAL STOCKS														CURRENCY													
FRIDAY JULY 19 1996														THURSDAY JULY 18 1996													
Figures in parentheses show number of lines of stock	US Dollar Index	%chg since 2/2/1995	Pound Sterling Index	Yen Index	DM Index	Local Currency chg since 2/2/1995	Local % chg	Gross Div. Yield	US Dollar Index	%chg since 2/2/1995	Pound Sterling Index	Yen Index	DM Index	Local Currency chg since 2/2/1995	Local % chg	Gross Div. Yield											
Australia (20)	175.89	2.8	177.30	138.78	151.29	194.38	-3.2	4.40	178.18	174.04	132.12	148.70	151.22	172.12	175.72	4.35											
Austria (24)	180.00	2.5	171.30	122.98	138.45	138.26	-4.0	2.03	173.10	171.80	123.11	138.50	143.20	163.11	167.10	2.03											
Belgium (27)	210.01	0.8	202.07	144.20	182.22	159.44	5.0	4.18	203.34	200.50	143.20	159.54	162.25	183.11	187.10	4.18											
Brazil (28)	181.67	7.1	174.05	134.20	140.50	138.04	8.5	1.85	178.52	180.35	121.20	136.80	137.17	161.06	165.22	1.85											
Canada (32)	151.08	0.9	152.00	107.82	122.70	107.02	7.1	2.38	152.00	152.00	107.82	122.70	107.02	134.14	147.21	2.38											
Denmark (33)	200.94	8.1	200.38	211.94	238.35	241.40	10.8	1.90	200.10	200.10	211.94	238.45	239.35	278.00	281.00	1.90											
France (23)	182.10	2.7	184.12	131.40	148.72	132.30	7.0	2.54	181.20	181.20	131.40	148.72	132.30	171.75	175.00	2.54											
Germany (36)	180.80	0.2	182.80	130.40	147.40	130.70	6.5	1.98	181.70	181.70	130.40	147.40	130.70	171.75	175.00	1.98											
Greece (38)	173.10	5.1	175.10	116.40	133.05	133.05	10.0	1.85	171.42	169.47	131.93	148.55	151.95	170.00	173.00	1.85											
Hong Kong (39)	401.72	8.8	404.88	288.20	328.25	318.85	5.8	3.41	418.25	399.47	288.13	322.90	333.25	348.91	350.77	3.41											
Indonesia (27)	305.97	-	305.97	140.91	136.30	204.40	-	1.25	295.05	168.98	140.91	136.30	202.02	292.91	291.87	1.25											
Ireland (18)	274.50	7.8	285.43	184.12	212.70	241.20	7.4	1.50	282.92	282.92	184.12	212.70	241.20	348.91	350.77	1.50											
Italy (20)	150.84	0.4	150.84	103.08	116.57	103.08	2.0	0.74	151.75	151.75	103.08	116.57	103.08	171.75	175.00	0.74											
Japan (40)	150.84	0.4	150.84	103.08	116.57	103.08	2.0	0.74	151.75	151.75	103.08	116.57	103.08	171.75	175.00	0.74											
Malaysia (107)	557.91	15.0	554.40	381.80	431.80	584.85	12.7	11.80	558.41	533.75	382.30	431.50	533.10	586.03	603.20	11.80											
Mexico (18)	1167.00	12.7	1144.04	798.42	912.43	1113.17	11.3	13.37	1161.18	1118.94	797.92	907.51	9717.68	1325.65	1711.50	13.37											
Netherlands (18)	288.50	6.3	277.82	188.40	224.41	220.92	10.7	4.32	288.50	288.50	188.40	224.41	220.92	348.91	350.77	4.32											
New Zealand (18)	252.71	1.3	252.71	188.40	224.41	220.92	10.7	4.32	252.71	252.71	188.40	224.41	220.92	348.91	350.77	4.32											
Norway (25)	250.79	8.4	240.27	171.50	194.08	217.80	8.9	2.08	249.54	253.70	173.00	192.81	219.55	250.99	254.75	2.08											
Philippines (22)	271.45	-	262.50	144.85	163.82	276.01	-	0.95	269.51	271.45	144.85	163.82	276.01	348.91	350.77	0.95											
Singapore (44)	200.45	-1.7	200.45	274.50	300.80	281.55	-1.5	1.46	200.45	200.45	274.50	300.80	281.55	348.91	350.77	1.46											
South Africa (44)	251.27	-0.8	251.27	188.40	224.41	220.92	10.7	2.16	251.27	251.27	188.40	224.41	220.92	348.91	350.77	2.16											
Spain (37)	178.04	7.8	170.57	121.31	137.77	160.41	11.8	3.44	176.42	189.23	121.31	137.77	160.41	171.75	175.00	3.44											
Sweden (48)	345.04	10.8	331.14	238.40	271.40	338.20	10.5	2.32	340.77	327.16	234.34	284.50	288.00	348.91	350.77	2.32											
Switzerland (37)	240.00	4.3	236.77	168.37	190.44	185.00	10.2	1.80	244.76	238.78	168.17	189.22	189.69	252.54	251.24	1.80											
Thailand (49)	150.84	-0.4	150.84	103.08	116.57	103.08	2.0	0.21	151.61	152.14	103.08	116.57	103.08	171.75	175.00	0.21											
United Kingdom (200)	252.71	0.9	252.71	188.40	224.41	220.92	10.7	4.30	251.27	251.27	188.40	224.41	220.92	348.91	350.77	4.30											
USA (227)	250.79	8.4	240.27	171.50	194.08	217.80	8.9	2.27	261.58	251.18	170.91	191.07	201.28	274.47	274.47	2.27											
Americas (708)	250.79	8.4	240.27	171.50	194.08	217.80	8.9	2.25	250.54	228.78	164.94	185.77	191.20	228.47	228.47	2.25											
Europe (708)	250.79	8.4	240.27	171.50	194.08	217.80	8.9	2.13	208.04	199.58	149.58	162.18	162.18	206.37	206.37	2.13											
Asia-Pacific (369)	163.30	-1.1	163.30	205.17	232.07	255.78	7.9	1.40	168.41	164.22	203.68	225.89	225.89	184.50	184.50	1.40											
Europe-Pacific (369)	163.30	-1.1	163.30	205.17	232.07	255.78	7.9	1.40	163.06	164.21	203.68	225.89	225.89	171.75	175.00	1.40											
North America (747)	250.79	8.4	240.27	171.50	194.08	217.80	8.9	2.27	250.58	174.26	133.63	139.00	139.12	190.57	190.57	2.27											
Europe Ex. UK (208)	163.30	-1.1	163.30	205.17	232.07	255.78	7.9	1.40	163.06	164.21	203.68	225.89	225.89	171.75	175.00	1.40											
Asia-Pacific Ex. Japan (208)	163.30	-1.1	163.30	205.17	232.07	255.78	7.9	1.40	163.06	164.21	203.68	225.89	225.89	171.75	175.00	1.40											
World Ex. US (1778)	183.84	1.5	175.94	126.85	151.20	242.88	4.3	3.08	178.22	178.47	125.85	141.88	143.87	191.55	197.50	3.08											
World Ex. UK (2228)	200.50	2.5	195.82	138.81	159.25	219.54	4.4	1.89	200.47	194.76	138.81	159.25	219.54	271.00	271.00	1.89											
World Ex. Japan (2428)	220.13	3.8	228.14	162.82	188.16	227.45	4.5	2.61	230.38	228.67	162.82	188.16	227.45	271.00	271.00	2.61											
The World Index (6246)	207.00	2.3	198.31	141.82	160.18	174.17	4.1	2.19	202.10	200.74	141.82	160.18	174.17	212.62	212.62	2.19											

Benchmark yield curve (365)
18/78 — Market avg — Nobel avg

Year	Market avg	Nobel avg
18/78	1.00	1.00
19/78	1.50	1.50
20/78	2.00	2.00
21/78	2.50	2.50
22/78	3.00	3.00
23/78	3.20	3.20
24/78	3.20	3.20
25/78	3.20	3.20
26/78	3.30	3.30
27/78	3.40	3.40
28/78	3.50	3.50
29/78	3.60	3.60
30/78	3.70	3.70

Nobel 225 Average

Year	Nobel 225 Average
18/78	1450
19/78	1500
20/78	1750
21/78	1700
22/78	1400
23/78	1400
24/78	1450
25/78	1550
26/78	1500
27/78	1450
28/78	1400
29/78	1450
30/78	1500

to 0.5 per cent, level with the official discount rate at one point last week. Concern over long-term interest rates has

The BoJ is expected to continue to inject excess liquidity into the money

However, a consensus is that it will implement a gradual shift in its stance after the summer.

and active buying of bonds is unlikely, say traders.

mark Hang Seng Index at

However, Wall Street and the long bond yield will continue to provide cues for trad-

ing in the colony, and further
outs of volatility are also
being forecast, especially
towards the end of the month
when futures contracts expire.
The market is on a price

earnings multiple of around 2.5 times this year's earnings and around 11 times next year's earnings, relatively cheap compared with last year's 14.2 times.

Investors are still wary of China related shares, and last week Shanghai Petrochemical, one of the biggest Hong Kong listed China companies,


long-listed China companies, or H-shares - scrapped plans to issue new scrip as its share price dived.

\$310m	Renews restructuring
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\$100m	Funded via rights
\$37m	Increased tender offer
\$31m	Counter to recent trend

\$20m	\$2.5bn investment promised
\$14.6m	Cash buy
\$2.2m	Scandinavian expansion

r/a	Stake now 57%
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NOTICE

WORLDINVEST INCOME FUND

DECLARATION OF DIVIDEND No. 39

The Trustees of the Worldinvest Income Fund are pleased to announce an interim US\$7.50 per share distribution to Shareholders in respect of the half-year period from December 29, 1995 to June 27, 1996.

For holders of bearer units with accompanying coupons, Coupon Number 39, and any previously unpresented coupons, may be presented for payment on or after August 1, 1996 to:

**BankAmerica Trust Company (Jersey) Limited,
PO Box 120, Union House, Union Street, St. Helier,
JERSEY, JE4 8QE, Channel Islands**

For holders of registered units, the dividend will be distributed in accordance with individual mandating instructions in place.

Payments will be made subject to any applicable fiscal or other regulations within fourteen days of such presentation.

Due to new legislation a new Prospectus for the Worldinvest Income Fund has been produced and will be available from September 1, 1996 at the offices of the Manager.

WORLDINVEST EXCELLE
GLOBAL FIXED INCOME SUB-FUND

DECLARATION OF DIVIDEND No. 7

The Trustees of the Worldinvest Excelle Fund are pleased to announce an interim E0.28 per share distribution to Shareholders of the Global Fixed Income Sub-fund in respect of the half-year period from December 29, 1995 to June 25, 1996.

The dividend will be distributed in accordance with individual mandating instructions in place and will be paid on August 1, 1996.

Shareholder Report and Accounts for both the Worldinvest Income Fund and the Worldinvest Excelle Fund will be available from August 20, 1996 at the offices of

Indefinite Basic Fund will be available from August 20, 1995 at the office of the Manager.

Indefinite Basic Fund will be available from August 20, 1995 at the office of the Manager.

Indefinite Basic Fund will be available from August 20, 1995 at the office of the Manager.

WORLD STOCK MARKETS

Donkey's	18%	21%	14%																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
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358	Scobell	376	Travis
359	Scobell	377	Travis
360	Scobell	378	Travis
361	Scobell	379	Travis
362	Scobell	380	Travis
363	Scobell	381	Travis
364	Scobell	382	Travis
365	Scobell	383	Travis
366	Scobell	384	Travis
367	Scobell	385	Travis
368	Scobell	386	Travis
369	Scobell	387	Travis
370	Scobell	388	Travis
371	Scobell	389	Travis
372	Scobell	390	Travis
373	Scobell	391	Travis
374	Scobell	392	Travis
375	Scobell	393	Travis
376	Scobell	394	Travis
377	Scobell	395	Travis
378	Scobell	396	Travis
379	Scobell	397	Travis
380	Scobell	398	Travis
381	Scobell	399	Travis
382	Scobell	400	Travis
383	Scobell	401	Travis
384	Scobell	402	Travis
385	Scobell	403	Travis
386	Scobell	404	Travis
387	Scobell	405	Travis
388	Scobell	406	Travis
389	Scobell	407	Travis
390	Scobell	408	Travis
391	Scobell	409	Travis
392	Scobell	410	Travis
393	Scobell	411	Travis
394	Scobell	412	Travis
395	Scobell	413	Travis
396	Scobell	414	Travis
397	Scobell	415	Travis
398	Scobell	416	Travis
399	Scobell	417	Travis
400	Scobell	418	Travis
401	Scobell	419	Travis
402	Scobell	420	Travis
403	Scobell	421	Travis
404	Scobell	422	Travis
405	Scobell	423	Travis
406	Scobell	424	Travis
407	Scobell	425	Travis
408	Scobell	426	Travis
409	Scobell	427	Travis
410	Scobell	428	Travis
411	Scobell	429	Travis
412	Scobell	430	Travis
413	Scobell	431	Travis
414	Scobell	4	

[illegible]

23	1.00	23	20.95	1.0	...
24	1.00	24	21.00	1.0	...
25	1.00	25	21.05	1.0	...
26	1.00	26	21.10	1.0	...
27	1.00	27	21.15	1.0	...
28	1.00	28	21.20	1.0	...
29	1.00	29	21.25	1.0	...
30	1.00	30	21.30	1.0	...
31	1.00	31	21.35	1.0	...
32	1.00	32	21.40	1.0	...
33	1.00	33	21.45	1.0	...
34	1.00	34	21.50	1.0	...
35	1.00	35	21.55	1.0	...
36	1.00	36	22.00	1.0	...
37	1.00	37	22.05	1.0	...
38	1.00	38	22.10	1.0	...
39	1.00	39	22.15	1.0	...
40	1.00	40	22.20	1.0	...
41	1.00	41	22.25	1.0	...
42	1.00	42	22.30	1.0	...
43	1.00	43	22.35	1.0	...
44	1.00	44	22.40	1.0	...
45	1.00	45	22.45	1.0	...
46	1.00	46	22.50	1.0	...
47	1.00	47	22.55	1.0	...
48	1.00	48	23.00	1.0	...
49	1.00	49	23.05	1.0	...
50	1.00	50	23.10	1.0	...
51	1.00	51	23.15	1.0	...
52	1.00	52	23.20	1.0	...
53	1.00	53	23.25	1.0	...
54	1.00	54	23.30	1.0	...
55	1.00	55	23.35	1.0	...
56	1.00	56	23.40	1.0	...
57	1.00	57	23.45	1.0	...
58	1.00	58	23.50	1.0	...
59	1.00	59	23.55	1.0	...
60	1.00	60	24.00	1.0	...
61	1.00	61	24.05	1.0	...
62	1.00	62	24.10	1.0	...
63	1.00	63	24.15	1.0	...
64	1.00	64	24.20	1.0	...
65	1.00	65	24.25	1.0	...
66	1.00	66	24.30	1.0	...
67	1.00	67	24.35	1.0	...
68	1.00	68	24.40	1.0	...
69	1.00	69	24.45	1.0	...
70	1.00	70	24.50	1.0	...
71	1.00	71	24.55	1.0	...
72	1.00	72	25.00	1.0	...
73	1.00	73	25.05	1.0	...
74	1.00	74	25.10	1.0	...
75	1.00	75	25.15	1.0	...
76	1.00	76	25.20	1.0	...
77	1.00	77	25.25	1.0	...
78	1.00	78	25.30	1.0	...
79	1.00	79	25.35	1.0	...
80	1.00	80	25.40	1.0	...
81	1.00	81	25.45	1.0	...
82	1.00	82	25.50	1.0	...
83	1.00	83	25.55	1.0	...
84	1.00	84	26.00	1.0	...
85	1.00	85	26.05	1.0	...
86	1.00	86	26.10	1.0	...
87	1.00	87	26.15	1.0	...
88	1.00	88	26.20	1.0	...
89	1.00	89	26.25	1.0	...
90	1.00	90	26.30	1.0	...
91	1.00	91	26.35	1.0	...
92	1.00	92	26.40	1.0	...
93	1.00	93	26.45	1.0	...
94	1.00	94	26.50	1.0	...
95	1.00	95	26.55	1.0	...
96	1.00	96	27.00	1.0	...
97	1.00	97	27.05	1.0	...
98	1.00	98	27.10	1.0	...
99	1.00	99	27.15	1.0	...
100	1.00	100	27.20	1.0	...

[illegible]

Stocks Traded	Closing Prices	Change on day
3.2m	371	+6
3.1m	1400	+20
2.9m	291	-2
2.8m	367	-8
2.8m	1300	

 Rockwell

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[illegible]

	High	Low	Size change
Jul 17	5770.00	5732.00	5770.00

101.34	100.80	100.80	100.77
	(743)	(187)	(107088)
1016.82	2286.30	1082.21	2085.30
	(229)	(187)	(23550)
210.71	204.00	205.42	205.46
	(702)	(75)	(11780)
(see 2080.30 (2080.10) (Theoretical)) 0.06 (2080.40) (Actual)			
670.67	670.61	595.40	670.61
	(245)	(107)	(24559)
751.12	867.88	702.67	867.88
	(578)	(157)	(6956)
64.28	68.88	58.67	68.88
	(55)	(107)	(552)
348.10	368.24	321.41	368.24
	(245)	(107)	(24566)
538.85	614.89	525.85	614.89
	(225)	(187)	(22550)
1086.83	1288.14	982.57	1288.14
	(508)	(137)	(50788)

	Jul 6	Jun 26	Year
22	2.22	2.13	2
17	Jul 10	2.03	2
2.03	2.03	na	2
21.87	NA	18	
IN TRADING ACTIVITY			
© Volume (million)			
	Jul 10	Jul 99	
New York SE	402.243	463.646	
Amex	18.879	28.326	
	421.122	491.972	
NYSE			
NYSE Tender	2,133	3,167	
Financ	935	1,860	
Health	1,380	879	
Technology	798	688	
New High	22	32	
New Low	27	37	
High	Low	Est. vol.	

	High	Low	Est. vol. O
21790.0	21540.0	14,985	2
21730.0	21660.0	2	

[illegible]

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1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000
1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									

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STOCKS: Friday, July 18, 1996			
	Closing Prices	Change on day	
100s	344	-7	Kan
5.6m	303	-5	Sun
5.7m	110	+30	Kor
4.5m	974	-19	Sun
3.6m	1130	-10	Dea
3.5m			

16	10	17	18	19	20
21	22	23	24	25	26
27	28	29	30	31	32
33	34	35	36	37	38
39	40	41	42	43	44
45	46	47	48	49	50
51	52	53	54	55	56
57	58	59	60	61	62
63	64	65	66	67	68
69	70	71	72	73	74
75	76	77	78	79	80
81	82	83	84	85	86
87	88	89	90	91	92
93	94	95	96	97	98
99	100	101	102	103	104
105	106	107	108	109	110
111	112	113	114	115	116
117	118	119	120	121	122
123	124	125	126	127	128
129	130	131	132	133	134
135	136	137	138	139	140
141	142	143	144	145	146
147	148	149	150	151	152
153	154	155	156	157	158
159	160	161	162	163	164
165	166	167	168	169	170
171	172	173	174	175	176
177	178	179	180	181	182
183	184	185	186	187	188
189	190	191	192	193	194
195	196	197	198	199	200

	Low	Mid	High
13.80	2.8	---	---
18.75	2.5	---	---
15	4.5	---	---
138	2.4	---	---
217	2.2	---	---
183.50	1.7	---	---
258	1.1	---	---
203.50	---	---	---
18	1.2	---	---
121.59	0.8	---	---
37.75	1.2	---	---
138	3.6	---	---
8.60	---	---	---
11	13.4	---	---
3.95	1.7	---	---
88.25	0.8	---	---
2.30	4.6	---	---
38.90	1.6	---	---
28	---	---	---
2	6.8	---	---
5.25	---	---	---
118	1.6	---	---
17	2.5	---	---
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33	0.7	...
32	1.5	...
12.60	0.9	...
34	1.7	...
35	0.6	...
28	0.6	...
30	4.8	...
21.75	2.1	...
25	2.3	...
30	2.0	...
30	2.3	...
25	30	...
37.25
31	5.2	...
32	1.2	...
30	5.0	...
31.50	1.9	...
15.75	11.8	...
18
25	0.5	...
30
18	1.8	...
43	0.7	...
25	11.8	...
5.10	1.9	...
4.60	3.0	...
70	2.9	...
10	5.0	4.5
22	1.2	...
25	1.2	...
80	2.4	...
42	3.4	...
28.25	1.9	...

13.25	---
51 1.6	---
20 3.7	---
100.00 1.5	---
43 1.2	---
32 2.0	---
51 2.9	---
19	---
118	---
50 1.3	---
43 1.7	---
262 3.3	---
45.50 1.5	---
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400	+20
291	-2
307	-8
300	

CURRENCIES AND MONEY

POUND SPOT FORWARD AGAINST THE POUND

Jul 19	Closing mid-point	Change on day	10-day forward	1-month forward	3-month forward	6-month forward	1-year forward	Bank of England
Europe	(Sd)	16.2080	-0.0149	989 - 176	16.2432	16.1850	16.1017	2.8
Australia	(Sd)	16.4325	-0.0052	121 - 325	16.4340	16.3700	16.2875	2.8
Belgium	(Sd)	6.8819	-0.0002	775 - 861	6.8825	6.8707	6.8681	1.5
Denmark	(Sd)	6.8976	-0.0013	914 - 038	6.8980	6.8810	6.8832	0.8
France	(Sd)	7.8013	-0.0018	307 - 038	7.8017	7.7882	7.7881	1.9
Germany	(Sd)	2.9322	-0.0001	018 - 045	2.9325	2.9256	2.9256	2.3
Greece	(Sd)	284.000	-0.0001	431 - 055	284.000	283.950	283.950	2.3
Ireland	(Sd)	0.8835	-0.0002	227 - 043	0.8837	0.8825	0.8835	0.8
Italy	(Sd)	234.000	-0.0001	077 - 034	234.000	233.970	233.970	2.3
Japan	(Sd)	162.470	-0.0001	055 - 057	162.470	162.450	162.450	2.3
Portugal	(Sd)	230.822	-0.0001	086 - 119	230.822	230.810	230.810	2.3
Spain	(Sd)	164.255	-0.0001	041 - 049	164.255	164.240	164.240	2.3
Sweden	(Sd)	10.2227	-0.0001	095 - 097	10.2227	10.2220	10.2220	2.3
Switzerland	(Sd)	1.8254	-0.0001	012 - 025	1.8254	1.8254	1.8254	2.3
UK	(Sd)	1.2220	-0.0001	214 - 225	1.2220	1.2220	1.2220	2.3
US	(Sd)	1.61890	-0.0001	047 - 457	1.61890	1.61890	1.61890	2.3
US\$	(Sd)	1.5931	-0.0001	047 - 457	1.5931	1.5931	1.5931	2.3
Canada	(Sd)	2.1148	-0.0001	040 - 107	2.1148	2.1148	2.1148	2.3
Mexico	(Sd)	17.7785	-0.0001	053 - 086	17.7785	17.7785	17.7785	2.3
USA	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
Asia	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
South Africa	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
South Korea	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
Taiwan	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
Thailand	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
Philippines	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
Indonesia	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
Malaysia	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
Singapore	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
South Korea	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
Taiwan	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
Thailand	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
Philippines	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
Indonesia	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
Malaysia	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3
Singapore	(Sd)	1.5474	-0.0001	070 - 477	1.5474	1.5474	1.5474	2.3

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Jul 19	Closing mid-point	Change on day	10-day forward	1-month forward	3-month forward	6-month forward	1-year forward	JP Morgan
Europe	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Australia	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Belgium	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Denmark	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
France	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Germany	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Greece	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Ireland	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Italy	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Japan	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Portugal	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Spain	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Sweden	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Switzerland	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
UK	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
US	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
US\$	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Canada	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Mexico	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
USA	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Asia	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
South Africa	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
South Korea	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Taiwan	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Thailand	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Philippines	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Indonesia	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Malaysia	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3
Singapore	(Sd)	10.4747	-0.0025	708 - 785	10.4747	10.4552	10.4287	2.3

WORLD INTEREST RATES

MONEY RATES	Overnight	One month	Three months	Six months	One year	Long term	Repo
July 19							
Belgium	3%	3%	3%	3%	3%	7.00	2.50
France	3%	3%	3%	3%	3%	7.00	2.50
Germany	3%	3%	3%	3%	3%	7.00	2.50
Italy	3%	3%	3%	3%	3%	7.00	2.50
Japan	3%	3%	3%	3%	3%	7.00	2.50
UK	3%	3%	3%	3%	3%	7.00	2.50
US	3%	3%	3%	3%	3%	7.00	2.50
Canada	3%	3%	3%	3%	3%	7.00	2.50
Mexico	3%	3%	3%	3%	3%	7.00	2.50
USA	3%	3%	3%	3%	3%	7.00	2.50
Asia	3%	3%	3%	3%	3%	7.00	2.50
South Africa	3%	3%	3%	3%	3%	7.00	2.50
South Korea	3%	3%	3%	3%	3%	7.00	2.50
Taiwan	3%	3%	3%	3%	3%	7.00	2.50
Thailand	3%	3%	3%	3%	3%	7.00	2.50
Philippines	3%	3%	3%	3%	3%	7.00	2.50
Indonesia	3%	3%	3%	3%	3%	7.00	2.50
Malaysia	3%	3%	3%	3%	3%	7.00	2.50
Singapore	3%	3%	3%	3%	3%	7.00	2.50

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES	Jul 19	Change	10-day forward	1-month forward	3-month forward	6-month forward	1-year forward
Belgium	(Sd)	100	16.73	16.43	16.35	16.28	16.21
France	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Germany	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Italy	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Japan	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Portugal	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Spain	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Sweden	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Switzerland	(Sd)	100	16.73	16.43	16.35	16.28	16.21
UK	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Canada	(Sd)	100	16.73	16.43	16.35	16.28	16.21
US	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Japan	(Sd)	100	16.73	16.43	16.35	16.28	16.21
South Korea	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Taiwan	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Thailand	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Philippines	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Indonesia	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Malaysia	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Singapore	(Sd)	100	16.73	16.43	16.35	16.28	16.21

FT GOLD MINES INDEX

FT GOLD MINES INDEX	Jul 19	Change	10-day forward	1-month forward	3-month forward	6-month forward	1-year forward
Gold Mines Index	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Belgium	(Sd)	100	16.73	16.43	16.35	16.28	16.21
France	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Germany	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Italy	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Japan	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Portugal	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Spain	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Sweden	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Switzerland	(Sd)	100	16.73	16.43	16.35	16.28	16.21
UK	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Canada	(Sd)	100	16.73	16.43	16.35	16.28	16.21
US	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Japan	(Sd)	100	16.73	16.43	16.35	16.28	16.21
South Korea	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Taiwan	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Thailand	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Philippines	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Indonesia	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Malaysia	(Sd)	100	16.73	16.43	16.35	16.28	16.21
Singapore	(Sd)	100	16.73	16.43	16.35	16.28	16.21

UK GILTS PRICES

PHILADELPHIA 6% 2/8 OPTS @ \$1.250 (cents per pound)						
GILLS		PUTS				
Price	Jul	Aug	Sep	Jul	Aug	Sep
890	5.88	5.96	-	0.11	0.48	0.80
899	1.80	2.80	2.82	0.32	0.78	1.13
940	1.28	1.69	2.09	0.88	1.18	1.58
980	0.76	1.52	1.89	1.80	1.95	2.04
999	0.41	0.81	1.18	1.84	2.24	2.87

Certs of Tax exp. under £100,000 is 5% p.a. (Sdgs. Dep't).
Jul 28, 1988. Applied rate for period Jul 28, 1988, to
rate for period Jan 1, 1989 to Jul 28, 1988, derived
from Jul 1, 1988

BANK OF ENGLAND TREASURY		
	Jul 19	Jul 12
Bill on offer	95000	95000
Total of applications	232500	232500
Total allocated	95000	95000
Bills accepted but	598,000	598,000
Allocation at bid level	92%	92%

BANK RETURN		
	Wednesday July 17, 1988	Increases or decreases for week
Assets	£	£
Capital	14,923,000	
Public deposits	1,526,291,810	-938,092,368
Advances and other deposits	1,821,643,859	-543,738
Reserve and other accounts	3,743,606,437	-462,899,699
	6,708,064,896	-238,599,603
Liabilities		
Reserve	2,085,457,588	-594,018,588
Government securities	5,384,386,611	-12,784,261
Advances and other accounts	1,534,845,029	-193,907,894
Prudential, equipment and other securities	12,163,880	-7,706,320
Notes	125,000	-6,261
	6,708,064,896	-993,996,038

BANKING DEPARTMENT		
	Wednesday July 17, 1988	Increases or decreases for week
Assets	£	£
Capital	20,897,888,140	-100,260,980
Public deposits	12,163,880	-7,709,320
Advances and other accounts	20,840,000,000	-110,000,000
Reserve	14,128,336,691	-1,844,783,387
Government securities	6,511,893,309	-223,763,387
Other securities	20,640,000,000	-110,000,000

BASE LENDING	
	%
Adem & Company	5.78
Alfred T. Jones	5.75
AIB Bank	5.78
Henry Amstutz	5.78
Bank of America	5.78
Barclays Bank	5.78
Bank of Canada	5.78
Bank of Cyprus	5.78
Bank of India	5.78
Bank of Ireland	5.78
Bank of Scotland	5.78
Bank of South Africa	5.78
Bank of West India	5.78
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Abstract

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Offshore Funds and Insurances

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4 PM Close July 19

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4 pm close July 19

NYSE PRICES

Stock	High	Low	Open	Close	Change
Continued from previous page					
20% 21% 22% 23% 24% 25% 26% 27% 28% 29% 30% 31% 32% 33% 34% 35% 36% 37% 38% 39% 40% 41% 42% 43% 44% 45% 46% 47% 48% 49% 50% 51% 52% 53% 54% 55% 56% 57% 58% 59% 60% 61% 62% 63% 64% 65% 66% 67% 68% 69% 70% 71% 72% 73% 74% 75% 76% 77% 78% 79% 80% 81% 82% 83% 84% 85% 86% 87% 88% 89% 90% 91% 92% 93% 94% 95% 96% 97% 98% 99% 100%					

NYSE PRICES

Stock	High	Low	Open	Close	Change
Continued from previous page					
20% 21% 22% 23% 24% 25% 26% 27% 28% 29% 30% 31% 32% 33% 34% 35% 36% 37% 38% 39% 40% 41% 42% 43% 44% 45% 46% 47% 48% 49% 50% 51% 52% 53% 54% 55% 56% 57% 58% 59% 60% 61% 62% 63% 64% 65% 66% 67% 68% 69% 70% 71% 72% 73% 74% 75% 76% 77% 78% 79% 80% 81% 82% 83% 84% 85% 86% 87% 88% 89% 90% 91% 92% 93% 94% 95% 96% 97% 98% 99% 100%					

NYSE PRICES

Stock	High	Low	Open	Close	Change
Continued from previous page					
20% 21% 22% 23% 24% 25% 26% 27% 28% 29% 30% 31% 32% 33% 34% 35% 36% 37% 38% 39% 40% 41% 42% 43% 44% 45% 46% 47% 48% 49% 50% 51% 52% 53% 54% 55% 56% 57% 58% 59% 60% 61% 62% 63% 64% 65% 66% 67% 68% 69% 70% 71% 72% 73% 74% 75% 76% 77% 78% 79% 80% 81% 82% 83% 84% 85% 86% 87% 88% 89% 90% 91% 92% 93% 94% 95% 96% 97% 98% 99% 100%					

NASDAQ NATIONAL MARKET

4 pm close July 19

Stock	High	Low	Open	Close	Change
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AMEX PRICES

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THIS WEEK

Talk of soap and dope shakes sumo

A seismic rage has shaken the plump guardians of sumo wrestling, Japan's holy national sport. The sumo establishment, said to be nobly discreet or plain fussy, depending on your viewpoint, is furious at unwholy allegations, from the top ranks of sumo itself, of tax evasion, match rigging, bath-house hanky-panky, dope smoking and consorting with gangsters.

It has all thrown an unwelcome shadow over the purity of a sport which began with the origins of Japan itself in 23 BC and remains an important part of Shinto ritual, even national identity. Aspiring wrestlers rise, like monks, just after dawn and vow to practise courtesy in their personal lives as well as on the sacred ground of the *dohyo* ring.

They must practise extreme obedience, failing which the mountainous strong-doer must bow before his stable master - trainer - to receive a crack on the head with a stick.

At ceremonies, wrestlers from the top division, or *yokozuna*, are privileged to wear a heavy white rope belt, copied from the rope that

hangs from the gate of a Shinto shrine, to symbolise their status as servants of guardian spirits.

The source of the furore is the Shukan Gendai, or Weekly Post, one of Japan's hundreds of colourful tabloid magazines, of varying unreliability but enduring entertainment value. For once, the Post appears to have firm information.

Provocatively, the magazine chose the start of the Nagoya tournament, which ended yesterday, to reveal that sumo's most prestigious group of wrestlers, the Futagoyama stable, was being investigated by tax authorities for alleged under-reporting of income. Futagoyama fighters have won each of the past seven tournaments.

The stable's most famous wrestler is Takanohana - all fighters go by single names - who was yesterday fighting to retain his place as grand champion against Hawaiian-born Akebono, from a smaller stable, who has just returned to formidable form after a knee injury.

DATELINE

Tokyo:
the sacred wrestling establishment has been rocked to its ample foundations by weighty allegations of profanity, writes William Dawkins

Neither is personally implicated. The tax inquiry is only the latest stinging revelation from the Post. Earlier this year it published a series, cataloguing sumo corruption, written by one with real clout in the sport: Ohnariu, a retired wrestler turned trainer. Ohnariu used to be a *sekiwake*, the third of sumo's 11 ranks.

His most damaging claim, vigorously denied by the Japan Sumo Association, the sport's governing body, is that match rigging is common. Ohnariu accused 29 of the 40 wrestlers in the top division of cheating: buying and selling match results to avoid personal demotion.

Ohnariu also detailed a startlingly un-monastic lifestyle among the acolytes. For example, to relax after being thumped by their trainers, wrestlers were said to repair to "soap lands", to wallow in hot baths with young female assistants; paid to execute a particularly thorough wash. One wrestler was said to smoke marijuana: shocking even among non-wrestlers in Japan, and again denied by the JSA.

Ohnariu did not survive his revelations for long. By what seems like a black coincidence, he and his manager, Seichiro Hashimoto, another conspicuous critic and deputy head of a sumo supporters' club, both died in April, within three hours of each other, in the

same hospital, both of complications from pneumonia. The pair had planned a press conference, three weeks later, to publicise their claims, and Ohnariu had received anonymous death threats.

The Post speculated on a mafioso "tip-sealing exercise" but the police are adamant there is no cause for suspicion.

Whatever the truth, Ohnariu's claims lived on after his death, in the form of a book, issued the following month. The JSA hit back with suits for criminal libel against publishers of both book and magazine. But the book, *Match Rigging*, published by Rinsensha, has now sold 120,000 copies and the Post has continued to explore alleged sumo corruption.

Sumo veterans know that a little discreet fixing has been going on for years, though it has never been the cause of such bitterness until now. Andy Adams, editor of the magazine *Sumo World*, believes that *gaocho* - match fixing

- has been around since the early 17th century, when professional sumo began.

"Traditionally, the sumo establishment's attitude is that *gaocho* is OK so long as it doesn't get too blatant, so long as it is confined to people at the bottom of the [sport]," he says.

The usual trick is to fix the final bout of a tournament. Wrestlers must complete 15 bouts per tournament. If they fail to win a majority, they risk demotion. That brings a cut in salary and the fringe benefits that can account for 90 per cent of a wrestler's income.

So a wrestler with a seven-bout losing streak will ask his colleague to let him win the deciding eighth. He would be expected to return the favour in cash or kind on another occasion. The stakes are so high that the temptation to cheat is understandable. Top wrestlers earn ¥1.5m (£7,800) per month in salary alone. The dream of every ambitious wrestler is to be rich enough

on retirement to buy one of the 105 shares in the JSA, each worth about ¥500m, according to Adams. Only JSA shareholders can run a stable, receive an income from the association and a slice of wrestlers' winnings.

Occasionally, the JSA does crack down on *gaocho*, as it did in the 1970s when it annulled two bogus victories by one wrestler, who had to retire as a result. Adams reckons that rigged matches are as frequent as they were 20 years ago. But this is the first time a retired senior fighter has challenged the system.

If match rigging is not new to sumo, neither is a robust attitude to paying tax. Wrestlers receive much of their income in cash. A top-ranker can expect to receive ¥200,000 or more simply for allowing his supporters' club - typically composed of senior businessmen or politicians - to take him out to dinner. Fervent pay even more for the privilege of having their photographs taken with the champion of the tournament.

Like so much of Japanese life, sumo has two levels: an ancient ritual on top of a business as worldly as any other.

PEOPLE

Big ideas that bridge the gulf

Hormoz Sabet believes in the long-term project, writes Raymond Snoddy

American-Iranian businessman Hormoz Sabet may be a busy man but he always puts aside at least an hour a day to read the newspapers. Many of the projects that have made him a multi-millionaire have been stimulated by something that Sabet has read in papers such as the *Financial Times*, the *Wall Street Journal*, the *New York Times* or numerous trade publications.

Seven years ago, he read about a fibre-optic cable being laid between the US and Europe and remembered someone once telling him that fibre optics would have a revolutionary impact on the future of communications. He wondered whether anyone had ever tried to lay a fibre-optic telecommunications cable to the Middle East.

"The Good Lord must be telling me something," said Sabet, a devout believer in the Baha'i religion which teaches that the world is one country and mankind its citizens. He decided to invest \$100,000 (\$64,000) in a feasibility study for laying a fibre-optic telecommunications cable to link the Middle East with the world's leading business centres. In September 1997, that vision will become a reality when FLAG, the Fibre-optic Link Around the Globe, is commissioned between Europe and Japan. The \$1.5bn cable, capable of carrying 600,000 telephone conversations, will touch the Middle East including Saudi Arabia and the Gulf states, Africa and Asia - and eventually circumnavigate the globe.

Gulf Associates, his New York-based company, now has only a tiny stake in the FLAG project - though the company has been well rewarded with an 800 per cent

return on an investment of several million dollars. The main funders included Nynex, the US telecommunications company now merging with Bell Atlantic, Dallas Al Baraka Group, the Saudi banking group, and the Marubeni Corporation of Japan. Sabet has already moved on to other projects. "I see myself as a person of vision. I want to be a creator," he says.

His latest interests include the application of modern communications technology to medical diagnosis, particularly for remote communities in the Middle East. Telemedicine uses links such as FLAG and techniques such as teleconferencing to transmit detailed medical diagnostic data from remote regions to doctors in the main international centres.

Doing the same for education is another enthusiasm, as is creating a new Middle East and North Africa fund to try to persuade "high net worth" friends and organisations to invest a small percentage of their assets in developing the infrastructure of the region. "What we specialise in is product and project development for the area where we have expertise - the Middle East and North Africa, parts of India, Pakistan and Turkey," says Sabet who will be 60 next month.

His father was a carpenter and truck driver in Iran but when the family came to the US in 1941 it survived in New York by buying and cleaning second-hand clothes and exporting them to Iran. It was the start of a conglomerate which eventually employed 10,000 people in Iran in a wide range of manufacturing activities. Gulf Associates set up Iran's first commercial television stations and introduced soft drinks



"The Good Lord must be telling me something," says Hormoz Sabet

and desalination plants to the country.

Sabet and his family were abroad when the 1979 revolution broke - he believes fortunately, since other Baha'i businessmen did not survive the Islamic revolution.

Loans in America backed by personal guarantees and intended to be serviced by money from Iran had to be paid off - leaving the family with only a couple of million dollars. Around 80 deals later Sabet estimates Gulf Associates, the Sabet family's private company, is now worth between \$40m and \$50m.

As a Baha'i he prefers not to invest in defence industries, alcohol or gambling but sees no conflict

between making money and encouraging worthwhile projects. The best way he believes of lessening world conflicts is to use the fact that people always have a "receptive ear" to making money and that is something that transcends nationality. And he has lawyers on permanent retainer seeing whether there is any way of regaining, or winning compensation for, the family assets seized in Iran which he believes are now worth \$1bn.

"If not me then my sons. If not my sons then my grandsons or granddaughters," says Sabet. As a man who admires patience and believes in long-term projects, he is prepared to wait.



Levin's place in the Warner legend remains secure

When his takeover of Turner Broadcasting is complete, Time Warner chief Gerald Levin will go down as the only player at the table who never blinked, writes Christopher Parkes in Los Angeles.

The more Levin was told by newspapers that US regulatory barriers were poised to chew up the deal, the more solidly he insisted it would go through. The more he heard that US West, his cable television partner, was going to block the merger, the less he listened. A US West lawsuit has now been reduced to an organisational side-issue which Levin hasn't time to deal with - not since last week's approval in principle for the TBS purchase.

Levin is a living, breathing denial of the showbusiness saw that it takes charisma, if not piety, to run an entertainment company. He is a quiet, occasionally tongue-tied lawyer with that most lawyerly of qualities: a killer instinct. He showed it in late 1986 when he fired Michael Fuchs, one of his closest lieutenants, only six months after installing him as head of Warner's music business.

If, as some say, the floundering style of the showbiz individualist has no place in today's media corporations, then Ted Turner, founder of TBS, may be advised to seek a niche within the new organisation where eccentricity might not be noticed. That such eccentricities exist is one of

the criticisms tossed at Levin. Time Warner is no seamless empire illuminated by the sparkings of creative and corporate synergies. Its structural weakness was underscored by the tenacity of US West, a relative pipe-pipe, which felt no qualms about taking on its partner. However busy Levin may be sewing up his big deal, eventually he will have to reach some accommodation with this bothersome associate, which happens to own 25.5 per cent of one of his most important entertainment divisions.

Before that, Levin has to close the TBS deal, absorb the newcomer and complete the same job with Time Inc and Warner. Observers remember how Hollywood howled (and how the group's shares rose) at the news of Fuchs's firing.

That event allowed Levin to blend compatible studio and music operations into a one-stop shop with integrated management. If Levin can produce more of the same, Hollywood's howls will sound like music on Wall Street.

Beware, Renault's affable Schweitzer

No one is calling for his head, but the knives could be sharpening for Louis Schweitzer, amiable chief executive of Renault, writes Edg Shuman in London. After seven days from hell last week, during which Renault's market share and equity price seemed to be in free fall, Schweitzer must hope the next week treats him more kindly.

Renault said its share of the European new car market dropped to 9.7 per cent in the first half of 1986 from 10.6 per cent last year. That started a rout in the share price. Plunging share prices are not good PR for France's privatisation programme, and Renault's performance is by far the most laden of any such stock.

All that is unlikely to fluster Schweitzer, whose humanity and apparent modesty belie what is usually said and written of the products of France's *grandes écoles*.

He argues that matters will come right for Renault as more versions of the new Mégane range come on

the market and other key cars are refreshed. But the urbane Schweitzer, a great nephew of the famous doctor and philanthropist, should take care. Such estimable attributes do not necessarily win friends in the cut-throat motor business, as the fortunes of John Towers, the ex-Rover boss and another affable thinker, showed.

Campbell alters the Courtaulds formula

Gordon Campbell, the new chief executive at Courtaulds, is as different from his predecessor, Sipko Huismans, as can be imagined, writes Jenny Leesby in London. But they share one thing: both grew up as operational managers within the UK chemicals group.

Campbell is a chemical engineer who joined Courtaulds in 1966 from university. He is affable, open and strikingly ordinary, with a knack for finding neat, sensible solutions to practical difficulties. Campbell also finds detail absorbing, in absolute contrast to Huismans, a visionary of the passionate kind, intent on big ideas and the grand scheme.

Huismans's legacy at Courtaulds is Tencel, a wonderfibre made from wood pulp, which analysts suggest might be as important as cotton by 2001. The technology behind Tencel had languished for years before Huismans happened upon it and made it his own. However, Tencel is now the only business within Courtaulds with big growth potential.

The way ahead lies in getting the best from the rest. The group's largest businesses are acrylic and viscose fibres. In these it is a world leader, but both fibres are past their heyday and beset with overcapacity.

Courtaulds also specialises in industrial coatings and packaging. Here, growth will come through regional expansion.

If there is a weakness that has been left unaddressed by this change of style, it is marketing. "Courtaulds has lost out in the past through its lack of customer focus," says one analyst. "The hope is that we will now see a No 2 appointed with some flair for marketing."

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Robert Chote · Economics Notebook

Interest rates still flout all the rules

A model which will correlate rates and objectives remains a pipe dream

As Federal Reserve chairman Alan Greenspan gave his Humphrey Hawkins testimony to the US Congress last week, highly paid economists around the world listened intently for any hint or nuance which might give an insight into the great man's thoughts on the future path of interest rates.

Economic policymaking obviously remains as much an art as a science when analysts have to spend so much time deconstructing central bankers' sentence structures to predict what they will do. It would be so much easier if economists could devise a simple rule telling policymakers and the public what interest rates would deliver the authorities' objectives.

It is not that they have not tried. Economists have long argued over the relative merits of setting interest rates according to rules or discretion. Purely mechanistic regimes are unusual, but in Britain alone money supply targeting, exchange rate targeting, inflation targeting and pure discretion have been tried during the last 20 years with varying degrees of failure.

One of the latest whizzes is a "Taylor Rule", devised by John Taylor of Stanford University. This links the level of short term interest rates in a mechanistic way to the amount of spare capacity in the economy and the divergence of inflation from its target rate.

Alan Blinder, the former Fed vice-chairman, speaks highly of the rule, while various central banks and finance ministries have investigated it. Its principal proponent in the UK is Gavyn Davies, chief economist at Goldman Sachs.

The Taylor Rule starts by setting a "neutral" real rate of interest,

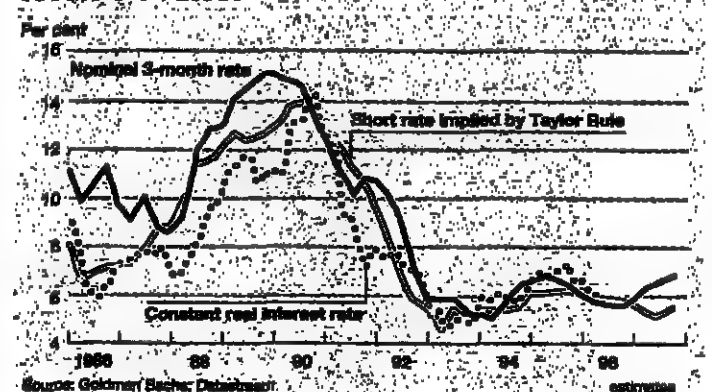
which Goldman Sachs estimates at 2 per cent for the US or 3.5 per cent for the UK, France or Germany. If inflation is above target then short-term real rates are increased by half the excess of inflation over its objective. If economic activity is running below potential, then rates are reduced by half the "output gap". Finally, to move from a real rate to the nominal rate relevant for policy setting, you add in the expected rate of inflation.

What does the Taylor Rule say about the current level of UK interest rates? Underlying inflation is now 0.3 percentage points above target at 3.8 per cent, while Goldman Sachs estimates that national output is 1.25 per cent below potential. According to the Taylor Rule, these conditions suggest that real short-term interest rates should be half a point below their neutral level at 3 per cent. Expected inflation is also about 3 per cent, so this implies that base rates should stand at 6 per cent - pretty close to their actual level of 5.75 per cent.

But this calculation is spuriously precise. If you plug in the full range of current output gap estimates held by the chancellor's "six wise people", then the level of base rates implied by the Taylor Rule could be anything from 5 to 6.75 per cent. As UK interest rates have been within this range throughout the last 3½ years, the rule does not really tell us much.

It is also unclear whether the Taylor Rule seeks to describe how interest rates have been set in the past or to prescribe how they should be set in the future. Perhaps both. But as Davies says: "If the reader believes that policy has not been optimal in practice over the

A rule for rates?



last 10 years, this calls the basis of the rule into question.

The Taylor Rule does appear to describe interest rate setting fairly well in the US, Germany and Japan, with little evidence that it either underestimates or overestimates rates systematically. It works much less well for the likes of France and Italy, where interest rates have been used to target the exchange rate more than inflation.

As for Britain, the Goldman Sachs economists argue that the Taylor Rule offers "a first approximation to the policy setting behaviour of the UK authorities". But the Treasury and Bank of England appear to put more weight on inflation and less on the output gap than the Taylor Rule suggests.

The UK Treasury has also carried out its own internal studies. These suggest that the Taylor Rule has worked reasonably well in explaining interest rates since 1982, but that a naive policy rule which

simply held real interest rates constant throughout the period would have worked almost as well.

One of the key assumptions of the Taylor Rule is that the authorities are always influenced when setting interest rates by the degree to which inflation diverges from its target level. But this has been challenged by Athanasios Orphanides and David Wilcox of the US Federal Reserve, who have outlined what they call an "opportunistic approach to disinflation". Imagine that inflation is not too high, but still above the authorities' long-term target. A conventional policymaker would raise interest rates, thereby squeezing economic activity and pushing inflation down towards the target. The opportunistic policymaker would not take deliberate anti-inflation measures, but wait for external circumstances - such as a fall in oil prices or an unforeseen recession - to do the job.

Laurence Meyer, appointed as a Fed governor by President Bill Clinton, said in March "This strategy calls for the Federal Reserve to patiently support a continued expansion at full employment and at the trend rate of growth. When the next recession arrives, whatever the timing, inflation will ratchet down another notch. This strategy gradually and at low cost lowers inflation over time until price stability is achieved."

Orphanides and Wilcox argue that central banks might behave in this way because the economic costs of stable, slightly above-target inflation are distributed widely through the population. The costs of reducing that inflation may leave most people relatively untouched, but they bear heavily on the minority who lose their jobs. The opportunistic approach seems entirely sensible, as long as policymakers remain determined not to allow unfavourable shocks to ratchet inflation higher. Having said this, inflation is only as low as it is now in the UK because monetary policy was so tight in the early 1980s. This in turn was a result of the high inflation of the late 1970s. So sometimes things have to get worse before they get better.

That illustrates a long-standing feature of central bank behaviour: they have multiple objectives and concentrate on the one or two which are furthest from their desired state. It may look untidy to advocates of rules, but as Princeton's Ben Bernanke has pointed out, central banks may feel more threatened by a public perception that some aspect of the economy is "out of control" than by a record of generally mediocre performance.

MANAGEMENT

Japan's new breed of corporate president is placing greater emphasis on sales and marketing, writes William Dawkins

A fresh outlook at the top



Some of Japan's biggest industrial companies are putting a new kind of person into top management, for reasons which throw much light on how their business outlook is changing.

It used to be that the typical corporate president was an engineer, who owed his success to two things: an intimate knowledge of and faith in the company's products; and close, almost familial, membership of the domestic management club. Marketing skills and international experience were seen as important, but secondary.

There have always been exceptions — such as Sony's now ailing and retired Akio Morita, the Japanese managerial prophet of globalisation. But now, as shown by three top appointments in the past year, the exceptions are proving the rule.

The reign of the domestically focused Japanese engineer is not exactly over — but it is gradually giving way to a new generation of international top managers, who place greater emphasis on sales and marketing.

Latest of the new breed is Taizo Nishimuro, 60, former head of Toshiba's multimedia-related businesses, who was chosen last month, over nine more senior colleagues, to become the first non-engineering president of Toshiba, the electronics to power generation levathan, in 10 years. He cut his teeth as a salesman and has almost no experience of the heavy electrical activities which form the core of Toshiba's business. In its 120-year history, Toshiba has only put three non-engineers in charge.

Other examples of the new breed at the top include Hiroshi Okuda, last year appointed president of Toyota, a sales expert who pioneered his company's US expansion, and Nobuyuki Idei, who became president of Sony, also last year, after five years in advertising, marketing and communications, and the choice of London-born and Harvard-educated Minoru Makhara to head Mitsubishi Corporation four years ago.

Their rise, says the most experienced of the new breed, reflects the globalisation of

of engineering. At the same time, he is rooted in Japanese management traditions.

His human qualities merit examination because they illuminate Toshiba's future strategy — and perhaps that of others which have made similar management changes.

The personal style of Nishimuro, an unusually tall, straight-talking Confucian scholar, does not mark a complete break with the past, but rather a gentle shift to new priorities. When asked if he will bring a change in management approach, he laughs, self-deprecatingly, in a booming base voice. "The management change which was already taking place in Toshiba resulted in my appointment," he replies.

The main thrust of that change, he explains, is a shift in emphasis from product development, formerly at the heart of Toshiba and its top people, to marketing. Of course, both are vital, he emphasises. "But product development has to be led by marketing. In other words, product developers cannot stand alone. The direction of product development has to be led by marketing."

Led by the market, he estimates that the proportion of Toshiba's sales devoted to information technology, communications and semiconductors will rise from the present 54 per cent to 65 per cent in the next 10 years, helped by the launch of digital video discs, scheduled for this autumn. Other consumer products and heavy electrical gear — the origins of the business — take up the rest.

Nishimuro stresses that he does not want to "de-emphasise" the value of Toshiba's core engineering business, but he points to the shifting balance of business as an example of how markets are taking the lead in this formerly production-led company.

In some ways, he is a typical Toshiba president. Like many others before him, Nishimuro has worked there all his career, since leaving prestigious Kelo University with an economics degree in 1961. But he has more international experience than most, thanks to 14 years in sales and marketing in the US, where he is credited with having returned three loss-making units to the black. He picked up fluent English as a student, doing a vacation job in a Canadian lumber factory.

And yet at first meeting, Nishimuro comes over as the archetype of a resilient, single-minded Japanese manager, by instinct and training from early childhood.

From the moment he could read, at the age of five, Nishimuro's father made him study Confucius for half an hour every morning before breakfast. From this experience, he derives his management motto: "To have the wisdom to recognise our own mistakes and the courage to correct them." Confucian humility colours his attitude to almost everything. Disarmingly, Nishimuro recalls that he has had to correct "so many" personal mistakes. But there is a hard subtlety: he expects colleagues to do the same.

Nishimuro believes his Confucian training helped him pull off his first big project as a salesman. It was, he says, the most formative experience of his career.

As Toshiba's first components salesman in the US in the mid-1950s, Nishimuro was trying to sell television tubes to a mid-west electronics company. He made an appointment to see the potential customer's vice-president at 9am, but was humiliatedly kept waiting until the late afternoon. All 20 salesmen waiting in the lobby had been given a 9am appointment. "It was miserable," he recalls.

Then, he was told that the company wished to see a representative of all divisions of Toshiba — then little known in the US — rather than a mere components salesman. The young Nishimuro replied

that that could be arranged, but in the meantime he had been granted an appointment to present television tubes and wished to be heard. Impressed, the US executive listened, laughed and eventually placed a substantial order.

The lesson? "Endurance," says Nishimuro simply. He has never forgotten it. "As head of Toshiba, it is important to keep your memory of the past."

Nowadays, rather than studying philosophy before breakfast, he rises at 5.15am to drink a glass of vegetable juice and perform 35 press-ups (he raised this from 120 on celebration of becoming

president). The regime is reminiscent of the philosophical warrior manager of popular myth.

But on arrival at the office at 7.30am, the new manager takes over from the archetype, and Nishimuro's first task of the day is to read e-mail from colleagues, a rarity in Japanese companies. It is a useful management tool, he says, though Nishimuro wishes his e-mail correspondents would be less deferential, a reminder that his mission to establish a more open management style will not be quick or easy.

But the mission to update the Toshiba blueprint goes much further than wishing to exchange frank cyber-chat with colleagues and extends to a reassessment of the shape of the business. Nishimuro has embarked on what will be a "continuous review of Toshiba's sprawling — critics say unwieldy — empire, stretching from the manufacture of ball bearings for the US space shuttle, to air conditioners, power stations, semiconductors and personal computers."

The aim is to focus more tightly on Toshiba's core strengths, which Nishimuro lists as basic semiconductor technology, integrated systems, visual communications and power generation. "As long as I am in this position, there will be no end to the review," he says, recalling the traditional Japanese management principle of continuous self-improvement.

That means, he says, forming more international alliances in sectors where there are stronger competitors or even pulling out of areas where Toshiba is weak. He confirms, with unusual clarity for a top manager in consensus-based Japan, that there will be closures. "But they will take place quietly, in this Japanese environment, we must do this gently and patiently," says Nishimuro.

This is not new to Toshiba, incidentally. Three years ago, for example, it pulled out of unprofitable audio products in an attempt to reverse a three-year slide in profits, from which it has since recovered.

Forming alliances and resolving weaknesses go together, he says, once again revisiting philosophical roots. "We have to be more humble, to evaluate our strengths so that we can better appreciate the strengths of others," says Nishimuro.

Internal management change will, of course, be needed to support the change in the shape of the business. First, Nishimuro wants to improve the speed at which Toshiba reacts. In common with other large Japanese companies, Toshiba has tended to be slow to formulate ideas, because of the need to win agreement from the multiple layers in the management hierarchy, though quick to implement decisions, once they are made.

Just before he took over, the group eliminated the jobs — of course without making redundancies — of deputy department heads and section chiefs to speed up communication with top management. The next stage, says Nishimuro, will be to encourage employees to move more widely between divisions, rather than as in the past between jobs in the same division.

In line with his international outlook, Nishimuro wants to bring foreigners, for the first time, on to the Toshiba board. "Before I quit this post, I hope to have one, two, three or even several foreigners on the board," he says. The nationality of future foreign board members is not of primary importance. The crucial thing, he says, is to bring new angles to the board's view of Toshiba's business.

Few Japanese companies of this size have appointed foreigners to the inner sanctum, apart from Mitsubishi Corporation last year and Sony, that perennial pace-setter of Japanese management, seven years ago. The message from the latest in the new breed of Japanese company presidents is that the mould is changing subtly, but irreversibly.

Siemens keeps it in the family

To many outsiders, Siemens, Europe's biggest electronics and electrical goods business, seems like a lumbering giant. That is not the way it appears to Manfred von Raven, head of Siemens Automation, one of the company's 14 divisions.

The automation unit has annual sales of about DM7bn (€3bn), out of the DM28bn company's sales. According to von Raven, the advantages of the divisional structure lie largely with the opportunities for exchanges of ideas between Siemens' different parts.

He believes this outweighs any disadvantages of having what some might take to be the large and unwieldy Siemens organisation whose range of activities includes power engineering, domestic appliances, car components, semiconductors and computers.

Von Raven, based in Nuremberg, smiles at the notion that, were Siemens a UK or US company rather than German, it would by now have succeeded to the vogue for "restructuring" and been separated into its component divisions. Siemens executives have milled over proposals for a break-up "but it came to nothing". There are, he says, so many good things to come out of the Siemens association, that breaking up would be foolhardy.

The automation division covers a range of activities from letter sorting software to flight controls. Standardised products, such as programmable controllers or machine tool controls, account for only about 65 per cent of the division's sales, down from 85 per cent six years ago. The division has to be quicker in learning about new concepts, as more of its activities concern software and customised services for organisations which can be anything from farms to pharmaceutical plants.

Roughly four fifths of the division's sales (and a similar proportion of its 15,700 employees) are in Germany. But the figure will decline to nearer 60 per cent by the end of the century, says von Raven, as Siemens continues its drive to internationalise.

In this changing environment, the automation division has more to gain from being part of Siemens than being out of the family. While the company's financial balance sheet gives it a strong muscle, he says one of the most compelling reasons for keeping the Siemens family intact is its common links in technology.

Learning new ideas can come through job rotation; people move around Siemens and discover new facets to different industries.

Also, says von Raven, DM1bn of the division's annual sales comes from the unit doing work for other parts of Siemens. For example, Siemens managers and consultants in automation systems have picked up useful concepts which they can use in other areas of their work, from Siemens colleagues in areas such as semiconductors.

The final justification for the continued bundling of Siemens, says von Raven, is the way the group can set together in some of its international activities, especially in places like China which present short-term operational difficulties but where the long-term business potential is vast.

In China Siemens has a total of 33 joint ventures, with more on the way. "The organisation that we have established there is a considerable help to other parts of Siemens which are moving in," says von Raven.

Peter Marsh

Nishimuro personally embodies several changes in policy at what used to be a bastion of traditional Japanese management. As well as a more international outlook, this includes faster and tougher decisions, and the growing importance to Toshiba of electronics, on top of engineering. At the same time, he is rooted in Japanese management traditions

their companies' markets, now increasingly centred on Japan, and the acceleration of technological change. "Technologies are now moving so fast that it is impossible for the top manager to know all the details. Companies are now looking for generalists who can understand the broad changes, delegate and provide leadership," says Makhara.

Nishimuro personally embodies, as well as promotes, several changes in policy at what used to be a bastion of traditional Japanese management. As well as a more international outlook, this includes faster and tougher decisions, and the growing importance to Toshiba of electronics, on top

Is performance-related pay worth it?

How would you like it if details of everybody's pay and bonuses were posted on the office notice board so you could see exactly who was getting what? Unless you have a screw loose, or unless you work for a company where pay levels follow a strict formula, I expect you would not like it at all.

But according to Steven Kerr, who holds the curious position of "chief learning officer" at General Electric, all companies should follow this practice. From anyone else such a hair-brained scheme could be dismissed out of hand, but given the admiration GE commands in management circles (it has had more glowing case studies written about it than any other company with the possible exception of ABB) the idea deserves an airing.

Writing in the current issue of Fortune magazine, Kerr argues that if you give someone a \$1,000 bonus in secret, then the total number of people you motivate is between zero and one. That may be true, but it

does not follow that by publicising the bonus you motivate those who have not got one. Instead the total number of people you motivate is closer to minus 100.

More plausibly, he says that if nobody knows what their colleagues are getting paid, rumours will get out of control. And as surveys show that people tend to feel everyone else is better paid than they are, the net effect of publishing pay information is likely to be reassuring.

That sounds like wishful thinking. If you published a pay league table all hell would break out. Human nature is such that it is far easier to demotivate people than to motivate them. Thus if you discover that you are paid more than two of your peers you may briefly feel good, but that effect will vanish the minute you discover that another colleague — who you had always regarded as a complete dolt — is paid more still. Equally, when the second year's pay league table goes up on the notice board you are



Lucy Kellaway

bound to find still more cause for upset. In isolation you might have felt quite happy with your bonus, but when you discover that your relative place has slipped back, any positive effect vanishes.

It is true that rumours about other people's bonuses have a bad effect on morale. It is also true that publishing pay levels may be a good idea, but for a different reason. The uproar might force the company to reconsider whether it should be rewarding people in this way in the first place. If performance-related bonuses cause so much bitterness when made public, the answer may not be to keep them secret but to

drop them altogether.

Still on performance pay, do we really have to call the new long-term incentive plans "L-Tips"? The name sounds like the things we cleaned our ears with until the medical profession told us that we would do better to leave our ear wax alone. Moreover, an initial followed by a word has an old-fashioned sound to it (G-Plan, A-Line, G-Spot etc). Most inappropriate of all, the word "tip" usually refers to the extra quid or so that you give to the cab driver, or the shilling you

leave on the saucer for the lady who brought your tea — not the millions of pounds that the bosses of United Utilities stand to get if they can get their "L-Tip" past the shareholders.

Management experts and writers have traditionally made rather heavy weather out of the subject of leadership — they have come up with at least 70 rival definitions of what a leader is. But children seem to have no such difficulty. In the July/August Harvard Business Review, in a section titled "Strategic humour", they asked children to draw what "leadership" meant to them. The best picture is of two people on horseback, one in front of the other. "If you follow me, I am the leader," it says. Just so.

I have been sent a promotion pack inviting me to "Lighten up!" by buying a poster with a cartoon

and a jokey little message about punctuality, absenteeism, waste, etc. The pack contains the usual sort of thing, with messages from delighted customers: "They show my people I have a sense of humour," says a bespectacled man in a grey suit (They show nothing of the kind, but that is beside the point). What caught my attention was "research" that purports to prove how essential these posters are. Quoting "a recent university study" (it didn't say which) the pack states that motivational posters increase "general satisfaction levels" by 18 per cent and productivity by 10 per cent.

These laughably untrue "facts" seem to be becoming widespread in the marketing of gimmicky management products, books and seminars. This might be something for the Advertising Standards Authority. On second thoughts, managers stupid enough to believe that they can improve motivation by buying a poster don't deserve protection. They deserve the sack.

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BUSINESS EDUCATION

In the light of Wafic Said's £20m gift to Oxford University,
Della Bradshaw considers business school fundraising

A taste of immortality

From Fuqua to Wharton and Kellogg to Katz, in the US business schools have been eager to adopt the name of generous benefactors in order to rake in the cash. Sitting somewhat uneasily among the likes of Simon, Sloan, Stern and Smell is the latest business school benefactor, Wafic Said.

The decision by Said to give £20m to the School of Management Studies at Oxford University - to be renamed the Said Business School - puts the Syrian-born entrepreneur in the top league of business school benefactors.

A decade ago it took a donation of just a few million dollars to persuade a business school to put a benefactor's name in lights. Twenty years ago schools were often simply named after notable local business people.

"It's amazing the huge sums of money that are being given these days," marvelled the spokesperson for one major US business school. "I guess these people must be just trying to buy immortality."

Even in the US, which has a far longer tradition of this form of sponsorship, £20m is a figure to be drooled over. It has outstripped the recent

donation of \$30m (\$19.2m) given to the Graduate School of Business at Babson College, in Massachusetts - now called the Franklin W. Olin Graduate School of Business.

In the UK, Said is clearly setting the pace. Sir Paul Judge gave £8m to Cambridge University to set up the Judge Institute and Oxford's Templeton College received just a little more than £7m in two tranches from Sir John Templeton.

Oxford is largely unrivalled in business school terms in being able to draw in £27m from just two benefactors. Indeed, the university was able to exploit its idiosyncratic college system to enable it to name two planks of its business education infrastructure - a college and a school - after different benefactors.

The donation has been welcomed throughout the business school community because it raises the stakes for potential benefactors and raises the profile of business as an academic subject. "It sends the right signals," confirms Claire Pike, secretary-general of Insead, the international business school, in Fontainebleau, near Paris.

With a universal move away from government funding for graduate management education, UK institutions are not alone in looking for sponsors. In the past year two of Canada's 28 business schools, at the universities of Western Ontario and York, have succumbed to the trend. But in return for re-naming their schools each received only about half of Oxford's £20m. In the US only Harvard, Chicago and Stanford among the big name schools have retained their names and brand images.

Of Said's £20m, which requires "matched funding" - the university has to raise a further £20m in order to get Said's money - the lion's share will pay for the construction of a building in central Oxford. Buildings, especially executive centres, have proven particularly popular in the US for would-be benefactors who cannot afford - or are not able - to endow the whole school.

The University of Virginia business school, for example, was dubbed the Darden school in the mid 1970s after Colgate W. Darden, who trailblazed business education there. So when local magnate Thomas Saunders

AS A RESULT OF A PARTICULARLY GENEROUS GESTURE CHILDREN, OUR SCHOOL WILL HENCEFORTH BE KNOWN AS 'KEVIN'S DAD MIXED INFANTS'



recently gave \$10m (\$6.4m) the school agreed to name the spanking new centre building on the Darden site as the Saunders Hall and promised to name an executive centre after him as well.

For those who cannot afford even to endow a building, professorial chairs are the next rung down on the ladder. Scanning down the faculty list of any business school reveals the extent of the practice. At London Business School 25 out of the 110 academics are funded, all but one in the name of a company or institution.

In the US between a third and a half of all faculty hold funded positions, mostly in the name of individuals - or even husband and wife teams.

This odd ritual is not restricted to the lower echelons of business school staff or the more lowly under-funded schools. Perhaps the most famous dean of all, Donald Jacobs, Kellogg's long-standing dean at Northwestern University, who revels under the name of America's "dean of deans", should, it appears, be more properly referred to as the Gaylord Freeman distinguished professor of banking.

The pound in your pocket

Course fees and corporations keep the wheels turning

Twenty million pounds may sound like a huge sum of money, but it does not go very far when it comes to running a modern business school.

It costs about £1m to fund a professorial chair, with the accruing interest paying the professors' wages. An endowed scholarship costs around £400,000 to set up.

A relatively small school, such as London Business School (£85m), spends £6m a year on academic wages alone, and further £4m on buildings and premises.

While the gift from a single large benefactor makes headline news, most fundraising involves talking a large number of organisations into each giving a small amount of money.

So far Insead has raised FF240m including FF200m of pre-launch funds.

The money has come from individuals, alumni and corporations, with a higher proportion of the money coming from companies than you would expect in the US, says Claire Pike, secretary general at Insead.

The funds have enabled Insead to employ nine extra faculty members for the forthcoming academic year, including seven professors.

The big source of revenues is fees. This is particularly true for younger schools, such as Fuqua at Duke University, where the alumni have neither the financial nor corporate clout to endow chairs or buildings.

Last month Fuqua started its first global executive MBA programme, with each of the 45 students paying \$75,000 (£49,000) to join - an upfront income for Fuqua of nearly \$3.4m.

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The challenges of winning and financing mobile operations: industry progress towards the consumer market; the market positioning for new entrants will be discussed and debated by key speakers.

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FT DIAMONDS - New Horizons in Mines & Markets
This one-day conference will review the significant changes taking place in the international diamonds industry, examining the boom in worldwide exploration for diamonds, the impact of possible new producers on the market and the growth of new consumer markets in Asia.

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Date	Event	No. of Exhibitors	Date	Event	No. of Exhibitors
2-5 Sep	Information Superhighway Summit Asia '96 Exposition & Conference	200	15-16 Oct	High Life - International Trade Fair for Consumer Goods	200
5-6 Sep	Moneyworld Asia, Singapore '96 (Incorporating Australia & New Zealand Business World, Singapore '96)	160	16-18 Oct	HRD Asia '96 - 3rd Premier Human Resource Development, Instructional Design and Training Technology Exhibition	250
9-11 Sep	APPEC '96, 12th Asia Pacific Petroleum Conference (Incorporating a trade exhibition)	35	17-20 Oct	IPEX Asia '96	150
12-15 Sep	Appliances & Electronics Asia Singapore International Food & Beverage Fair '96	200	22-24 Oct	Replitech '96	100
18-20 Sep	Europe Selection Fashion Fair INTTEX '96 International Textile, Trim and Ready-to-Wear Exhibition	150	22-24 Oct	IDP - International Design Forum	200
24-27 Sep	RLP Asia '96: Refining, LNG & Petrochemical Asia '96 (In conjunction with OSEA '96)	250	24-26 Oct	ATM '96 Asia Travel Market '96	200
25-27 Sep	COMDEX Asia at Singapore Informatics '96 (AIF)	800	24-27 Oct	India Expo '96	200
2-4 Oct	Marine Asia '96	80	29-31 Oct	Tyres Asia	15
8-11 Oct	ENEX '96 Electric Asia / Asia Electronic (Incorporating Electric Asia '96, Lighting Asia '96, Power Generation Asia '96)	500	31 Oct - 3 Nov	SAVE International: Singapore International Audio-Video Exhibition	55
9-12 Oct	GLOBALTRONICS '96 (Incorporating Electronics Subcontracting / OEM Asia '96, Nippon Asia Pacific '96, Semitech Asia '96, Electrotest '96, INPRO '96) (AIF)	1600	6-9 Nov	Power & Contract Asia '96	200
			10-14 Nov	9th Congress of the Federation of Asia & Oceania Perennial Societies Exhibition	50
			10-17 Nov	Singapore Motor Show '96	150
			14-17 Nov	INVEST '96	30
			21-22 Nov	Homepods Asia '96	50
			21-22 Nov	1996 Asia Pacific Derivatives Exhibition	40
			23-24 Nov	Season	100
			26-30 Nov	MITA '96 (Incorporating Metal Asia '96, Autom Asia '96, Moulding Tech Asia '96, Metaltech Asia '96) (AIF)	1500

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BUSINESS TRAVEL

Travel News • Roger Bray

South China warning

Sexual harassment is becoming a hazard for business travellers in southern China. Approaches may be followed by extortion, warns the UK Foreign Office, and sometimes by threats of violence from accomplices claiming to be police officials.

Anyone suspecting a trap should insist on seeing credentials, check them carefully, and refuse to sign anything they do not fully understand.

Meanwhile, drugged food and drink is a risk in Bulgaria, where violent robbery has been on the increase.

particularly on trains and across the main railway station in Sofia.

Promise on airfares

There is only one way fares across the north Atlantic will move down. Thus British Airways' chairman, Sir Colin Marshall, reassures those still sceptical about the impact of BA's proposed alliance with American Airlines.

According to American Express, business-class fares between the UK and the US have risen an average of 10 per cent over the past year. Already Europeans buying

seats in business cabins have been lumbered with bigger increases than those flying first or economy. Amex says prices between Europe and north America rose faster than on other routes - by an average of 9 per cent.

Prime site for hotel

A new Peninsula Hotel is planned for a site near Sydney Opera House. Subject to regulatory approval, it will be built on land between the ferry terminal at Circular Quay and the Botanical Gardens.

The aim is to open the finest hotel in Australia in time for the 2000 Olympics.

More routes for Virgin

Richard Branson's new low-fare airline, Virgin Express, is to launch new scheduled daily services linking Brussels with Geneva and Copenhagen. Fares on the two routes will start at £27.50 (£37.50).

Jakarta service hitch

Politics has delayed the start of a proposed new air link between Seattle and Jakarta which was due to start this month.

Northwest Airlines wants to fly to the Indonesian capital via Osaka, which would have cut the present journey time by up to eight hours. But

Japan has refused permission for Northwest to operate the service under what the airline claims are its historic intra-Asia traffic rights. In the hope that all this hickering ends by then, Northwest has pencilled in October 1 as the new start date for its Jakarta service.

Music in Berlin

Time off in Berlin? The city is making a virtue of necessity this summer by turning its back on the city's outdoor concert theatres.

With the government and parliament moving in from Bonn by the end of the decade, more than 300 projects are thought to be under way.

including more than 60 new hotels. Not content with offering guided tours of developments such as those at the Potsdamer Platz, once a wasteland, the city is drowning out the clang of scaffolding with entertainment from opera to Cuban salsa. Until August 25, musicians, singers and comedians are performing on 10 stages at construction sites along the Friedrichstrasse, for example, and at the Brandenburg Gate.

Among those appearing is the Balshaker Dance Company from Tel Aviv. Visitors can pick up information from the Infobox on the southern side of Leipziger Platz.

Likely weather in the leading business centres

	Mon	Tue	Wed	Thurs	Fri	Sat
Tokyo	20	21	21	21	21	21
Hong Kong	21	21	21	21	21	21
London	21	21	21	21	21	21
Frankfurt	21	21	21	21	21	21
Paris	21	21	21	21	21	21
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Damascus	21	21	21	21	21	21

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A Peruvian hotel's surprise stars

Roger Bray describes a revival of travel to Latin America

A Peruvian businessman is proposing to open a five-star hotel in Lima with a dolphin pool in the lobby, a bizarre project that provides, nevertheless, vivid evidence of a resurgence of travel to Latin America in general - and Peru in particular - which has put heavy pressure on room prices. Economic revival and the softening of the terrorist threat from rebel group Shining Path has brought business and leisure travellers flooding back to the Peruvian capital.

Occupancy rates in the city's luxury hotels have been hovering around 90 per cent, making Lima's rooms some of the most expensive in South America. Average rates now range from \$180 to \$250 a night, according to Ely Garcia, Latin American

regional director of international hotel experts Horwath Consulting. "Prices have shot up since the economic turnaround and are now parallel with those in Buenos Aires and São Paulo," he says.

One UK travel company specialising in flights and tours to Latin America reckons hotel rates in Lima have risen by up to 70 per cent. An important reason for pressure on prices is that the South American "grand tour", taking in Brazil, Argentina, Chile, and the Inca sites of Peru at Machu Picchu and Cuzco, is back in vogue. Peru is regarded as largely safe again, Chile has emerged from under its dark cloud of political unacceptability, and

memories of the oppression in Argentina are fading.

The recently announced alliance between American Airlines, which dominates the market between North and South America, and British Airways, which will feed European passengers on to American's flights, can only increase the pressure on hotel rates.

Encouraging news, however, is that there has been a considerable revival in hotel building. Optimism about the future for hotels in the region was reflected in a report last year from the Economist Intelligence Unit, which predicted high rates of growth in Peru, Chile and Colombia, and steady advances in Brazil.

Prospects for Argentina were poorer, it said.

The 250-room Lima hotel, Los Delfines, which looks set to stir up controversy among wildlife conservationists, is not the only imaginative project planned in Peru.

In Cuzco, for example, a colonial-era convent is being converted to luxury accommodation. In the capital, elegant residential property is being turned into boutique hotels. And Oro Verde, a Swiss-owned company based in Ecuador, will open a five-star de luxe hotel there towards the end of this year, according to Garcia. "Chile is also booming, though hotel development there is not taking place at the

same rate as in Peru," he says. Average occupancy rates in luxury properties are close to 90 per cent. Kempinski, InterContinental and Howard Johnson are all developing properties there.

Hotels in São Paulo, Brazil, are fuller this year, and prices are reflecting that, says Ricardo Mader, a partner in Horwath's Brazilian arm. "A big growth in demand has forced rates up from \$160 to \$170 last year to between \$200 and \$240. But development plans should increase the city's total stock of hotel rooms from about 2,000 to more than 3,000." In Brazil, as in Peru, eye-catching projects are under

way. São Paulo's image may be that of a grimy industrial city, but a Brazilian developer is building a palatial 120-room hotel there in a rainforest park. And on the Rio Negro, a tributary of the Amazon, the model "eco hotel" is planned, using materials which harmonise with the surrounding jungle and the latest techniques for waste disposal and energy conservation. It will provide a centre where locals will be trained to work in the catering business.

There is less bounce in Argentina. Ricardo Mader says hotel occupancy has fallen towards 70 per cent. It is an estimated 2 per cent to 3 per cent below last year, mainly because the country's privatisation process has slowed.

I have been on 16 flights in as many weeks - perhaps not as many as some globetrotters but enough to keep me away from airports for a time. These flights were in the so-called first world and third world, and were almost exclusively with United Airlines and Iran Air. I expected the two airlines to be different - but not quite in the way that transpired.

I flew United from London to Chicago, Denver, Jackson in Wyoming and San Francisco. The flights across the Atlantic were fine. Even my requests to be upgraded were rejected with a smile. There were no delays and the service and food were reasonable.

United's in-flight entertainment was conventional fare. I know this

When airlines serve up the unexpected

can be annoying for regular travellers who keep encountering the same movie, or for those unhappily positioned in relation to the screen. But I think it is a much better system than the individual TV screens of which Virgin, for example, is so proud.

Any benefit from a wide choice of programmes is mitigated by the small in-seat screen and its proximity to your face. Moreover, the seats are taller to accommodate the eye-level screens, so that if you have the misfortune to be in an inside seat, you are in a kind of hell-red pit (Virgin's choice of col-

ours) from which there is no escape.

The real disappointment came with United's domestic services, where I was expecting the best of US efficiency, competition and service. Quite the reverse. The interior of the aircraft to Denver resembled a seedy motel room. The seat upholstery was in dismal stripes in worn colours amid a dull grey surround. The telephone and fax were incongruous in such unpromising surroundings, but were invaluable for alerting those meeting me that the flight was delayed. The food was terrible. One hunch

was a hamburger wrapped in silver foil, one snack-pack was a bag of crisps. On another flight I was presented with a bag of tortilla crisps and a little tin for lunch. Pulling the ring-handle revealed a thick black sludge. The description was spicy black bean dip.

I consoled myself with the leaflet congratulating my "assort" choice and giving me the reassuring news that the tin and bag of chips had been "designed by our team of Master Chefs and Nutrition experts". I have no wish to pick on United in particular, since the experience is typical of most American inter-

national flights, where competition has driven down fares and service. Indeed United was even voted best US domestic airline this year by readers of Executive Travel magazine. The airline says it recognises there is a difference between its trans-Atlantic and domestic services and is trying to narrow the gap between them.

A few days after my return I was back on aircraft, this time with state-owned Iran Air for a three-month visit to that country. Other airlines fly to Iran from Europe, including British Airways and Lufthansa, but I use Iran Air regu-

larly because of its discounted fares.

Things did not start well. The queue waiting to check in at Heathrow extended into the far distance. But there were no queues at all at the airline's first-class desk. For a long time after the 1979 revolution, Iran Air abandoned classes, but it has now reinstated them.

This is the airline of the Islamic Republic of Iran, so alcohol is not served and women are requested to wear headscarves. The airline dispenses with glossy magazines, except on a few flights, and the inflight film will not be a Holly-

wood blockbuster. But the interiors were bright and clean. Main meals - usually saffron rice with chicken or rice with dill, broad beans and lamb - would always be accompanied by a salad or two. On a one-hour domestic flight from Tehran to the desert city of Yazd, the snack meal was perfect: a piece of cake and a fresh orange.

Overall, the standards of service and food exceeded expectations, particularly since domestic air fares are even cheaper than in the US. The most expensive fare, thanks to Iran's weak currency, was \$10.

Scheherazade Daneshkhu

SPORT

Future of player power

Freakish-sounding sums are being offered to basketball stars. But there is a pattern at work, says Michael Thompson-Noel

If we believed everything we heard, we would think that all big-time sports were deep in trouble. Avaricious sponsors. Piratical media companies. Brass-buttoned (and brass-brained) administrators. Brattish sports-persons enervated by stupendously high earnings and non-stop pampering.

Heard all this? Of course you have. But occasionally the complainant is so distinguished that his words carry authority. Last week, for example, America's Carl Lewis, Gold Medalist, arguably the finest Olympic athlete of all, claimed that athletics was doomed in the US unless those who ran it sharpened their act. Lewis, 35, was on his way to Atlanta, where he is bidding for an unprecedented fourth consecutive Olympic long jump gold. He said he did not think US athletics had progressed as it should have done in recent years. Unless it changed, it was "doomed".

Lewis has always been seen as an odd bod - too flighty and glamorous, for one thing, and too selfish and idiosyncratic for his views on sport to have received a full hearing. But it is 12 years since Lewis strided so provocatively at the Los Angeles Games, where, among other feats, he won the 100 metres by the biggest-ever margin. And his career is virtually at an end. As a result, he is starting to be admired. People are even listening to him.

"I feel like I've put in 15

years in the sport to try to get somewhere and I feel like it is drifting back to where it was when I started," said Lewis. "That is really depressing." Specifically, he attacked colleges and school coaches, who play significant roles in American athletics.

Said Lewis: "I'm a professional athlete, but I have to deal with Mickey Mouse college people." The sport needed a new marketing strategy that attracted fans by winning the involvement of top athletes. "We've lost the kids, the fan base. I would not want my kids to be in something that's not progressing. I would want them to be in something that's going to grow, not stagnate." Lewis, of course, is famously single. What he meant, he explained, was that he would not want his children to take up athletics.

A top official, Ollan Cassell, reacted sourly. Lewis, he maintained, "should look at his bank account and his garage." If he believed the sport was fading, "He's one of the most respected athletes that we have. But I would think... he would like to review where the sport has come from and where it's going. He should look at the last two years, at the media exposure and the spectator attendance. They are better than they were 10 years ago."

Whatever Carl Lewis's career earnings in athletics, they are dwarfed by the money available in American basketball. What isn't? Michael Jordan

recently re-signed with the Chicago Bulls for \$25m (£16m) to \$30m for a single season. Juwan Howard and the Miami Heat have agreed to a seven-year contract said to be worth \$85m.

Another Miami star, Alonzo Mourning, is looking at a seven-year deal worth \$112m. And Shaquille O'Neal has moved from the Orlando Magic to the Los Angeles Lakers for \$120m over seven seasons.

Basketball is usually portrayed as freakish in terms of money deals and player power. But happenings in basketball may foreshadow what things are going in pro team sports worldwide, including, especially, European soccer.

"I don't have any problem with NBA salaries," says Stan Kasten, president of the National Basketball Association's Atlanta Hawks as well as baseball's Atlanta Braves, calmly. "It means revenue in the league is good."

For comparison, New England quarterback Drew Bledsoe has the highest US National Football League contract - \$42m over seven years - while baseball's fastest contract is Barry Bonds' \$44m, six-year deal with the San Francisco Giants. Mario Lemieux, the highest paid player in America's National Hockey League, is getting approximately \$40m over seven years at the Pittsburgh Penguins.

"There's no question that the NBA put has gone up as the league has prospered," says agent Tom Reich, who repre-

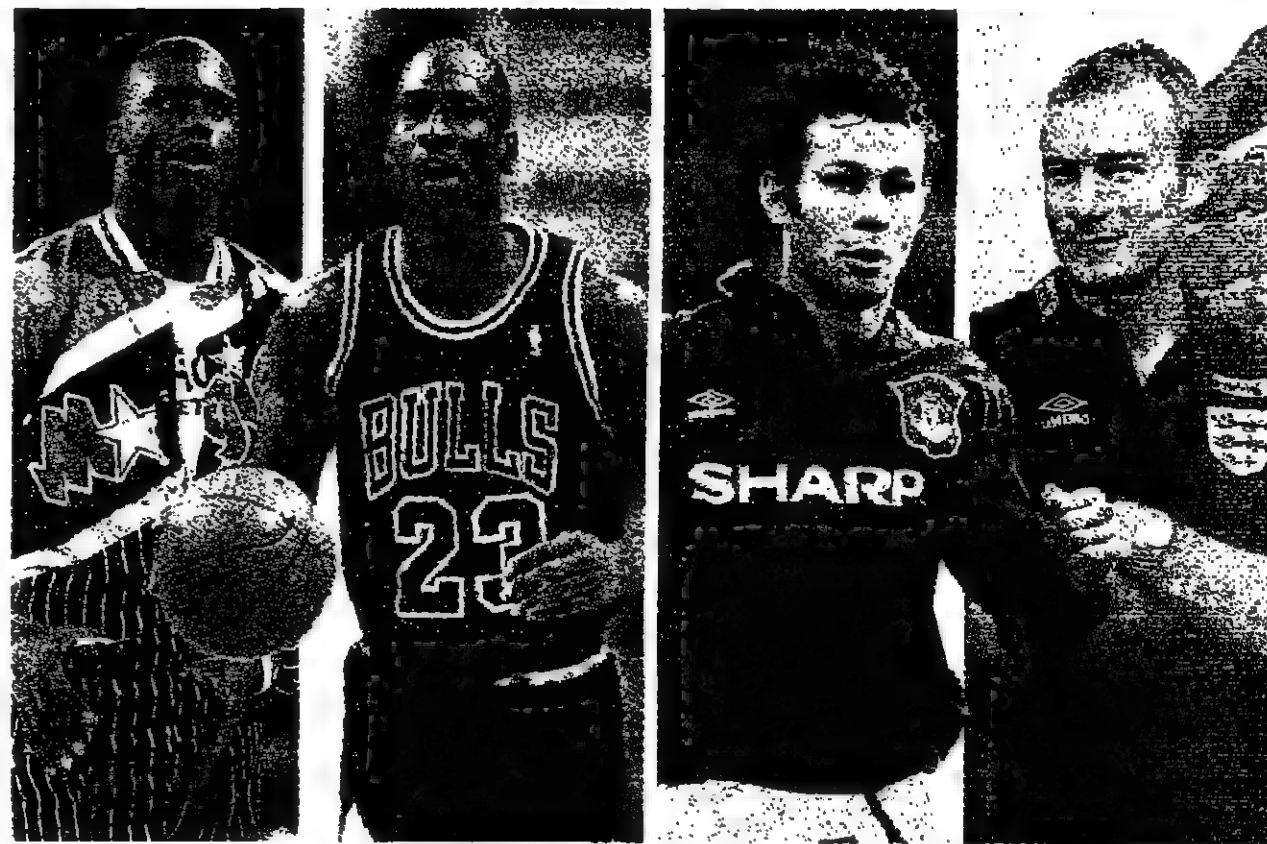
sents baseball and hockey players, including Lemieux. "The growth in NBA revenue has been astronomical. Other sports don't have that largesse to split among so few players."

Boxers, golfers and tennis players have topped \$10m in annual earnings, much of it accounted for by commercial endorsements. But stars in team sports have never previously seen nine-figure packages.

Claims Kasten: "That is what a good economic system, that allows the [NBA] to function at maximum efficiency, yields. In basketball, there's a connection between salaries and revenue. For every dollar that goes [in] player salaries, it means more than a dollar is coming in. What's happening makes perfect sense."

Bumper sports salaries infuriate countless folk, though not, as it happens, me. I go with the flow. So far as I can see, the latter-day inflation of sports earnings is inevitable and irreversible. It is part of what is happening in cyberspace. TV companies need sport desperately. Indeed, to be sophisticated you would have to view companies that own sports teams as emerging media companies. Sport is media "content" writ large. Increasingly, the companies that own this content will want to broadcast it.

But if salaries in pro basketball are any guide, the people who own the media companies that own sports teams may soon be... the players -



Rich enough to own teams? From left: basketball's Shaquille O'Neal and Michael Jordan, and soccer's Ryan Giggs and Alan Shearer

Michael Jordan and Shaquille O'Neal, or, in English soccer, Ryan Giggs and Alan Shearer. Think about it.

Prices were strong at last week's annual Keeneland yearling sale in Kentucky. This is the world's premier sale of juvenile racehorses. Prices were never likely to match those of the early 1990s, which were fuelled by a once-in-a-century buying spree by the ruling Maktoum family of Dubai. But last week's Keeneland average price was 42 per cent higher

than last year, at \$349,880, and the sales total was 36 per cent up, at \$58.4m. Four yearlings fetched \$1m-plus.

Top buyer was Japan's pony-tailed Fusao Sekiguchi, 60, president of Meitetsu Corp, a computer software company in Tokyo, who spent \$5.8m on seven yearlings. These included the sales topper, a \$1.7m bay-coloured colt by Storm Cat. Sekiguchi, a successful owner, said that racing horses adds "dreams and romanticism to life". However, Prince Fahd Salman of Saudi Arabia said he thought Keeneland's prices too high. "You have to be very sensible when it comes to buying."

At present, Japan rules racing's roost. Recently, the Maktoums sold the England-based stallion Lemmings, winner of the English Derby and Prix de l'Arc de Triomphe, to a Japanese syndicate for a sum not unadjacent to \$30m - eye-popping, as 1990s stallion values go.

Last week's Keeneland sales catalogue was available on the Internet three weeks before the printed version. In future, bids may hurtle in from cyberspace.

James E. Bassett, Keeneland's director, said that if "confidentiality and integrity of bids can be maintained, then bidding over the Internet is a possibility".

Horse racing is the costliest sport. Quite soon, a virtual-reality version may spring into being. The whole thing - breeding, buying, training, racing, betting and cyberdugger - could be conducted over a global fibre optic network hitched to massively parallel super-computers. Then we could all rub shoulders with the Maktoums and Sekiguchis.

uses and bring an urban liveliness to the site. At this rate, Paternoster Square might as well be renamed the Mitsubishi Megastore. With all its proposed underground servicing, it is really one great big office building.

Is it so unrealistic to hope that an opportunity would be grasped for making the entire area around St Paul's part of an imaginative plan that anticipated the revitalisation of London? London will change dramatically in the next 20 years. The key is to make the heart of it a place where people want to work and live.

Colin Amery • Architecture

Why Paternoster Square's fate is symbolic

un? The government and planners want better design and I would judge the public mood as one that will be critical of rampant medicine development. But in company boardrooms there is still a feeling that good architecture is something you tack on to a scheme if you have to.

What no one has really dem-

onstrated is exactly how good architecture affects the bottom line. What is easier to show is how bad architecture can radically alter people's lives.

It is a challenge for architects to add quality to the development equation. I have long felt that what they suffer from is inability to understand the financial world. Their

training does not prepare them for commercial activity. In fact, their job should be to demonstrate that good architecture is good business.

In London there is one important site waiting for, and deserving, redevelopment of the highest quality - that old chestnut, Paternoster Square, alongside St Paul's cathedral.

If ever there was a site deserving money from the national lottery, this must be it.

Why is a fortune to be spent on a forsaken peninsula in remote Greenwich, well down-river from central London, on a trendy millennium exhibition that no one wants? The proposed exhibition should be scrapped and the funds given

to British cities that need intelligent renewal.

Today, the chief representative of Mitsubishi, the Japanese owner of most of the Paternoster site, arrives in London for a presentation of the new proposals for this difficult area. He will be shown a revised plan that attempts to show that commercial viability

is just possible providing the site is more intensively developed as offices. The current proposals, which have planning permission, will almost certainly be scrapped.

The presentation will avoid matters of architectural style. No mention will be made of alternative ideas for the site that would encourage mixed

OPENINGS

PARIS



NEW YORK



LONDON



AMSTERDAM

BAYREUTH

STRATFORD-UPON-AVON

Experience a second childhood

Jackie Wullschlager welcomes the birth of an exhibition tracing the lives of the very young over the last five centuries

In ancient Rome, infanticide was so common that the most popular manual for parents-to-be was a treatise called "How to recognise a new-born that is worth rearing".

Today's parents, by contrast, pore over childcare guru Penelope Leach's liberal advice and suffer paroxysms of guilt if they leave a baby to cry. One of our favourite truisms, as we congratulate ourselves on the child-conscious 1990s, is that a society is to be judged by how it treats its children.

Yet all the signs of our involvement with childhood - the cult film *Kids*, for example, or the success of Baby & Co, a new consultancy supplying designer baby gifts, or the compulsion of many broadsheet columnists to regale us with details of their domestic lives - suggest that we do not in fact engage with children: we hijack them to glorify our own adult lives. And so it is that our sense of childhood past, from Philippe Aries' seminal *Centuries of Childhood* to Lloyd de Mause's controversial pro-1990s *History of Childhood*, fixes not on children but on the history of adult attitudes to them.

A notable exception is the Bethnal Green Museum of Childhood, in east London, with its three recently launched galleries. The first, Birth and Infancy, reopens this week to include exciting acquisitions and a new display which shows the lives and sensations of the very young over the last five centuries.

It is hard not to hear echoes of Penelope Leach in the baby-friendly themes - Sleeping, Feeding, Mobility, Health - of the new exhibition spaces. The child-culture they evoke, however, ranges from the idyllic to the horrendous. Take two of the prize items which you first encounter. First, the world's oldest swaddling band, linen and lace, from 18th-century Italy - to keep baby warm, but also to bandage limbs, curb the base instinct "to go down upon all fours as animals do", possibly even to hang baby up on a wall, like a picture. Next to it, a mahogany and ornate cradle with a carved swan made for aristocratic Georgian babies. It came with a rocker and a woman was employed 24 hours a day to swing the crib. A rare illustrated birthing manual, Jacobus Rueff's *De Conceptu et Generatione Hominis* (1587), which was

distributed free to all Swiss midwives, has inspired one of the more shockingly interactive displays - models of ancient birthing chairs which visitors can try.

Or you might pop a child on a tiny oak pulpit commode, equipped with miniature chamberpot and with holes bored through the back for straps to tie an infant in for as long as necessary. Early prams - three wheels with an upright seat - look punishing, too. They were retained until 1880, when a law banning four-wheel vehicles from footpaths was repealed.

It is the quirky details which give sudden insights. A child's 17th-century linen shirt, for example, was the focus of a rite of passage. A garment belonging to the parent of the opposite sex was cut down and sewed to form an infant's first shirt. Folk tradition held that it would confer sexual attractiveness on the child. Early textbooks with bawdy doodles tell us how much a 16th or 17th-century schoolboy knew about sex. It was not until childhood began to be celebrated as a distinct state, in the 18th and 19th centuries, that deliberate attempts were made to keep children innocent.

Did early parents care much about their children, or were they, as Aries asserts, unwilling to invest emotional capital in them because of the high infant mortality rate? Historians are still arguing over this question. A newly discovered 17th-century portrait of a baby from the circle of the English painter Mary Beale is a highlight here and remarkable because it is among the earliest known examples of a baby painted alone, and suggests that before the 18th century parents loved their infants enough to commission expensive likenesses.

Most early portraits of babies depict royal children and are generally adorned with the trappings of wealth and dynasty - medallions, rich adult clothes and jewels. They were often painted to mark childhood betrothals linking two powerful families. This picture, on the other hand, has a rare informality and focuses on the baby's features rather than on status symbols. And the baby's ruddy cheeks make it a celebration of good health which contrasts sharply with the morose image of one of the gallery's

most poignant pieces, a wax effigy of a dead baby prince which a Portuguese family left at a Canterbury coaching inn in the 17th century.

This display is part of an ambitious scheme towards a permanent History of Childhood exhibition, to include Early Years and Growing Up galleries, for which Bethnal Green is seeking national lottery funds. As it stands, the Birth and Infancy gallery is fascinating but

too small and unrepresentative to be anything but a taster. Descriptions are scanty. What is the point, for example, in showing Victorian pin cushions given to mothers after childbirth, without the explanation that during pregnancy women were advised to keep away from pins, which were held by folk custom until the 1890s to women the pains of labour? The lack of a catalogue is woeful. And the failure to exhibit

any item from the marvellous Renter collection of 80,000 children's books, acquired in 1970 and including a 1585 printing of Aesop's fables and some fabulous first editions of fairy tales, is a scandal.

In 1988, Sotheby's loan exhibition *Childhood* showed the immense richness of material in this country - paintings, clothes, objects, books - which could contribute to a comprehensive gallery. Manchester City

Art Gallery's 1992 *Innocence and Experience* show, taking the theme up to adolescence, widened possibilities. There is the potential here for a magnificent national museum of childhood which could transform our understanding of social history. Bethnal Green should think big and dynamic, and make it happen.

Bethnal Green Museum of Childhood, London E2, (0181 860 2415).

Gutsy Tina Turner still full of vim

It is a pity that Tina Turner is so famously old. It is impossible not to wonder at all the wrong things: the nimbleness with which she keeps up with her backing dancers at the frenzied climax to "Proud Mary"; the eternity of the shortness of her dresses, which would challenge the confidence of a 17-year-old, let alone someone 40 years older; the energy she packs into a two-hour, non-stop steam roller of an entertainment which presents rock music at its best - spectacle with emotion.

On the surface everything remains perfectly in place - looks, vim, and that desire to please an audience which has always been her greatest attraction.

There was one tell-tale innovation: a sedentary, semi-acoustic set in which she sings soul classics such as "You make me feel brand new". But this was only a temporary hitch to the dirty dancing. And even when she is seated Ms Turner manages to put more life into her performance than a tip load of Tiller Girls.

Soon she is up and roaring through her amazing catalogue - songs like "Steamy Windows", superficially sordid but transformed by the tremendous fun with which she celebrates her sexual middle age; the mesmeric "Addicted to love"; and her anthem "Simply the Best" to which the vast crowd - I have rarely seen Wembley Stadium fuller - was encouraged to sing along endlessly in a frenzy of mutual esteem.

To be able to follow this up with the cheerfully debunking "What's love got to do with it" explains why Tina Turner is constantly building up a global fan club - she now seems to be an important icon for gays. Inevitably she, too, always gets her man, goosing her hunk of a saxophone player and rubbing up against her guitarists.

The vastness of Wembley inevitably drains away some of her personality and there was a worrying sign that she might be succumbing to a bad attack of Shirley Bassey disease - a tendency to mangle her lyrics and to coast along on a provocative pout. And can we always be the greatest audience she has even come across in her roller coaster of a career?

But everything ends happily. Tina Turner has the knack of sending herself up without compromising the music. Few artists would synchronise their act with flickering film of the same song - "River deep, mountain high" - performed 30 years ago.

Her music perfectly matches her gutsy voice; her stage show is unstinting in its special effects; her musicians are top professionals. It is wonderful entertainment.

Antony Thornecroft

INTERNATIONAL ARTS GUIDE

AMSTERDAM

EXHIBITION
Stedelijk Museum Tel: 31-20-5732911
● A Hundred Photographs: exhibition showing a selection of works from the museum's photography collection by Man Ray, Robert Frank, Ed van der Elsken, Nan Goldin and Nobuyoshi Araki; to Aug 18

BERLIN

THEATRE
Theater am Kurfürstendamm Tel: 49-30-8813020
● *Schöne Famiile*: by Chesnot. Performed by Brigitte Mira and Brigitte Grothum; 8pm; Jul 26, 27 (4pm)

COPENHAGEN

EXHIBITION
The Royal Cast Collection Tel: 45-33 91 21 26
● *Inspiration in Plaster. Antiquity and the Danish Golden Age*: in the heyday of the Danish Golden Age

(1820-1850), the art of painting played an active role in the shaping of bourgeois values and norms. The Royal Academy's collection of plaster casts of Greek and Roman nude statues was an important inspiration for Golden Age artists. This exhibition focuses on the peculiar circumstances that the quasi-religious idolisation of the naked human body by an ancient culture could influence people's attitudes; to Aug 11

LONDON

CONCERT
Barbican Hall Tel: 44-171-6384141
● *Orchestra Révolutionnaire et Romantique*: with conductor John Eliot Gardiner, soprano Charlotte Margiono, mezzo-soprano Bernarda Fink, tenor Michael Schade, bass Franz Hawlata and the Monteverdi Choir perform Beethoven's *Messias* and Gluck's *Die Entführung aus dem Serail*, Op.112 and Symphony No.9 in D minor, Op.125; 7.30pm; Jul 23
Queen Elizabeth Hall Tel: 44-171-9210800
● Eduardo Falcu: the guitarist/singer performs Argentinian and Andean songs; 7.45pm; Jul 23

DANCE
Royal Opera House - Covent Garden Tel: 44-171-2129234
● *Sven Laker*: a choreography by Petipa/Vanov to music by Tchaikovsky, performed by the Royal Ballet; 2.30pm & 7.30pm; Jul 23

EXHIBITION
British Museum Tel: 44-171-6361555
● *David Le Marchand (1674-1726)*: An Ingenious Man for Carving in Ivory: exhibition of works by this

French-born artist who settled in Edinburgh in 1696. Among the patrons who flocked to him for portrait busts and cameos were royalty, aristocrats, politicians and intellectuals; to Sep 15
Institute of Contemporary Arts - ICA Galleries Tel: 44-171-9303647
● *Gabriel Orozco*: the first solo exhibition in Britain by the Mexican sculptor, Orozco takes his cues from ordinary, often urban, settings and even more prosaic materials, such as a rubber inner tube, a lumpen ball of plasticine, a tin of cat food or the cap of a yoghurt container; from Jul 26 to Sep 22

LOS ANGELES

EXHIBITION
Los Angeles County Museum of Art Tel: 1-213-857-6000
● *The White House Collection of American Crafts*: exhibition featuring works by 72 craft artists working in the media of glass, wood, clay, fiber and metals. Artists from all regions of the US are represented, including Nathan Youngblood, Bennett Bean, Adrian Saxe, David W. Levi, Dante Marioni, Dale Chihuly and Suzanne L. Amendola; to Sep 29

MILAN

DANCE
Teatro alla Scala di Milano Tel: 39-2-72003744
● *Ballet National de Marseille*: perform the choreographies of Gattopardo and Coppélia by Petit; 8pm; from Jul 23 to Jul 27

MUNICH

OPERA

Nationaltheater Tel: 49-89-21851920
● *La Traviata*: by Verdi. Conducted by Jun Märkl and performed by the Bayerische Staatsoper. Soloists include Julia Verady, Silvia Fischl, Francisco Araiza and Marita Knobel; 7pm; Jul 23, 26

NEW YORK

CONCERT
Avery Fisher Hall Tel: 1-212-875-5030
● *Time Warner Concerts in the Parks*: The New York Philharmonic with conductor Richard Wexlerfield and Chanticleer perform works by Berlioz, Fauré, Gabriel and Sametz in Prospect Park, Brooklyn; 8pm; Jul 23

DANCE
New York State Theater Tel: 1-212-875-5570
● *Coppélia*: a choreography by Maguy Marin to music by Delibes, performed by the Lyon Opera Ballet. Part of the Lincoln Center Festival; 8pm; Jul 22 (7pm), 23, 24 (also 2pm)

EXHIBITION
Guggenheim Museum SoHo Tel: 1-212-429-3840
● *Mediascape*: the Guggenheim Museum SoHo reopens to the public with this exhibition devoted to multimedia and interactive art. It features 14 works by 10 artists; to Sep 15

The Metropolitan Museum of Art Tel: 1-212-879-5500
● *Ancient Art from the Shumei Family Collection*: a selection of works from the Shumei Collection. The exhibition features Asian and ancient near eastern works of art and also includes Egyptian, Islamic and Roman objects; to

Sep 1

NICE

EXHIBITION
Musée Matisse Tel: 33-93 53 40 53
● *Matisse - Bonnard, Une Amitié*: exhibition to examine the friendship between Matisse and Bonnard from the 1920s to 1947. The exhibition includes paintings, drawings, photographs and letters written by the artists; to Oct 27

PARIS

EXHIBITION
Centre Georges Pompidou Tel: 33-1-44 78 12 33
● *Dessins contemporains du Musée de Bate*: this exhibition shows a collection of contemporary drawings, collected by Dieter Koepplin, the curator of the Kunstmuseum Basel; to Sep 30
● *James Coleman*: this exhibition shows installations of this Irish artist, and is a part of the cycle "L'Imaginaire Irlandais" that takes place in Paris from May until September; to Nov 18

SAN FRANCISCO

EXHIBITION
SFMOMA - Museum of Modern Art Tel: 1-415-357-4000
● *Alfred Stieglitz at Lake George*: this exhibition of about 100 works investigates the late work of the American photographer Alfred Stieglitz; to Sep 22

STUTTGART

OPERA
Staatstheater Stuttgart Tel:

49-711-20320
● *King Arthur*: by Purcell. Conducted by Alan Hacker and performed by the Oper Stuttgart; 7pm; Jul 24

WASHINGTON

EXHIBITION
Corcoran Gallery of Art Tel: 1-202-638-3211
● *Thomas Eakins and "The Swimming Hole"*: featuring Thomas Eakins' 1885 painting "The Swimming Hole" (formerly known as "The Swimming Hole"), this exhibition investigates the artist's creative process with preliminary paintings, drawings and photographs; to Sep 8
National Gallery of Art Tel: 1-202-7374215
● *Olmec Art of Ancient Mexico*: the show provides a panoramic overview of the artistic achievements of Mexico's oldest civilisation and explores their possible significance for Mexican culture. The 128 works on display include 17 Olmec monumental sculptures from Mexico's museums and archaeological parks, such as the spectacular 12-ton Colossal Head from San Lorenzo and the dynamic Wrestler from the Museo Nacional de Antropología, along with a group of Olmec objects in small scale from public and private collections around the world; to Oct 20

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17.30
Financial Times Business Tonight

CNBC:

08.30
Squawk Box

10.00
European Money Wheel

18.00
Financial Times Business Tonight

Samuel Brittan

Risk of a cut too far

Another cut in UK interest rates would be a mistake, since the signs are that growth in the economy is accelerating

More harm often arises from a misguided sense of duty than from enlightened self-interest. Kenneth Clarke, the UK chancellor, may be tempted unselfishly to take a risk with his own reputation in a vain endeavour to improve Tory prospects at the next election.

In my Economic Viewpoint of July 18 I warned that interest rates might have to be cut, despite domestic indicators to the contrary, if there was an upsurge in sterling in the run-up to the election. What would be unforgivable would be to make a cut when there is no such upsurge.

There has been a sea-change since the last base rate reduction and a gathering mass of evidence that the slowdown is over and the economy is now taking off. Last Thursday the building societies reported the biggest rise in mortgage lending since the stamp duty holiday ended in August 1992. The broad measure of the money supply is still growing by 20 per cent a year, and the British Chambers of Commerce Survey shows not merely a high level of orders for the service sector but a modest uptick in manufacturers' orders, which have been the lagging sector in the recent recovery.

In addition, a continuing unemployment drop has been accompanied by a sharp rise in vacancies - 21 per cent up on a year ago. As Michael Saunders of Salomon Brothers has pointed out, they are now at their highest since 1989 and well above their long-run average, and trends here have frequently signalled a tighter labour market. But perhaps the most persuasive piece of evidence was the purchasing managers' index which rose by three percentage points in June to a level indicating rising business activity for the first time this year.

These dry numbers are supported by plenty of direct experience. The other day I bumped into a British minister outside the circle of those who take part in interest rate decisions. He told me two

things. The first was that wherever he went in the country he found reports of rising business activity. A few weeks ago there had been some exceptional blackspots, but these had largely disappeared. The second thing he told me was that he thought there could well be one more quarter-point cut in UK base rates before the summer holidays.

I also had the opportunity to question some London accountants. They all reported not yet a runaway boom, but a rising level of activity and inquiries, in property as well as in the retail trade. But I doubt if Eddie George, the Bank of England governor, would share the pleasure with which they reported that margins were also rising for the first time in this cycle.

The practice of looking at a whole year at a time has blinded people to quite how bullish the Treasury's own summer forecast is. In fact the forecasts show an acceleration from an annualised growth rate of 2 per cent in the first half of this year to one of 3.4 per cent in the second half. For the first half of 1997 forecast growth is still within this range. It is surely fast enough to make a big dent in the capacity gap of "up to 3 per cent" which Alan Budd, the

Treasury's principal economic adviser, mentioned to a Commons committee last week.

At this point people often ask whether another quarter-point base rate cut would really make the difference between stable growth and a reappearance of inflation. Of course not. But this very question illustrates one of the snags of the new system of moving interest rates by the small amount of a quarter of a per cent at a time. Admittedly the process is partially depoliticised and it is easier to react more sensitively to economic events. The disadvantage is that, as a result of a series of small moves, a head of steam can build up to drive the economy in the wrong direction without anyone noticing until it is too late.

If there is to be a base rate cut after the July 30 meeting between the chancellor and the governor base rates will have fallen by 1 1/4 points from their 1995 peak. The initial reductions were highly welcome reactions to a slowdown in economic activity which took the Bank of England by surprise. When the last two small reductions were made in February and June, I thought that these might be justified provided the chancellor was prepared to raise interest

rates again if the balance of dangers changed.

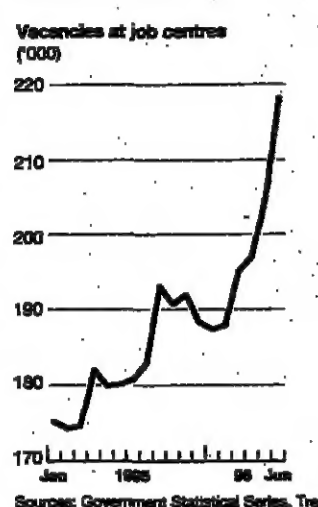
But after each further move, this reassurance becomes less convincing. For no chancellor likes to raise interest rates immediately before an election. Moreover, even if Mr Clarke is prepared to defy the conventional political wisdom, he still has to reckon with the prime minister who is liable to take much more interest in such decisions at a politically sensitive time.

And the lower interest rates go, the further they will have to be raised to reach a sustainable non-inflationary level. If the present underlying rate of inflation is subtracted from base rates, we get a real short-term interest rate of 3 per cent which is not outrageously high by any criteria, nor very different from that of competitor countries.

Taking everything together, the chancellor is probably right to believe that the trend of inflation is still downwards from its present underlying 2.8 per cent rate. The Bank is also right to suggest that policy changes affect inflation with a two-year lag (probably more). The way to take such lags into account is not through the tea leaves of a formal forecast but to look at output as well as prices.

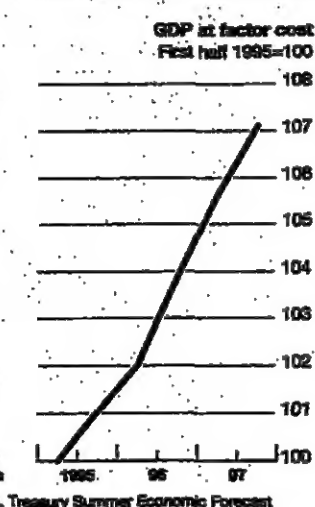
A convenient combined measure of the two is given by nominal gross domestic product which is expected to rise in the present and coming financial years by 5.4-5.6 per cent, of which two percentage points is expected to be inflation and 3.4 points real growth. Sometimes this particular measure is misleading, for instance because of tax-induced increases in prices; and much more information would have to be published if there were a serious attempt to guide policy by nominal demand. Fortunately there are few such distortions at present and the nominal GDP projections give a picture of sustainable growth with modest inflation. Why then spoil the outlook with an unnecessary hostage to fortune?

Vacancies rise



Source: Government Statistical Service, Treasury Summer Economic Forecast

Forecast GDP accelerates



HOW TO MAKE A MONEY BOX.

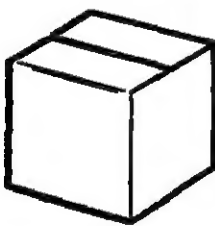


FIG 1.

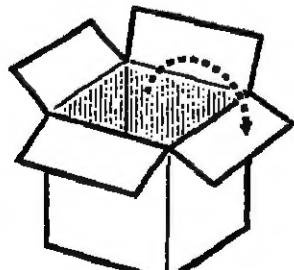


FIG 2.



FIG 3.

Just put all your cardboard waste into a separate bin to save a packet on waste collection.

Paying less Landfill Tax in the process.

And you'll help the environment too, because it gets recycled.

Start reducing your business's costs. Recycle the coupon today or call 0800 307 307.

PLEASE SEND ME INFORMATION ON HOW SAVING CARDBOARD SAVED MONEY.

NAME _____

POSITION _____

COMPANY _____

ADDRESS _____

TELEPHONE _____

POSTCODE _____

Biffa
WASTE SERVICES

Don't waste your waste

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LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Unfair judgment on the US legal system

From Mr Kevin J. Christensen.

Sir, Re the article entitled "US death sentences 'racist'" (July 17), I must take exception to the recent report of the International Commission of Jurists where a handful of foreign jurists suggested, after brief visits to a few US states, that the administration of lawfully-issued death sentences in the US was somehow "arbitrary and racially discriminatory".

I think it is beyond dispute that the US criminal justice system, while not being perfect, affords more protection for individual rights than any other known system of judicial administration. If anything, conviction and subsequent execution for a

capital crime in the US is not "arbitrary", but "infrequent", for any person, regardless of the colour of their skin.

While the alleged fact that 44 per cent of the US prison population is black may be an indication of substantial underlying social problems, the further alleged fact that because 40 per cent of the persons executed in the US between 1973 and 1995 were also black and that, therefore, in the US, the administration of the ultimate penalty must be arbitrary and racially discriminatory is quite simply a *non sequitur*. The only fact this circumstance may suggest is that 40 per cent of the most violent criminal offenders in the US are, in fact, black.

Whatever the reason for this it is not helpful to suggest a racially motivated basis for the 40 per cent of black criminals who were sentenced to death and eventually executed. While the ICJ may be "respected", it does not appear from this report that they are particularly objective. Moreover, I would suggest this is an extremely complex issue. Given its obvious complexity, I would rather suggest that the deductive approaches evidently employed by the ICJ are not appropriate, or even particularly reasonable, presuppositions.

In any case, if, indeed, the US's administration of the death penalty is "arbitrary and racially discriminatory", as

alleged by the ICJ, given the fact that the US, as your article pointed out, "is regarded by many as the world's leading protector of basic individual rights and freedoms", then the rest of the world must be in dire straits indeed. Perhaps the ICJ would care to inspect heaven for alleged human rights abuses. It is rumored that hell may not be entirely politically correct in its administration of ultimate justice either.

Kevin J. Christensen, Aurbert & Pajares, attorneys at law, 3850 North Canby Boulevard, Metairie, Louisiana 70003, US

BAA burden

From Mr Michael Toms.

Sir, Lex (July 17) argues that the current proposals for regulating BAA's airports are too lax because the Civil Aviation Authority's financial projections take no account of BAA's scope for improving productivity.

Wrong. Just three examples: the CAA's projections assume that we can increase the number of passengers served by each employee by more than 4 per cent each year; they assume that we can build a fifth terminal at Heathrow at a cost 10 to 15 per cent lower than current projects; and they assume that we can sharply increase commercial revenues to offset loss of duty and tax free sales in the EU in 1999. At the same time they assume that we can spend more than £2bn on capital investment over the next five years, resulting in negative cashflow of £1.2bn. This is why we regard a price formula of RPI-X as anything but lenient.

Michael Toms, director corporate strategy, BAA, 130 Wilton Road, London SW1V 1LQ

A sporting chance for design of euro

From Mr John Edwards.

Sir, Joost Smiers has identified a profound problem for the launch of the EU single currency (Euro). "The right values for the Euro", July 12 - the lack of any real debate as to what the design should be. Holding a competition among 30 designers, for a currency to serve 360m Europeans, shows little grasp of what a citizen's Union should be.

In the spirit of Mr Smiers' own suggested design of seven cardinal values for the seven denominations of banknote - may I add to the

debate with my own?

Sport strikes me as one of the few areas of common European consciousness and one certain to get a decent measure of support. For instance, the Olympics, European Cup football, Wimbledon/Roland Garros tennis, the Tour de France, international rugby, golf's Ryder/Walker Cups and Formula 1 Grand Prix must have enough fans throughout the Union. Choosing sport would also solve the problem of pleasing 15 nations with only seven designs.

Better still, have children compete to draw the designs, as it is they who will be left holding the euros when the present European Monetary Institute is long gone.

If the European Commission can organise job interviews for 55,000 graduates simultaneously throughout the EU, a competition to design the single currency should not prove too problematic.

John Edwards, 11 rue le Tilius, 1000 Brussels, Belgium

Huge liability of UK Private Finance Initiative

From Mr A.D. Deacon.

Sir, The capacity of the UK's Private Finance Initiative to generate the huge hidden fiscal liabilities referred to in Martin Wolf's critique ("A clever spending wheeze", July 16) is graphically illustrated in the Highways Agency's current business plan. This shows a 1996-97 provision for design, build, finance, operate (DBFO) road "shadow tolls" of £41m (nearly one-fifth of the agency's £224m current - as opposed to capital -

expenditure budget).

On June 10, this figure was confirmed by the roads minister while answering a parliamentary question in which he also stated that the shadow toll bill is expected to more than double (to £97m) in 1997-98, and to triple (to £123m) in 1998-99. Ignoring any additional PFI road projects, or traffic volume-related increases in shadow toll payments, these figures imply a total spending commitment of £3.7bn over the 30-year life of the handful of

DBFO contracts in question.

It is for this reason that PFI contracts require greater transparency and closer scrutiny now, rather than waiting for the National Audit Office (or House of Commons Public Accounts Committee) to report their value-for-money checks as advocated by the minister in June.

A.D. Deacon, Tumblehome, 18 Bourne Avenue, Salisbury, Wiltshire, UK

Main Page	Fools & Their Money	Hall of Portfolios	Investing Foolishly	Daily News	Stock Research	Foolish Games

Wise enough to play the Fool

Lisa Bransten on the strengths and weaknesses of America's most popular online investment forum

An investor is chatting to friends in a pub about the prospects for a favourite share when the president of the company wanders over and agrees to answer any questions. Not very likely in the real world, but that is exactly what happened a few weeks ago in cyberspace.

On a Sunday evening at the end of June about a dozen computer users were discussing the soaring shares of Rainforest Café, a fast-growing theme restaurant, in an online "chat room". Mr Martin O'Dowd, the company's president, joined the discussion and he and several other Rainforest executives spent an hour responding to questions.

The chat room was part of The Motley Fool, an investment forum that has become the most popular site of America Online, the fastest-growing online service in the US. It is an example of how brothers Mr Tom Gardner and Mr David Gardner, founders of The Motley Fool, hope to give individual investors access to the sort of information and analysis that was once available only on Wall Street.

Tom and David, aged 28 and 30 respectively, started The Motley Fool as an investment newsletter - "Ye Olde Printed Fool" - in 1993. But after signing up only 38 subscribers, they started posting investment advice on America Online and it was then that the service provider approached them about developing a site.

The site offers nightly analysis of market activity, lessons about investing wisely and daily reports on the Gardner's own portfolio. However, the most popular parts of the service are the electronic bulletin boards and chat rooms where users can post messages about their favourite shares or join others to talk. (The site can also be found on the World Wide Web at <http://fool.web.aol.com> but the web site does not include the bulletin boards and chat rooms.) There is an incentive for the Gardner brothers to keep the site lively: the bulk of their

revenue comes from the 60 cents America Online pays them for each hour a user spends on the site.

The organisation's name comes from Touchstone, the brightly clothed, or motley, court jester in Shakespeare's *As You Like It*. His acerbic observations prove far more telling than those of his more serious counterparts at court.

In the world of The Motley Fool, smart investors act "Foolishly" by following advice such as taking a risk on the volatile shares of a fast-growing company and steering clear of safe mutual funds that often charge high fees to investors. The Gardner brothers oppose the Wise, the designers of Wall Street, whom they see as facing conflicts of interest such as being more focused on earning commissions through active trading of portfolios than on the best interests of clients.

"People who make their own decisions will often exceed the performance and enjoy more happiness and more security... by doing [their investing] themselves than by giving it over to someone else," says David Gardner.

The brothers liken Fool chat rooms to giant conversations around the company water-cooler that draw information from the 210,000 or so people who visit the site each month. In the real world, says David Gardner, "the water-cooler talk is only on Wall Street where they take advantage of it and then slowly leak [the information] after they already have their holdings."

To prove they practise what they preach, the Gardner brothers invested \$50,000 of their own money in equities two years ago, and each night they report on the day's performance of The Motley Fool Portfolio. The holdings, which are now worth nearly \$127,392, range from

high-flying technology shares to old standards such as General Electric and Chevron.

One of the smaller companies in the portfolio is Iomega, a tiny maker of computer disk drives discovered in Fooldom long before any Wall Street analyst covered the shares. Several Fools became curious about the drives and one sent his parents to have a look at the company's plant in Roy, Utah. The Fool reported back that the car park had been full on a Sunday and on the basis of such observations the Gardner brothers bought Iomega last spring for the Fool portfolio at \$24 per share. The price soared to \$54 by late May while Fools who had invested in the shares developed a near-religious devotion to the company. They called themselves Iomegas and ridiculed anyone who dared to say anything negative about the shares - even when the price hit 103 times estimated 1996 earnings.

The rise of the Iomega share price helped raise the value of the Fool portfolio - which is about a third in the disk-drive maker - nearly 102 per cent during the first five months of this year. This was much more than the 9 per cent increase in the Standard & Poor's 500 index over the period and the 18 per cent rise in the Nasdaq composite.

But the Gardner's skill in dealing with a bear market is less certain. As the markets have wobbled in the past six weeks, the Fool portfolio has lost almost a third of its value compared with a loss of just 5 per cent on the S&P 500 and 12 per cent on the Nasdaq composite. And for all the money made on Iomega, much has been lost as the shares have fallen to less than \$23.

The growth of investment forums with online chat rooms such as Motley Fool has lately raised another concern: that

they are open to abuse by a new breed of cyberfraudsters out to manipulate share prices, particularly those of smaller companies such as Iomega. Postings on The Motley Fool and other online investment sites are generally anonymous, so there is no way to know whether or not someone posting negative news is really on to something or hopes to profit from a decline in the share price.

Mr O'Dowd of the Rainforest Café says one of his primary motivations for entering the chat room in June was to trouble some hype he had seen posted online, including claims that the shares would soon hit \$100. Regulators have already expressed concerns about the potential for abuse of online investment sites. "It is surprising how investors are seemingly willing to accept completely anonymous information as gospel," says Mr Steven Wallman, a member of the Securities and Exchange Commission, the US financial markets regulator. "I do think it is important that people realise that it is really the equivalent of reading junk mail. It is unlikely that someone would be willing to share with you their most valuable secret."

The watchdog is investigating "more than a few" cases of possible manipulation, he says. He declined to be specific but America Online confirms it has turned over records relating to an investigation of trading in Iomega shares to SEC investigators.

The Gardner brothers believe the interactivity of the medium will help prevent investors from getting burned by fraudsters. "If somebody comes on anonymously and intentionally posts false information... a whole bunch of other people will come in and say, 'I just read that message and that message is patently untrue', David says.

But they warn investors never to buy anything without conducting their own research. "Admittedly, we do have a get-rich-quick scheme," they say. "It's called homework."

JAVICO LTD

Muscovites see personal touch in emerging flow of junk mail

Western advertising skills are making their mark in Russia, explains **Chrystia Freeland**

When millions of Muscovites received letters last month urging them to vote for President Boris Yeltsin, many thought each missive had been personally signed and addressed. Their innocence in the face of a direct mail campaign is seen as a reason why Mr Yeltsin secured his remarkable election victory. It is also an example of how sophisticated western advertising techniques are transforming the tastes of a nation which, for more than 70 years, was under the sway of bombastic communist propaganda.

Russia remains a country where telephone books can only be acquired on the black market and where thousands of factories continue to churn out goods they cannot sell just as they did in the days of central planning. But, increasingly, this Soviet complacency is being shaken up by companies which are learning to appeal directly to Russia's deprived consumers.

One of their newest weapons in this campaign is direct mail advertising, an approach which is particularly effective in a country so sheltered from advertisers' wiles that it has not yet invented a phrase for "junk mail".

As Ms Tatiana Bakalets, marketing director of Poster Publicity, the company which produced the personalised "vota Yeltsin" letters, explains: "A big plus for us is that in Russia people are so unaccustomed to this that when you get a letter addressed to you by your name and patronymic you think it's written directly to you. The pensioners, in particular, thought that Luzhkov (the mayor of Moscow) had written each letter himself."

But Ms Bakalets also concedes that the fearful heritage of the communist past, together with the new suspicions bred by the sometimes savage capitalist present, can make advertising in Russia difficult.

"Just think of it - in a city as big as Moscow there is no telephone book, so we must create a database ourselves," she says.

"But we have such a criminalised situation today that people are very, very unwilling to give out their home telephone numbers. And those people who have a lot of money, earned not necessarily honestly, are very unwilling to give out their addresses."

Work on this year's election campaign for Mr Yuri Luzhkov, the mayor of Moscow, helped to fill that gap by giving Poster Publicity access to the city's own extensive databases.

Thanks to that inside information, the firm now has the addresses of 7.3m adult Muscovites, and can divide them into sub-groups such as single mothers, pensioners or even the residents of "Khrushchevsky", the dilapidated five-storey apartment blocks built by Nikita Khrushchev in the 1960s to solve the national housing crisis.

Like most Russians involved in the financial side of the recent election campaign, Ms Bakalets is reluctant to give details about the pro-Yeltsin letters her firm sent out under Mr Luzhkov's signature. Just 100,000 were dispatched as part of the official campaign, but she says that in reality millions of the letters hit Muscovite mailboxes.

"It is all very complicated in Russia," Ms Bakalets explains in some distress. "Luzhkov only paid for a small portion himself, the rest was paid for by outside supporters. It is to do with the financial limits in our election law."

One of the most ambitious projects Ms Bakalets is planning for later in the year is a bold drive to alter the often neglectful habits of Russian husbands. Thousands of Moscow's richest men will receive letters reminding them that "your beloved wife's birthday is in just two weeks. As a sign of your devotion, why not buy her one of these gifts..."

The suggested purchases will range from a day at a Moscow beauty spa, to jewellery and household appliances. But Muscovite husbands should beware: as Ms Bakalets sweetly explains, "we have a database which can select rich people, so what we suggest will be very expensive."

Ms Bakalets speaks anxiously of western advertising firms which can get access to specialised mailing lists at the press of a computer button. But she is hopeful that the 28 companies which do direct mail advertising in Moscow will soon catch up with their western counterparts.

And after all, Russia's fledgling advertisers are confident that if they can sell Yeltsin, they can sell anything.

Максим 16 июня взял голос за кандидата Яeltsina. Вы ему лично и лично. И я уверен, много не все равно, а какой Москве и в какой России.

Максим! Принимайте участие в выборах. Я свой сделаю. Пусть все будет за Ельцина. Этот выбор - единственно верный для России. Я это и твердо убежден.

Желаю Вам и Вашей семье всего доброго. Пусть все же будет за Ельцина. Этот выбор - единственно верный для России. Я это и твердо убежден.

Искренне Ваш,
Мэр Москвы Юрий Лужков.

Максим! On June 16 your voice could be decisive. You still have a long, long life ahead of you. And I am certain that it is not all the same to you in what sort of Moscow and what sort of Russia you live this life.

Максим! The time has come for you to make your choice. I have made mine. I will vote for Yeltsin. That choice is the only right choice for Russia. I am deeply convinced of this.

I wish you and your family all the best. Let us all live in a prosperous and flourishing Russia.

Sincerely Yours,
Mayor of Moscow Yuri Luzhkov

sent out under Mr Luzhkov's signature. Just 100,000 were dispatched as part of the official campaign, but she says that in reality millions of the letters hit Muscovite mailboxes.

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Israel and Hizbollah to swap bodies

Continued from Page 1

the past two years there has been repeated speculation about a possible deal brokered by Germany, including the return of Mr Ron Arad, the only missing Israeli serviceman thought to be still alive.

Mr Schmidbauer, the 57-year old minister of state in the German chancellor's office, who arranged the deal after talks with Hizbollah leaders in Damascus and Beirut, has extensive contacts in the Middle East and secured the backing of Syrian president Hafez al-Assad for the exchange.

He was first asked by the Israeli government in May to try and broker an exchange. In spite of repeated shuffling between Tehran, Jerusalem, Damascus and Beirut, his efforts were not successful.

Brussels faces pressure to clarify future of Ecu bonds

By Gillian Tett and
Samer Iskander in London

Investors are pressing the European Commission to clarify the legal status of financial products denominated in Ecu, which have been hit by a loss of confidence ahead of the introduction of a single currency.

Financial institutions fear that the status of some Ecu bonds issued before 1992 is unclear due to changes to the basket of currencies on which the Ecu was based. They are worried about doubts over whether all products would be converted at the official rate of one Ecu to one Euro, the new European currency.

The Commission plans to meet banks and other financial institutions on Thursday to discuss a clear wording to restore confidence in the Ecu market, which has recently been unsettled.

Several multinational companies, private financial institutions and at least one government-backed institution have scaled down their activities in Ecu because of the uncertainty.

Mr Mark Fox, chief European strategist at the US investment bank Lehman Brothers, said the "vast majority of professional associations are pushing for legislation" and warned of the "threat of a tide of litigation after 1992", when the single currency is due to be introduced.

However Mr Steven Major, an Ecu bond specialist at Credit Lyonnais in Paris, argues that the problem only affects 10 per cent of the Ecu55bn (\$88.2bn) bond market.

Draft proposals presented to banks by the Commission last week were considered inadequate by some lawyers in London and Paris.

The problem centres on how the Ecu and its related bonds and other instruments will be treated when Ecu starts in 1992. Last year, European heads of government announced that all products denominated in Ecu would be converted into Euros at a rate of one to one.

But although this wording covers most recent Ecu deals, lawyers question whether it covers some contracts before 1992. Older contracts had slightly different definitions of an Ecu.

The Commission plans to produce a final legal framework by early September, and hopes to submit the proposals to a meeting of the economics and finance ministers of all 15 Ecu member states in Dublin in September.

Single currency timeframe
criticised, Page 8
Editorial Comment, Page 17

FT WEATHER GUIDE

Europe today

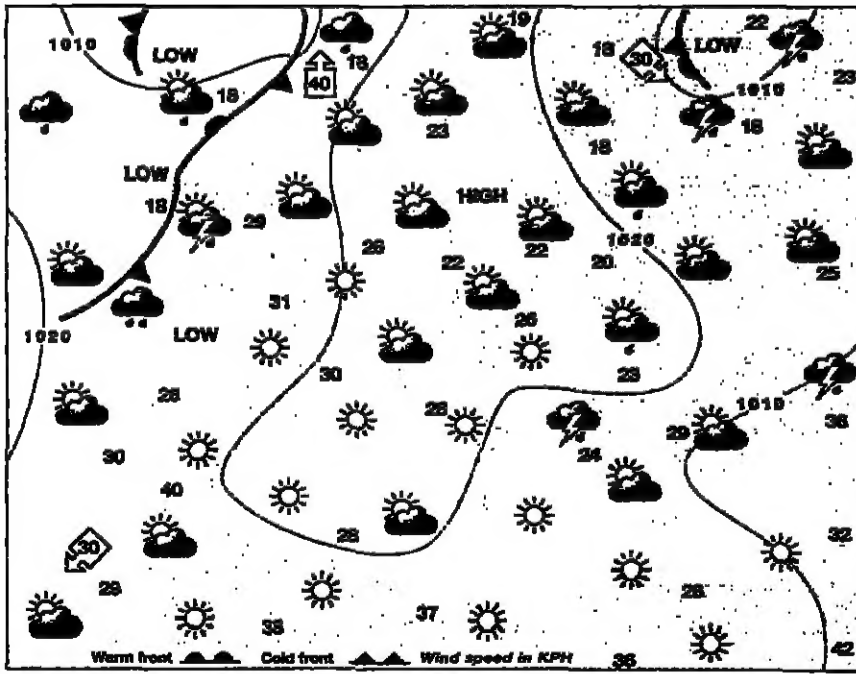
A large part of the continent will have sunny and warm conditions. The Benelux, Germany and northern France will have temperatures around 26C, but southern France, Italy and Portugal will be hotter. Spain will have temperatures rising to 40C. England will be rather sunny and warm but Ireland and Scotland will be overcast with some rain. During the late afternoon, thunderstorms will develop over Wales as well as northern and western England. There will be more thunder in Greece and the southern Balkans. The Alps will have isolated showers. Russia will have cool and unsettled conditions with widespread showers while Poland and the northern Balkans will stay dry with a mixture of cloud and sunshine.

Five-day forecast

Cool Atlantic air will move further eastwards, triggering showers and thunderstorms on the continent on Tuesday and Wednesday. Conditions will improve in Ireland and Scotland where there will be a mixture of cloud and sunshine. On Thursday, Portugal and north-western Spain will have thunderstorms but more pleasant temperatures will follow. Eastern Europe will remain unsettled and rather cool.

TODAY'S TEMPERATURES

Maximum	Minimum	Location	Maximum	Minimum	Location
41	26	Abu Dhabi	31	26	Caseablanca
38	26	Accra	27	23	Chicago
33	26	Algiers	27	23	Cologne
33	26	Amsterdam	27	23	Dallas
33	26	Athens	27	23	Doha
33	26	Atlanta	27	23	Dubai
33	26	B. Aires	27	23	Dublin
33	26	Bham	27	23	Edinburgh
33	26	Bangkok	27	23	Faro
33	26	Barcelona	27	23	Frankfurt
33	26	Beijing	27	23	Geneva



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Maximum	Minimum	Location	Maximum	Minimum	Location
31	26	Caseablanca	27	23	Chicago
27	23	Cologne	27	23	Dallas
27	23	Doha	27	23	Dubai
27	23	Dublin	27	23	Edinburgh
27	23	Faro	27	23	Frankfurt
27	23	Geneva	27	23	London
27	23	Luxembourg	27	23	Madrid
27	23	Moscow	27	23	Munich
27	23	Nice	27	23	Paris
27	23	Prague	27	23	Rangoon
27	23	Reykjavik	27	23	Rio

Your frequent flyer program:
Lufthansa Miles & More.

Lufthansa

GEC's Gallic games

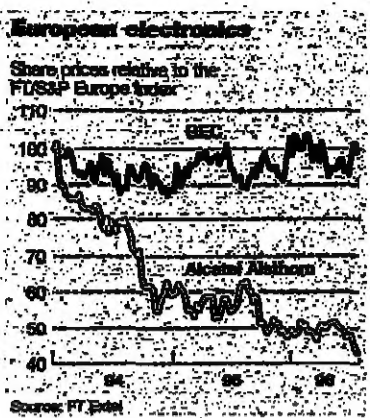
How much does Britain's General Electric Company (GEC) stand to gain from the upcoming privatisation of Thomson, the French electronics group? That rather depends on which of the two French groups in the frame, Alcatel Alsthom or Lagardere, ends up buying it. Although GEC could probably forge a relationship with either, the prospects of clinching an attractive deal with Alcatel look better.

The best outcome would be a merger between Thomson, GEC's defence electronics group, and Thomson-CSF, the French group's defence arm. Given the large overlap between the two, such a combination would lead to big savings in research and development and marketing, manufacturing costs would also fall as a result of longer production runs. A merged Thomson/Thomson-CSF would be well-placed to compete with US defence giants such as Lockheed Martin. Alcatel, which has few defence interests of its own, would probably negotiate such a merger if it won Thomson. Indeed, doing so might be its main purpose in buying Thomson. If it could acquire the company at a price that reflected its prospects as a stand-alone entity but then plug it into a joint venture with greater opportunities, Alcatel would create value for its shareholders.

Lagardere's thinking, though, is rather different. Not only does it already have an extensive defence business, it is not big enough to buy Thomson on its own. Its plan seems to be to raise cash by selling minority stakes in Thomson-CSF to the likes of GEC, Daimler-Benz and British Aerospace. The idea would then be to form a series of joint ventures, covering specific products like missiles and communications.

From Lagardere's perspective, such a "cascading" shareholding structure would have the advantage of giving it considerable control from a small equity base. But, for GEC's shareholders, the benefits would not be as great. A series of mini joint ventures would not offer the same scope to rationalise R&D and marketing as a big merger. Nor would there be such appeal in handing over large dollops of cash to become a sleeping partner in Thomson-CSF.

Loosely linked to Thomson's future is that of Framatome, the French state-controlled nuclear equipment group. Alcatel, which owns 44 per cent of Framatome, would like to bring it within GEC-Alsthom, its power generation joint venture with GEC. There may be some industrial logic to the idea of bringing conventional and nuclear power generation under the same roof. But the suspicion is that



Share prices relative to the FTSE 100 index

Alcatel is also keen to use Framatome to raise cash to absorb Thomson's massive debts. Exactly how this would work is a mystery. But one possibility is that the French state would swap its Framatome stake for shares in a combined Framatome/GEC-Alsthom. Alcatel might simultaneously sell some of its shares.

Such a manoeuvre could, in turn, be a precursor to a full demerger of GEC-Alsthom - something GEC has long wanted. Alcatel could use the cash from selling its stake to shore up a balance sheet already weakened by provisions for restructuring its telecommunications business. The appeal of doing so would be even greater if it assumed Thomson's debts. Cash-rich GEC, by contrast, could give its GEC-Alsthom shares to investors as it would have no need to sell them. At present, none of this is decided. The ball remains in the French government's court. But if attractive Thomson and Framatome deals can be cut, GEC shareholders will have good cause to celebrate.

Burma

Is it wise for a company like Total to invest in a country like Burma? One of its shareholders, a leading Danish pension fund which last week sold its stake, thinks not. And several other companies, including Heineken and Carlsberg, have already pulled out. The moral arguments for leaving are not clear-cut. True, multinationals cannot altogether ignore the calls of the country's elected but powerless leader, Ms Aung San San Myi, to stay away. Nonetheless, it is unclear what this would achieve. Heineken's half-completed project was sold to a Singaporean company, and the investment will still go ahead. The same would almost certainly be true if Total pulled out. The commercial case for leaving may seem more persuasive. Analysts think Total has so far invested less

than \$80m in Burma and, even when its planned gas project comes on stream, it is only likely to account for about 2 per cent of the company's reserves. While the outcry against the Burmese regime is strongest in Denmark - whose honorary consul died in jail after being arrested for possessing an illegal fax machine - it has spread to the US. A consumer boycott would not have to make much of a dent in Total's \$27bn sales to wipe out all the gains from the gas project.

Total, though, and other companies like it, will probably not view Burma in isolation. Though the Burmese regime is gruesome, it is not the only dodgy country in which it operates. Total will be reluctant to set a precedent that makes itself vulnerable to pressure to pull out of other similarly undemocratic countries.

Pharmacia & Upjohn

Pharmacia & Upjohn's market capitalisation has soared by 60 per cent since its formation last August. Now that Volvo, the pharmaceutical group's main shareholder, is unleashing a \$2bn stake, other investors could be forgiven for asking whether the shares are still worth buying.

The market's enthusiasm so far has reflected the elegant merger structure, which avoided a huge goodwill write-off, and the promised cost savings of \$500m, that should boost earnings before integration charges by around 50 per cent this year and 25 per cent in 1997. Progress thereafter will depend on a flurry of new product launches - including Xalatan for glaucoma, a new incontinence treatment and drugs against cancer and AIDS. None are obvious blockbusters but the merger has given P&U the global infrastructure to squeeze value out of even modest products. That should help to improve the current pedestrian sales growth of 3-5 per cent.

The group's weakness lies in its fragmented portfolio. P&U is stretched across eight therapeutic categories with its top 10 drugs contributing just 23 per cent of sales against an average of 70 per cent for top rivals. The obvious solution is to focus. To preserve the merger's tax advantages, significant disposals are not on the cards for two years. Thereafter, some rationalisation would be possible. P&U has not yet transformed itself into a high-growth company. But, over the medium term, it has the potential to do so. Moreover, given that the shares are trading at only 15 times 1997 earnings - roughly a 15 per cent discount to the US pharmaceuticals sector - there is still some upside potential.

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